

**TRUSTEES OF THE CALIFORNIA STATE UNIVERSITY**

**California State University  
Office of the Chancellor—Glenn S. Dumke Auditorium  
401 Golden Shore  
Long Beach, CA 90802**

**Agenda  
May 23-24, 2017**

<b>Time*</b>	<b>Committee</b>	<b>Location<sub>1</sub></b>
<b><u>Tuesday, May 23, 2017</u></b>		
<b>8:30 a.m.</b>	<b>Call to Order</b>	
<b>8:30 a.m.</b>	<b>Committee on Committees</b>	
<b>9:30 a.m.</b>	<b>Board of Trustees—Closed Session</b> Executive Personnel Matters Government Code §11126(a)(1)  Pending Litigation Government Code §11126(e)(1) Sargent v. CSU Benjamin v. CSU Hicks v. CSU Park v. CSU City and County of San Francisco v. Regents of the UC, CSU, et al. Burns v. CSU Gupta v. CSU San Diegans for Open Government v. SDSU Research Foundation, et al.	<b>Munitz Conference Room</b>
<b>11:00 a.m.</b>	<b>Committee on Collective Bargaining—Closed Session</b> Government Code §3596(d)	<b>Munitz Conference Room</b>
<b>12:00 p.m.</b>	<b>Luncheon</b>	

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<sup>1</sup> All committees meet in the Dumke Auditorium unless otherwise noted.

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Tuesday, May 23, 2017 (cont.)

**12:45 p.m. Committee on Institutional Advancement**

**Discussion**

1. Naming of Bookstein Hall – California State University, Northridge, *Action*
2. Naming of Dignity Health Baseball Clubhouse – California Polytechnic State University, San Luis Obispo, *Action*
3. Naming of The Bartleson Ranch and Conservatory – California Polytechnic State University, San Luis Obispo, *Action*
4. Naming of The Swanson Cal Poly Golf Program – California Polytechnic State University, San Luis Obispo, *Action*

**1:15 p.m. Committee on Campus Planning, Buildings and Grounds**

**Consent**

1. Categories and Criteria for the Five-Year Facilities Renewal and Capital Improvement Plan 2018-2019 through 2022-2023, *Action*
2. California Environmental Quality Act Annual Report, *Information*
3. California State University Seismic Safety Program Annual Report, *Information*
4. Intramural Field Upgrade for California Polytechnic State University, San Luis Obispo, *Action*

**Discussion**

5. Replacement Space for Residential Life Programs and Conference Center for San Diego State University, *Action*
6. Replacement and Expansion of the Equine Center for California Polytechnic State University, San Luis Obispo, *Action*
7. Holloway Avenue Revitalization: Replacement of Student Housing and Creative Arts for San Francisco State University, *Action*
8. North Campus Enhancements and Soccer Training Facility for California State University, Los Angeles, *Action*

**2:15 p.m. Committee on Finance**

**Consent**

1. Appointment of Three Members to the Fullerton Arboretum Commission, *Action*
2. Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for Projects at California State University, Los Angeles and San Diego State University, *Action*

**Discussion**

3. Final Approval of a Public-Private Partnership with the Los Angeles Football Club to Develop a Practice Facility at California State University, Los Angeles, *Action*
4. Final Approval of a Public-Private Partnership Mixed-Use Development Project at San Francisco State University, *Action*
5. Report on the 2017-2018 Support Budget, *Information*

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**Tuesday, May 23, 2017 (cont.)**

**3:15 p.m. Committee on Governmental Relations  
Discussion**

1. Legislative Update, *Information*

**3:45 p.m. Committee on Educational Policy  
Discussion**

1. Graduation Initiative 2025, *Information*
2. Recommended Amendment to Title 5 Regarding Nonresident Determination Appeals, *Action*
3. Recommended Amendments to Title 5 Regarding Degree Requirements, Admission and Transfer, *Action*

**4:45 p.m. Committee on Audit  
Discussion**

1. Status Report on Current and Follow-up Internal Audit Assignments, *Information*

**Wednesday, May 24, 2017**

**8:30 a.m. Committee on University and Faculty Personnel  
Discussion**

1. Executive Compensation: Interim President – San Diego State University, *Action*
2. Executive Compensation: Vice Chancellor of Human Resources – California State University, *Action*

**8:45 a.m. Board of Trustees**

**Call to Order**

**Roll Call**

**Public Speakers**

**Chair's Report**

**Chancellor's Report**

**Report of the Academic Senate CSU: *Chair—Christine Miller***

**Report of the California State Student Association: *President—David Lopez***

**Report of the California State University Alumni Council: *President—Dia S. Poole***

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## **Board of Trustees**

### **Consent**

Approval of the Minutes of the Board of Trustees Meeting of March 22, 2017

Approval of Committee Resolutions as follows:

