



# OFFICE OF WATER PROGRAMS

## A Case Study: Cooperative Agreement with Caltrans Opportunities and Challenges

# OUTLINE

- Background
- Founding of the Research Group
- Challenges

# OFFICE OF WATER PROGRAMS (OWP)

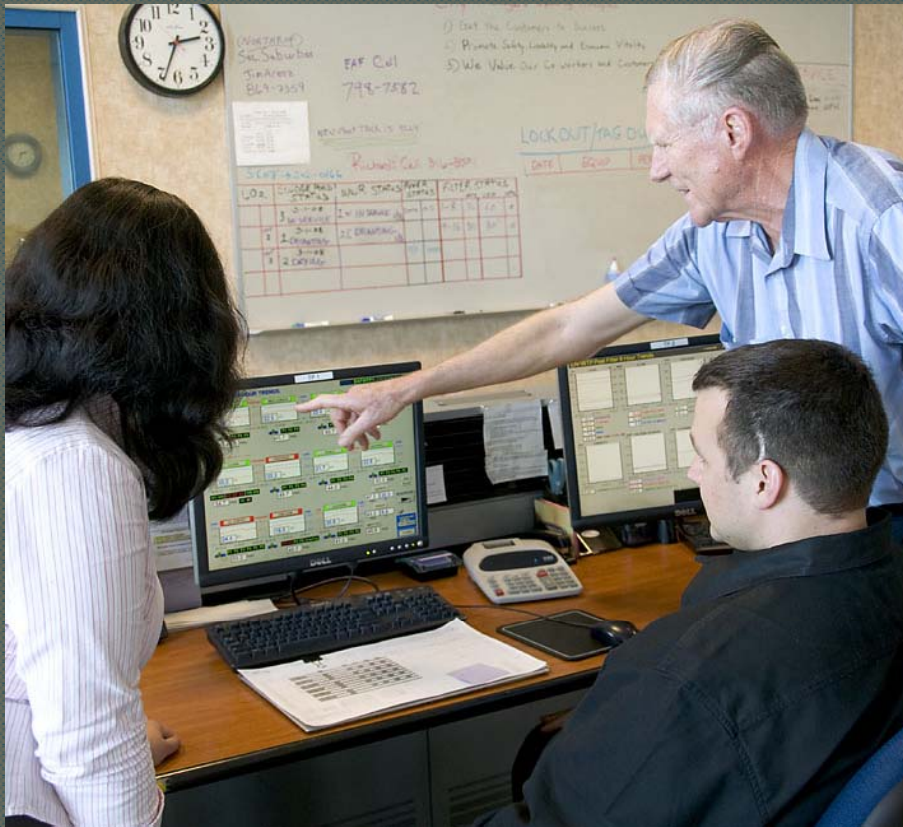
- Managed by Civil Engineering Dept.
- College of Engineering and Computer Science
- California State University, Sacramento
- University Enterprises Inc. (UEI)

# HISTORY

- ▶ founded by Ken Kerri
- ▶ Late 60s
- ▶ Operator training program
- ▶ Number one provider in the Nation



# HISTORY



## ► Staff

- Ken Kerri
- Customer service staff (6)
- Technical Editors (2)
- An IT professional
- Students

# OWP – TRAINING TODAY



- ▶ Director/Associate Director
- ▶ Ken Kerri
- ▶ Admin Manager
- ▶ Customer Service Reps (5)
- ▶ IT Professionals (3)
- ▶ Tech Editors (3.5)
- ▶ An Instructional Technologist
- ▶ A Graphic Designer
- ▶ Students

# OWP – TRAINING PRODUCTS



# CALTRANS

- ▶ 1994 NRDC Law Suit
- ▶ K. Kerri/J. Al-Kazily/ R. Mahmood
  - ▶ Assist Caltrans with the Court Order
- ▶ Planning and Review
- ▶ UC Davis
- ▶ 1998 – OWP research group is formed





# PRE-GROUP FORMATION ISSUES

- ▶ An Agency Need
  - ▶ Project
  - ▶ Deployable Results
- ▶ Alignment with University's Mission
- ▶ Startup Funding



# PRE-GROUP FORMATION ISSUES

## ► Faculty

- Teaching Load
- Area(s) of Interest
- Overload/Assigned Time

## ► Continuity

- Academic Calendar vs.  
Project Schedule



# PRE-GROUP FORMATION ISSUES



- ▶ Staffing needs
  - ▶ Job classification
  - ▶ Salary Survey
- ▶ Recruiting Staff
  - ▶ Time
  - ▶ Risk
- ▶ Funding and Timing

