

AGENDA

COMMITTEE ON ORGANIZATION AND RULES

Meeting: 9:45 a.m., Wednesday, January 31, 2018
Glenn S. Dumke Auditorium

Thelma Meléndez de Santa Ana, Chair
Jane W. Carney, Vice Chair
Silas H. Abrego
Douglas Faigin
Lateefah Simon

- Consent**
1. Approval of Minutes of the Meeting of September 20, 2017, *Action*
 2. Proposed California State University Board of Trustees' Meeting Dates for 2019, *Information*
- Discussion**
3. Revision of Standing Orders – Delegation of Capital Outlay Project Approval, Schematic Design Approval, and Financing Approval, *Information*

**MINUTES OF THE MEETING OF
COMMITTEE ON ORGANIZATION AND RULES**

**Trustees of the California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California**

September 20, 2017

Members Present

Thelma Meléndez de Santa Ana, Chair
Jane W. Carney, Vice Chair
Silas H. Abrego
Lateefah Simon
Rebecca Eisen, Chair of the Board
Timothy P. White, Chancellor

Trustee Thelma Meléndez de Santa Ana called the meeting to order.

Public Comments

There were no public speakers.

Approval of the Minutes

The minutes of the July 19, 2017 meeting were approved as submitted.

**Approval of Proposed Revisions to Rules Governing the Board of Trustees
(ROR 09-17-01)**

RESOLVED, by the Board of Trustees of the California State University, that this board adopt the proposed amendments to the Code of Conduct of the Rules Governing the Board of Trustees as presented in Attachment B, Item 1 of the Committee on Organization and Rules at the September 19-20, 2017 board meeting.

COMMITTEE ON ORGANIZATION AND RULES

Proposed California State University Board of Trustees' Meeting Dates for 2019

Presentation By

Jane W. Carney
Committee Vice Chair

Summary

The following schedule of the CSU Board of Trustees' meetings for 2019 is presented for information and will be proposed for action at the March 2018 meeting.

Proposed 2019 Meeting Dates

January 22-23, 2019	Tuesday – Wednesday	Chancellor's Office
March 19-20, 2019	Tuesday – Wednesday	Chancellor's Office
May 21-22, 2019	Tuesday – Wednesday	Chancellor's Office
July 23-24, 2019	Tuesday – Wednesday	Chancellor's Office
September 24-25, 2019	Tuesday – Wednesday	Chancellor's Office
November 19-20, 2019	Tuesday – Wednesday	Chancellor's Office

COMMITTEE ON ORGANIZATION AND RULES

Revision of Standing Orders – Delegation of Capital Outlay Project Approval, Schematic Design Approval, and Financing Approval

Presentation By

Steve Relyea
Executive Vice Chancellor and
Chief Financial Officer

Elvyra F. San Juan
Assistant Vice Chancellor
Capital Planning, Design and Construction

Summary

This item presents a revision to the May 26, 2016 California State University Board of Trustees' Standing Orders to increase authority delegated to the chancellor to approve capital outlay project budgets, approve schematic designs, and authorize the issuance of debt financing for all parking structures, and also for projects of an estimated total project cost of up to \$40,000,000. The proposed changes to the Standing Orders are presented for information and are noted in *italics* on page 1 of Attachment A.

Summary and project level detail is included in Attachments B and C to provide the data on recent capital outlay projects approved by the board. Attachment D is the list of capital projects approved under authority delegated to the chancellor since May 2016 (the list was also included in the 2018-2019 through 2022-2023 Five-Year Facilities Renewal & Capital Improvement Plan). This item will return to the board for action at a future meeting.

Background

The Board of Trustees has statutory authority to approve the CSU budget, including the capital outlay program and its associated projects. The board annually approves the capital outlay program and the associated Five-Year Facilities Renewal and Capital Improvement Plan as part of the budget request to the state.

The Standing Orders define the delegation of authority from the trustees to the chancellor and other officials in the CSU. The last significant amendment to the Standing Orders as they pertain to capital outlay projects was in May 2016, when the Board of Trustees increased the authorization to the chancellor to approve projects to be added to the capital outlay program and approve the

schematic design of projects that are valued at \$5 million or less. The action was taken to reduce the number of small design projects coming forward to the trustees for approval. The chancellor had previously been delegated authority to approve schematic plans on all remodel and utilitarian projects, regardless of cost, unless the design is architecturally significant or the project has unavoidable significant environmental impacts. Examples of utilitarian projects include site development, utilities, outdoor physical education facilities (excluding stadiums), interior remodels, minor additions, structural strengthening, heating and cooling facilities, landscape projects, and surface parking. Architecturally significant projects as determined by the campus master plan architect are presented to the board for approval.