#### **Committee on Committees**

1. Election of the Chair and Vice Chair of the Board of Trustees for 2017-2018
2. Board of Trustees' Committee Assignments for 2017-2018

#### **Committee on Institutional Advancement**

1. Naming of Bookstein Hall – California State University, Northridge
2. Naming of Dignity Health Baseball Clubhouse – California Polytechnic State University, San Luis Obispo
3. Naming of The Bartleson Ranch and Conservatory – California Polytechnic State University, San Luis Obispo
4. Naming of The Swanson Cal Poly Golf Program – California Polytechnic State University, San Luis Obispo

#### **Committee on Campus Planning, Buildings and Grounds**

1. Categories and Criteria for the Five-Year Facilities Renewal and Capital Improvement Plan 2018-2019 through 2022-2023
4. Intramural Field Upgrade for California Polytechnic State University, San Luis Obispo
5. Replacement Space for Residential Life Programs and Conference Center for San Diego State University
6. Replacement and Expansion of the Equine Center for California Polytechnic State University, San Luis Obispo
7. Holloway Avenue Revitalization: Replacement of Student Housing and Creative Arts for San Francisco State University
8. North Campus Enhancements and Soccer Training Facility for California State University, Los Angeles

#### **Committee on Finance**

1. Appointment of Three Members to the Fullerton Arboretum Commission,
2. Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for Projects at California State University, Los Angeles and San Diego State University
3. Final Approval of a Public-Private Partnership with the Los Angeles Football Club to Develop a Practice Facility at California State University, Los Angeles
4. Final Approval of a Public-Private Partnership Mixed-Use Development Project at San Francisco State University

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**Committee on Educational Policy**

2. Recommended Amendment to Title 5 Regarding Nonresident Determination Appeals
3. Recommended Amendments to Title 5 Regarding Degree Requirements, Admission and Transfer

**Committee on University and Faculty Personnel**

1. Executive Compensation: Interim President – San Diego State University,
2. Executive Compensation: Vice Chancellor of Human Resources – California State University

**Discussion**

1. Conferral of the Title of Student Trustee Emerita—Maggie K. White, *Action*
2. Conferral of Commendation—President Elliot Hirshman, *Action*

**10:30 a.m. Board of Trustees—Closed Session  
Executive Personnel Matters  
Government Code §11126(a)(1)**

**Munitz Conference Room**

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## **Addressing the Board of Trustees**

Members of the public are welcome to address agenda items that come before standing and special meetings of the board, and the board meeting. Comments should pertain to the agenda or university-related matters and not to specific issues that are the subject of collective bargaining, individual grievances or appeals, or litigation. Written comments are also welcome and will be distributed to the members of the board. The purpose of public comments is to provide information to the board, and not to evoke an exchange with board members. Questions that board members may have resulting from public comments will be referred to appropriate staff for response.

Members of the public wishing to speak must provide written or electronic notice to the Trustee Secretariat by **two working days before the committee or board meeting** at which they desire to speak. The notice should state the subject of the intended presentation. An opportunity to speak before the board on items that are on a committee agenda will only be provided where an opportunity was not available at that committee, or where the item was substantively changed by the committee.

In fairness to all speakers who wish to speak, and to allow the committees and Board to hear from as many speakers as possible, while at the same time conducting the public business of their meetings within the time available, the committee or board chair will determine and announce reasonable restrictions upon the time for each speaker, and may ask multiple speakers on the same topic to limit their presentations. In most instances, speakers will be limited to no more than three minutes. The totality of time allotted for public comment at the board meeting will be 30 minutes, and speakers will be scheduled for appropriate time in accord with the numbers that sign up. Speakers are requested to make the best use of the public comment opportunity and to follow the rules established.

**Note:** Anyone wishing to address the Board of Trustees, who needs any special accommodation, should contact the Trustee Secretariat at least 48 hours in advance of the meeting so appropriate arrangements can be made.

Trustee Secretariat  
Office of the Chancellor  
401 Golden Shore, Suite 136  
Long Beach, CA 90802  
Phone: 562-951-4020  
Fax: 562-951-4949  
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## AGENDA

### COMMITTEE ON INSTITUTIONAL ADVANCEMENT

**Meeting:** 12:45 p.m., Tuesday, May 23, 2017  
Glenn S. Dumke Auditorium

Silas H. Abrego, Chair  
Lateefah Simon, Vice Chair  
Douglas Faigin  
John Nilon  
Maggie K. White