# PRE-GROUP FORMATION ISSUES

## ► Space

- Availability
- Non-state space

## ► Organizational

- System
- Structure



# PRE-GROUP FORMATION ISSUES

- ▶ Partnerships
  - ▶ Foundation/UEI
  - ▶ Agencies
- ▶ A Champion
  - ▶ Execution
  - ▶ Time commitment



# POST-GROUP FORMATION ISSUES

- Staff Retention
  - Development
  - Compensation
    - Salary
    - Benefits
  - Retention
- Organizational Issues
- Space
- Partnerships



# AGENCY PARTNERS



- Caltrans
- Integrated waste management board
- State water board
- Department of Health Services (now Department of Public Health)

# AGENCIES

- ▶ Department of Toxic Substance Control
- ▶ Sacramento County
- ▶ El Dorado County
- ▶ CWEA
- ▶ USGS






# OWP – RESEARCH GROUP TODAY

- ▶ Faculty Advisor (John Johnston)
- ▶ Research Engineers (5)
- ▶ A Chemist
- ▶ A Geologist/GIS specialist
- ▶ A Hydrologist
- ▶ Admin Manager
- ▶ Support Staff
- ▶ Students




# CHALLENGES


- Publishing
  - CSU problem
- Intellectual Property/  
Ownership
- Compensation
- Market forces
- Overhead rate



## NPDES Stormwater Cost Survey



Prepared For:  
**California State Water Resources Control Board**



Prepared by:  
**Office of Water Programs  
California State University, Sacramento**

January 2005

**Lessons Learned: The Caltrans Storm Water Best Management Practice Retrofit Pilot Study**  
Brian Currier, Glenn L. Moeller

**ABSTRACT**

In 1997, Caltrans began an extensive program to evaluate structural best management practices (BMPs) for the treatment of storm water. They chose structural BMPs were designed for installation at Caltrans facilities in the Los Angeles and San Diego areas including roadways, maintenance yards, and park and ride lots. BMPs being evaluated include: extended detention basins, drain inlet inserts, infiltration basins and trenches, oil/water separators, media filters, multi-chambered treatment basins, biofiltration swales and strips, wet basins, and Continuous Deflective Separator™ (CDS). Constituent removal efficiencies, capital costs, and annual operation and maintenance costs are key factors in determining the cost-effectiveness of the BMPs. BMP influent and effluent water quality are being monitored to determine each BMP's constituent removal efficiency. Issues concerning siting, design, construction, operation, maintenance, monitoring, and vector control are also significant factors in determining the effectiveness and applicability of retrofitting BMPs into Caltrans facilities. This paper will describe the lessons learned during siting, designing, constructing, and the first year of operating and monitoring the BMPs. The unique challenges associated with siting, constructing, and monitoring BMPs on existing Caltrans facilities has been reflected in the BMP construction costs.

**INTRODUCTION**

This paper presents the lessons learned while siting, designing, constructing, operating, and monitoring 35 of the 38 BMPs retrofitted into Caltrans facilities in San Diego and Los Angeles Counties, as part of the Caltrans BMP Retrofit Pilot Program. The installation of the other four BMPs is still in progress. Many of the lessons applicable to a specific phase were discovered through experiences later in the implementation process. These lessons will be included with the discussion of the applicable project phase. Siting, design, and construction practices available from literature are not presented, as they are already available. Table 1 contains a description of the BMPs, the facilities where they're located, and their approximate costs.

Includes Appendix H:  
**Alternative Approaches to Stormwater**

Prepared by:  
**Center for Sustainable Cities  
University of Southern California**

Contract: 02-189-250-0

**Table 1. Stormwater BMP Descriptions and Associated Retrofit Cost**

Location: BMP type	Influent Sources *	Drainage Area (acres)	Approximate Construction Costs <sup>b</sup> (Thousands \$)
<b>Los Angeles Sites</b>			
1405/ER-01: Infiltration Basin	01 westbound and gentios MS	4.2	273
1210 East of Cross: CDS™ (hydrodynamic device)	Westbound 1210	1.1	30 (Est.)
1210 East of Filmore: CDS™	E&W 1210 and 120118 connector	2.5	30 (Est.)
1514/005: iSDI (Extended Detention Basin)	1405 and 5 to 005 connector	0.8	142
1405/ER-01: Extended Detention Basin	Southbound 605	4.2	137
Paston Park & Ride: Media Filter	Park & Ride	1.3	331 (Est.)
Metro MS: MCTT (Multi-Chambered Treatment Train)	Maintenance station	4.6	893 (Est.)
Alameda MS: Oil/Water Sep.	Maintenance station	0.8	178
Eastem MS: Media Filter	Maintenance station	1.5	341
Foothill MS: Media Filter	Maintenance station	1.8	479