At the November 2017, Board of Trustees meeting, Trustee John Nilon, Chair of the Committee on Campus Planning, Buildings and Grounds, requested staff provide a report to the board that would recommend a further increase in the level of authority delegated to the chancellor for the implementation of capital projects. The request would reduce the number of agenda items that are transactional in nature thereby freeing up time for the Board of Trustees to consider policy issues and other matters. Given the proposed \$40,000,000 project cost for determining delegation of authority to the chancellor, the authority to authorize the issuance of debt financing for projects is also being added to the delegation of authority to the chancellor. Notwithstanding the authority delegated to the chancellor, any project with issues or concerns that should be brought to the attention of the board will be presented to the board for approval.

Capital Outlay Program Data

The following information is provided in order to inform the board and develop a data driven recommendation.

- 1) **Attachment B, Summary of Capital Outlay Projects Considered by the Board.** The projects are identified by fiscal year and grouped by dollar value to help the board assess a proposed increase in the authority delegated to the chancellor.
 - a. **Total Projects by Fiscal Year** - This summary includes data from Fiscal Years (FY) 2015-2016, 2016-2017 and 2017-2018 (to date) on the total number of projects and the dollar value of the projects that were amended into the capital program, or for which schematic design was approved. We have also noted information on the action taken to ensure compliance with the California Environmental Quality Act (CEQA) as applicable.

The summary shows that over the course of roughly two years (January 2016 to December 2017) the board considered a total of 50 projects with a total value of almost \$1.37 billion in support of the implementation of the capital outlay program.

- b. **Sub-Total of Projects on the Discussion Agenda** – This is a subset of the total number of projects and identifies projects that were presented to the trustees, and for which the trustees had an opportunity for questions, or for which significant public comment was expected.

Of the 50 projects presented to the board, nine were on the Discussion Agenda and valued at over \$489 million.

- c. **Sub-Total of Projects on the Consent Agenda** – This is a subset of the total number of projects and identifies projects that meet certain criteria. Criteria may include: the project is routine; no explanation from staff is needed beyond the written materials; the project does not require certification of a Final Environmental Impact Report; and, the schematic plans have no opposition from the campus community.

Of the 50 projects presented to the board, 41 were on the Consent Agenda for either the approval of the: (1) master plan revision; (2) amendment to the capital outlay program; (3) approval of schematics; or (4) a combination of the actions. The value of the projects on the Consent Agenda was approximately \$879 million.

Of the 41 projects:

- 31 projects were valued at \$20 million or less
- 2 valued over \$20 million and equal to or less than \$40 million
- 4 valued over \$40 million and equal to or less than \$60 million
- 4 valued over \$60 million.

- 2) **Attachment C, List of Capital Outlay Projects Considered Since January 2016.** This provides the detail on the 50 specific campus projects and action(s) considered by the trustees, and totals \$1.37 billion to correspond to the Attachment B, Summary of Projects Considered by the CSU Board of Trustees. Of the 50 projects listed on Attachment C, nine projects also received approval to issue debt financing for the project and one project is requesting approval to issue debt financing at the January 2018 meeting of the board. Of these ten projects, debt financing for three of the projects would have fallen under the delegation of authority proposed herein.
- 3) **Attachment D, Delegated Capital Outlay Program Amendment Approval.** This list identifies the projects approved under delegated authority to the chancellor for projects that are valued \$5 million or less since the increase in authority was granted in May 2016. The list was added to the 2018-2109 through 2022-2023 Five-Year Facilities Renewal & Capital Improvement Plan to provide an annual report to the board on the projects approved under the delegated authority as per the Board of Trustees' resolution. There were 15 projects approved with a total value of \$44.9 million.