#### Consent Item

Approval of Minutes of the Meeting of March 21, 2017

#### Discussion Items

1. Naming of Bookstein Hall – California State University, Northridge, *Action*
2. Naming of Dignity Health Baseball Clubhouse – California Polytechnic State University, San Luis Obispo, *Action*
3. Naming of The Bartleson Ranch and Conservatory – California Polytechnic State University, San Luis Obispo, *Action*
4. Naming of The Swanson Cal Poly Golf Program – California Polytechnic State University, San Luis Obispo, *Action*

**MINUTES OF THE MEETING OF  
COMMITTEE ON INSTITUTIONAL ADVANCEMENT  
Office of the Chancellor  
Glenn S. Dumke Auditorium  
401 Golden Shore  
Long Beach, California**

**March 21, 2017**

**Members Present**

Silas H. Abrego, Chair  
Lateefah Simon, Vice Chair  
Rebecca D. Eisen, Chair of the Board  
Douglas Faigin  
John Nilon  
Maggie K. White  
Timothy P. White, Chancellor

Trustee Abrego called the meeting to order.

**Approval of Minutes**

The minutes of January 31, 2017, were approved as submitted.

Trustee Abrego recognized the CSU recipients of the 2017 Council for Advancement and Support of Education (CASE) Awards.

**Naming of the Lawrence de Graaf Center for Oral and Public History – California State University, Fullerton**

Mr. Garrett Ashley, vice chancellor for university relations and advancement, reported that the proposed naming recognizes the distinguished service and leadership of Lawrence B. de Graaf and his \$1 million gift commitment to support the Center for Oral and Public History at California State University, Fullerton. As a founding faculty member, Dr. de Graaf helped establish the university's history department and curriculum, created the Oral History Program, set up the first campus archive and served as the university's first archivist.

Cal State Fullerton President Mildred García and Chancellor Timothy P. White thanked Dr. de Graaf for over 50 years of work and dedication to the university.

The committee recommended approval by the board of the proposed resolution (RIA 03-17-04) that the Center for Oral and Public History at California State University, Fullerton be named the Lawrence de Graaf Center for Oral and Public History.

Trustee Abrego adjourned the meeting.



## **COMMITTEE ON INSTITUTIONAL ADVANCEMENT**

### **Naming of Bookstein Hall – California State University, Northridge**

#### **Presentation By**

Garrett P. Ashley  
Vice Chancellor  
University Relations and Advancement

Dianne F. Harrison  
President  
California State University, Northridge

#### **Summary**

This item will consider the naming of Juniper Hall at California State University, Northridge as Bookstein Hall.

This proposal, submitted by California State University, Northridge, meets the criteria and other conditions specified in the Board of Trustees Policy on Naming California State University Facilities and Properties, including consultation with the campus academic senate and approval by the system review panel.

#### **Background**

The proposed naming of Juniper Hall recognizes the recent \$5 million gift by Harvey and Harriet Bookstein to the David Nazarian College of Business and Economics at California State University, Northridge. This gift continues a decade-long history of philanthropic and volunteer commitment from the Bookstein family, elevating CSUN programs and students with new opportunities.

This contribution will be used to establish the Bookstein Voluntary Income Tax Assistance (VITA) Endowment in the Department of Accounting and Information Systems, which will further expand the vital role that CSUN's VITA Clinic plays through its free tax preparation assistance to low-income taxpayers in the community. The VITA Clinic's tax preparation assistance also provides opportunities for students to gain valuable experience as they utilize their education and receive faculty guidance in their service to the community. The gift also creates the Bookstein Distinguished Chair in Real Estate Endowment in the Department of Business Law to provide funding to supplement the compensation of a faculty position in the Real Estate Program and operational funds to support the faculty's research and academic responsibilities. Finally, the gift

establishes the Bookstein Leadership Endowment under the discretion of the dean of the Nazarian College of Business and Economics to provide vital resources to advance the college's strategic programs and activities.

Mr. and Mrs. Bookstein launched their philanthropic support of CSUN with a \$1 million gift, establishing the Bookstein Chair in Taxation in 2005. In 2009, Mr. and Mrs. Bookstein committed another \$1 million in planned giving to further benefit the David Nazarian College of Business and Economics. Mr. and Mrs. Bookstein also helped establish the Bookstein Institute for Higher Education in Taxation. The Bookstein Institute's Low Income Taxpayer Clinic provides free representation to low-income taxpayers each year who face collection, audits and other disputes with the Internal Revenue Service. The Bookstein Institute is a nucleus for education, scholarship and community service by providing high-quality graduate education in taxation for mid-career professionals.

Mr. Harvey Alan Bookstein is a proud CSUN alumnus, graduating from the David Nazarian College of Business and Economics. Mr. Bookstein serves on the board of directors for The University Corporation, CSUN Foundation, and the David Nazarian College of Business and Economics Advisory Board. Mrs. Bookstein is also active in business management with her own firm providing accounting and financial services to a host of clients in southern California.