Proposed Increase in Authority

Consistent with the actions taken in 2016, this proposal aims to add clarity to the chancellor's delegation and eliminate the smaller transactions brought forward to the board for approval. Any item that requires an Environmental Impact Report to comply with CEQA will continue to come forward for trustee consideration and approval. The proposed changes to Standing Orders Section II (f) includes:

1. *Authorize the chancellor to approve the capital outlay budget and scope of projects with a value up to \$40 million.* Currently, all capital improvement projects with a proposed budget of more than \$5,000,000 come forward to the trustees for approval. The chancellor is delegated authority to approve projects with an estimated value of \$656,000 to \$5,000,000.
2. *Authorize the chancellor to approve the schematic design of new buildings or additions with a value up to \$40 million and associated CEQA documents.* The chancellor, or designee, was previously authorized to approve the schematic design of new buildings or additions valued up to \$5 million.
3. *Authorize the chancellor to approve the schematic design of all new parking structures and associated CEQA documents.* The chancellor already has the authority to approve the schematic design of all remodel and utilitarian projects, regardless of cost, unless the design is architecturally significant or includes significant unavoidable environmental impacts. This includes projects such as parking lots, photovoltaic structures, central heating/cooling plants, exterior fields and related facilities, etc.
4. *Authorize the chancellor to authorize the sale and issuance of the Trustees of the California State University Systemwide Revenue Bonds, and/or the sale and issuance of related Systemwide Revenue Bond Anticipation Notes, and/or the issuance of related debt instruments for projects approved by the chancellor under delegated authority as outlined in 1-3 above.*

In order to keep the board informed of the results of the proposed delegation, a report on the approved projects will be included in the annual five-year capital improvement plan.

Conclusion

This is an information item and will return to the trustees in March 2018 for action.

Proposed changes to the Standing Orders are shown in ~~striketrough~~ for deletions and *italics* for added text. Only Sections I and II of the Standing Orders are included as no other changes to the remaining sections are proposed.

STANDING ORDERS OF THE BOARD OF TRUSTEES OF THE CALIFORNIA STATE UNIVERSITY

I. PURPOSE

The Standing Orders delegate authority from the Board of Trustees to the chancellor and others within the California State University.

II. DELEGATION TO THE CHANCELLOR

The chancellor is the chief executive officer of the California State University and has authority and responsibility to take whatever actions are necessary, consistent with trustee policy and applicable law, for the appropriate functioning of the institution, which includes:

- a. Establishment and oversight of all academic programs.
- b. Issuance of degrees.
- c. Operation of educational opportunity programs.
- d. Resolution of claims, settlement of litigation, and discharge from accountability.
- e. Establishment of policies and procedures for acquisition or sale of services, facilities, materials, goods, supplies, and equipment with the authority to sign agreements.
- f. Development and oversight of the budget, including the capital outlay program, approval of capital outlay project scope, budget, ~~and~~ schematic design, *and authorization of debt financing* for projects valued ~~at \$5 million up to \$40 million,~~ ~~or less;~~ and approval of schematic design *and authorization of debt financing* for all remodels, *parking structures* and utilitarian projects, regardless of cost, unless the design is architecturally significant, *or the project requires an Environmental Impact Report* or includes significant unavoidable environmental impacts.
- g. Application, receipt, and oversight of grants and loans.
- h. Deposit, control, investment, and expenditure of funds.
- i. Establishment and oversight of campus fees; establishment, adjustment, and oversight of systemwide fees.
- j. Oversight of construction and authority to sign all construction documents.
- k. Purchase, sale, and exchange of any interest in or use of real property.
- l. Approval of minor changes to campus master plans.

Revisions proposed for discussion January 2018.

Attachment A

O&R – Agenda Item 3

January 29-31, 2018

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- m. Appointment of personnel, development, and enforcement of personnel programs and discipline and termination of personnel.
- n. Appointments to various boards and committees.
- o. Development of a legislative program.
- p. Acceptance of gifts.
- q. Permission to use the name of the CSU.
- r. Performance of all acts necessary to qualify for and receive benefits from the federal government.
- s. Oversight of the systemwide advancement program.

This list is not inclusive, and is not intended to limit the necessary actions of the chancellor as the chief executive officer of the institution. The chancellor may delegate his or her authority to others within the California State University. The chancellor may issue executive orders as are necessary or convenient to the performance of his or her office.

The chancellor shall regularly report to the Board of Trustees concerning the performance of his or her functions.

Summary of Capital Outlay Projects Considered by the Board

Total Projects by Fiscal Year

Fiscal Year	Total No. of Projects	Total Value of Projects	No. of Projects less than \$5M	Value of Projects less than \$5M	No. of Projects >\$5M to \$20M	Value of Projects >\$5M to \$20M	No. of Projects >\$20M to \$40M	Value of Projects >\$20M to \$40M	No. of Projects >\$40M to \$60M	Value of Projects >\$41M to \$60M	No. of Projects over \$60M	Value of Projects over \$60M
2015-16	31	\$ 258,301,000	17	\$ 41,089,000	11	\$ 102,889,000	1	\$ 24,197,000	2	\$ 90,126,000		
2016-17	12	\$ 572,021,000	1	\$ 4,203,000	4	\$ 36,579,000	2	\$ 50,042,000	2	\$ 104,295,000	3	\$ 376,902,000
2017-18	7	\$ 538,324,000			1	\$ 18,474,000	2	\$ 75,637,000			4	\$ 444,213,000
Totals	50	\$ 1,368,646,000	18	\$ 45,292,000	16	\$ 157,942,000	5	\$ 149,876,000	4	\$ 194,421,000	7	\$ 821,115,000

Sub-Total of Projects on the Discussion Agenda

2015-16	2	\$ 29,327,000			1	\$ 5,130,000	1	\$ 24,197,000				
2016-17	5	\$ 166,425,000			2	\$ 16,039,000	2	\$ 50,042,000			1	\$ 100,344,000
2017-18	2	\$ 294,000,000									2	\$ 294,000,000
Totals	9	\$ 489,752,000	0	\$ -	3	\$ 21,169,000	3	\$ 74,239,000	0	\$ -	3	\$ 394,344,000

Sub-Total of Projects on the Consent Agenda

2015-16	29	\$ 228,974,000	17	\$ 41,089,000	10	\$ 97,759,000			2	\$ 90,126,000		
2016-17	7	\$ 405,596,000	1	\$ 4,203,000	2	\$ 20,540,000			2	\$ 104,295,000	2	\$ 276,558,000
2017-18	5	\$ 244,324,000			1	\$ 18,474,000	2	\$ 75,637,000			2	\$ 150,213,000
Totals	41	\$ 878,894,000	18	\$ 45,292,000	13	\$ 136,773,000	2	\$ 75,637,000	4	\$ 194,421,000	4	\$ 426,771,000

List of Capital Outlay Projects considered since January 2016

No.	Fiscal Year	BOT Meeting	Campus	Consent (C) or Discussion (D)	Project Name	Total Project Cost	Type of Approvals	Amends by Consent	Schematics by Consent	Parking Structure / Parking Lots	Finance Approvals (1)
1	2015-16	January	FU	C	Solar Photovoltaic Array	\$14,745,000	Amend	\$14,745,000			
2	2015-16	January	FU	C	One Banting Tenant Improvements	\$5,250,000	Amend	\$5,250,000			
3	2015-16	January	LB	C	Parking Lots 7 & 14 Solar Photovoltaic	\$18,000,000	Amend	\$18,000,000		\$18,000,000	
4	2015-16	January	LB	C	Parking Lot 7 Expansion	\$5,000,000	Amend	\$5,000,000		\$5,000,000	
5	2015-16	January	NO	C	Bookstore Renovation	\$5,000,000	Amend	\$5,000,000			
6	2015-16	January	SA	C	Parking Structure V	\$48,911,000	Amend	\$48,911,000		\$48,911,000	\$22,685,000
7	2015-16	January	SA	C	Folsom Hall Renovation	\$4,500,000	Amend	\$4,500,000			
8	2015-16	January	SA	C	Lassen Hall Elevator	\$981,000	Amend	\$981,000			
9	2015-16	January	SA	C	Eureka Hall Networking Cabling	\$1,000,000	Amend	\$1,000,000			
10	2015-16	January	SD	C	Entrance Elements	\$2,585,000	Amend	\$2,585,000			
11	2015-16	March	PO	C	Parking Lot C Reconfiguration	\$3,827,000	Amend	\$3,827,000		\$3,827,000	\$4,075,000
12	2015-16	March	SB	C	Parking Lot N	\$6,454,000	Amend	\$6,454,000		\$6,454,000	\$3,725,000
13	2015-16	March	SJ	C	South Parking Facility Improvements	\$7,601,000	Amend	\$7,601,000		\$7,601,000	
14	2015-16	May	FU	C	Mihaylo Hall	\$1,044,000	Amend	\$1,044,000			
15	2015-16	July	FU	C	East & West Practice Fields Lighting Improvements	\$1,520,000	Amend	\$1,520,000			
16	2015-16	July	FU	C	McCarthy Hall Lab Suite Improvements	\$1,804,000	Amend	\$1,804,000			
17	2015-16	July	SA	C	Dining Commons Servery Renovation	\$5,983,000	Amend	\$5,983,000			
18	2015-16	September	PO	C	Scolinos Baseball Field Improvements, Ph 1	\$974,000	Amend	\$974,000			
19	2015-16	September	PO	C	Student Health & Counseling Center Renovation	\$2,645,000	Amend	\$2,645,000			
20	2015-16	September	SA	C	Baseball Field Lighting Improvements	\$880,000	Amend	\$880,000			
21	2015-16	September	SA	C	Center International Programs & Global Engagement	\$946,000	Amend	\$946,000			
22	2015-16	September	SA	C	University Union Renovation & Expansion, Ph 1	\$41,215,000	Amend	\$41,215,000			\$45,900,000
23	2015-16	September	SD	C	College of Extended Studies Classroom Renovation	\$4,500,000	Amend	\$4,500,000			
24	2015-16	September	SD	C	Multi-Purpose Recreation Field	\$3,161,000	Amend	\$3,161,000			
25	2015-16	November	CH	C	Boiler-Chiller Plant Modification	\$10,897,000	Amend	\$10,897,000			
26	2015-16	November	FU	C	College Park West Seismic Correction & Tenant Improvements	\$18,829,000	Amend	\$18,829,000			
27	2015-16	November	NO	C	Research Facility	\$2,832,000	Amend	\$2,832,000			
28	2015-16	November	SD	C	Confucius Institute Renovation	\$4,000,000	Amend	\$4,000,000			
29	2015-16	November	SD	C	Open Air Theater Concourse Improvements	\$3,890,000	Amend	\$3,890,000			
30	2015-16	November	LA	D	Tennis Center	\$5,130,000	Amend / Schem				
31	2015-16	November	SJ	D	Spartan Golf Complex	\$24,197,000	MP Rev / Amend / Schem				
32	2016-17	January	SL	C	Gold Tree Solar Photovoltaic	\$7,796,000	Amend	\$7,796,000			
33	2016-17	January	PO	C	Student Housing Replacement, Ph 1	\$185,000,000	Amend / Schem	\$185,000,000	\$185,000,000		\$156,020,000
34	2016-17	January	SB	C	College of Extended Education Learning Expansion	\$50,895,000	Amend / Schem	\$50,895,000	\$50,895,000		\$55,170,000
35	2016-17	January	SA	C	Science II Replacement Building, Ph 2	\$91,558,000	Schematics		\$91,558,000		

List of Capital Outlay Projects considered since January 2016

No.	Fiscal Year	BOT Meeting	Campus	Consent (C) or Discussion (D)	Project Name	Total Project Cost	Type of Approvals	Amends by Consent	Schematics by Consent	Parking Structure / Parking Lots	Finance Approvals (1)
36	2016-17	January	ST	C	University Union Renovation Expansion	\$53,400,000	Schematics		\$53,400,000		\$55,405,000
37	2016-17	May	SL	C	Intramural Field Upgrade	\$4,203,000	Amend	\$4,203,000			
38	2016-17	May	SD	D	Replacement Residential Life Program & Conference Center	\$24,000,000	MP Rev / Amend / Schem				\$25,170,000
39	2016-17	May	SL	D	Replacement & Expansion Equine Center	\$9,660,000	Adopt MND / MP Rev / Amend / Schem				
40	2016-17	May	SF	D	Holloway Ave Revitalization: Replacement Student Housing & Creative Arts	\$100,344,000	MP Rev / FEIR / Amend / Schem				
41	2016-17	May	LA	D	LA Football Club & Training Facility	\$26,042,000	Amend / Schem				
42	2016-17	July	SL	D	Baseball Clubhouse Replacement Building	\$6,379,000	Amend / Schem				
43	2016-17	September	MB	C	Monterey Bay Charter School, Ph 1	\$12,744,000	MP Rev / Amend	\$12,744,000			
44	2017-18	July	NO	C	G6 Parking Structure	\$38,409,000	Amend	\$38,409,000		\$38,409,000	
45	2017-18	July	SA	C	Recreation/Wellness Center Expansion, Ph 2	\$37,228,000	Amend	\$37,228,000			
46	2017-18	July	CI	D	University Glen, Ph 2 Housing Project	\$164,000,000	MP Rev / FEIR / Amend / Schem / Ground Lease				
47	2017-18	September	SL	C	Fermentation Sciences Complex	\$18,474,000	Amend / Schem	\$18,474,000	\$18,474,000		
48	2017-18	September	SD	D	New Student Residence Hall	\$130,000,000	MP Rev / FEIR / Amend / Schem / Financing				\$141,130,000
49	2017-18	November	LA	C	Parking Structure E (2)	\$62,213,000	Amend / Schem	\$62,213,000	\$62,213,000	\$62,213,000	\$64,730,000
50	2017-18	November	SB	C	Student Union Renovation & Expansion	\$88,000,000	Amend / Schem	\$88,000,000	\$88,000,000		
Total Capital Projects Considered by BOT						\$1,368,646,000					

Fiscal Year	Sub-Total on the Consent Agenda	Total
2015/16	29	\$228,974,000
2016/17	7	\$405,596,000
2017/18	5	\$244,324,000
Total	41	\$878,894,000

(1) Board of Trustees meeting dates for financing approvals do not always correspond with the Board of Trustees meeting dates for master plan, capital outlay amendments, or schematics approvals. All financing approvals were on consent.

(2) Financing approval for the LA Parking Structure E is being presented at the January 2018 meeting of the Board of Trustees and is on consent.

**Delegated Capital Outlay Program Amendment Approval 2013/14 through 2017/18
(Dollars in 000s)**

Campus	Seismic Project	Fund	2013/14	2014/15	2015/16	2016/17	2017/18
Bakersfield	Bus Transit Center	Gra				PWC 1,786	
East Bay	STEM Facility Renovations	Campus-I				PWCE 2,500	
		Don				PWCE 2,500	
Fresno	North & South Gym Modernization	Campus-I				PWC 4,787	
Long Beach	Psychology Building BRAIN Laboratory Renovation	Campus-I				PWC 2,985	
		Gra				PWCE 200	
Long Beach	Battery Energy Storage System	Eng				PWC 3,467	
Monterey Bay	7th Avenue Parking Lot	Pkg				PWC 4,518	
Northridge	Plummer and Darby Intersection Renovation	Pkg				PWC 2,563	
Sacramento	Testing Center Relocation	Campus-I				PWCE 844	
Sacramento	304 S Street Interior Renovation	Aux				PWC 2,945	
San Diego	College Square Renovation	SH				PWCE 3,000	
San José	Health Building Renovation, Floors 1 & 2	Campus-I				PWCE 3,870	
Long Beach	Campuswide ADA Upgrades	Campus-I					PWC 3,943
Sacramento	University Union Boiler Installation	Campus-I					PWC 740
San Diego	Football Locker Room Renovation	Campus-I					PWC 2,000
San José	Well Replacement	Campus-I					PWC 2,335
	Total		\$0	\$0	\$0	\$35,965	\$9,018

P = Preliminary Plans W = Working Drawings C = Construction E = Equipment

**Delegated Capital Outlay Program Amendment Approval 2013/14 through 2017/18
(Dollars in 000's)**

Campus	Seismic Project	Fund	2013/14	2014/15	2015/16	2016/17	2017/18
Bakersfield	Bus Transit Center	Gra				PWC 1,786	
East Bay	STEM Facility Renovations	Campus-I				PWCE 2,500	
		Don				PWCE 2,500	
Fresno	North & South Gym Modernization	Campus-I				PWC 4,787	
Long Beach	Psychology Building BRAIN Laboratory Renovation	Campus-I				PWC 2,985	
		Gra				PWCE 200	
Long Beach	Battery Energy Storage System	Eng				PWC 3,467	
Monterey Bay	7th Avenue Parking Lot	Pkg				PWC 4,518	
Northridge	Plummer and Darby Intersection Renovation	Pkg				PWC 2,563	
Sacramento	Testing Center Relocation	Campus-I				PWCE 844	
Sacramento	304 S Street Interior Renovation	Aux				PWC 2,945	
San Diego	College Square Renovation	SH				PWCE 3,000	
San José	Health Building Renovation, Floors 1 & 2	Campus-I				PWCE 3,870	
Long Beach	Campuswide ADA Upgrades	Campus-I					PWC 3,943
Sacramento	University Union Boiler Installation	Campus-I					PWC 740
San Diego	Football Locker Room Renovation	Campus-I					PWC 2,000
San José	Well Replacement	Campus-I					PWC 2,335
	Total	\$44,983	\$0	\$0	\$0	\$35,965	\$9,018

P = Preliminary Plans W = Working Drawings C = Construction E = Equipment