In 2016, CSUN conferred an honorary doctorate on Mr. Bookstein for his philanthropy, community leadership, achievements in the fields of finance, real estate and accounting, and longstanding support of California State University, Northridge's academic mission.

### **Recommended Action**

The following resolution is recommended for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that Juniper Hall at California State University, Northridge be named as Bookstein Hall.

## **COMMITTEE ON INSTITUTIONAL ADVANCEMENT**

### **Naming of Dignity Health Baseball Clubhouse – California Polytechnic State University, San Luis Obispo**

#### **Presentation By**

Garrett P. Ashley  
Vice Chancellor  
University Relations and Advancement

Jeffrey D. Armstrong  
President  
California Polytechnic State University, San Luis Obispo

#### **Summary**

This item will consider naming the baseball clubhouse at California Polytechnic State University, San Luis Obispo as the Dignity Health Baseball Clubhouse.

This proposal, submitted by Cal Poly San Luis Obispo, meets the criteria and other conditions specified in the Board of Trustees policy on Naming California State University Facilities and Properties, including consultation with the campus academic senate and approval by the system review panel.

#### **Background**

The proposed naming of the baseball clubhouse recognizes the \$1.25 million contribution by Dignity Health, which will provide a substantial amount for the completion of the project.

This contribution will be used for an expanded locker room, state-of-the-art athletic training and physical therapy room, lounge/kitchen area, dressing room for umpires, coaches' offices and study room. Additionally, this contribution will raise the capacity of Baggett Stadium to between 3,250 and 3,500 seats. This enhanced baseball facility will provide our student-athletes with the tools to succeed on the field, and serve as a venue that will assist them in gaining the leadership training and hands-on experiences needed to succeed long after they graduate from Cal Poly.

Headquartered in San Francisco, Dignity Health is the fifth-largest health system in the nation and the largest hospital provider in California. In the San Luis Obispo County region, Dignity Health operates French Hospital Medical Center (FHMC), employing 864 residents countywide. Dignity Health became one of the largest sponsors of Cal Poly Athletics beginning in

2011. Since that time, Dignity Health and Cal Poly Athletics have seen the mutual benefits of a joint relationship continuing long term, to the point where both parties agreed to a ten-year agreement providing Dignity Health with access to premium signage at all Cal Poly Athletics venues.

In addition, a number of collaborative efforts have been developed between the university and FHMC. FHMC President and CEO, Alan Iftiniuk, is currently a member of Cal Poly's Athletic Director's Council. Cal Poly student-athletes have been featured in various community outreach efforts to educate young people in the community on healthy lifestyles and choices. Overall, Dignity Health has been a strong pillar of the San Luis Obispo community for a generation and a proud partner of California Polytechnic State University, San Luis Obispo.

### **Recommended Action**

The following resolution is recommended for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that the Cal Poly baseball clubhouse at California Polytechnic State University, San Luis Obispo be named as the Dignity Health Baseball Clubhouse.

## **COMMITTEE ON INSTITUTIONAL ADVANCEMENT**

### **Naming of The Bartleson Ranch and Conservatory – California Polytechnic State University, San Luis Obispo**

#### **Presentation By**

Garrett P. Ashley  
Vice Chancellor  
University Relations and Advancement

Jeffrey D. Armstrong  
President  
California Polytechnic State University, San Luis Obispo

#### **Summary**

This item will consider naming the Bartleson Ranch at California Polytechnic State University, San Luis Obispo.

This proposal, submitted by California Polytechnic State University, San Luis Obispo, meets the criteria and other conditions specified in the Board of Trustees Policy on Naming California State University Facilities and Properties, including consultation with the campus academic senate and approval by the system review panel.

#### **Background**

This naming recognizes the donation of a 450-acre avocado and lemon orchard valued at \$11.3 million by Jan and Stuart Bartleson. This gift will enable longer-term research projects, provide numerous internship opportunities for students and facilitate income-producing industry partnerships for the college.

Born and raised in Southern California, Stuart Bartleson enlisted in the Navy Seabees in 1942 and served in the South Pacific until the end of World War II. In 1958, Bartleson and his business partner, Slim Minor, came to the Santa Maria Valley as the area grew and developed the first of several housing developments for construction workers and personnel stationed at Vandenberg Air Force Base.

The partners, who formed the Atlantic and Pacific Co., also developed shopping centers, a mobile home park and housing subdivisions throughout the state.

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Jan Bartleson moved to Carpinteria in 1960 and was hired as head of the Carpinteria Chamber of Commerce in 1965. She moved to Santa Maria in 1978 and was a real estate broker and partner in the Point Sal Dunes project in Guadalupe. She later co-developed Casa la Cañada in Lompoc, Bakersfield, Paso Robles and San Bernardino.

Stu and Jan were married for 20 years, upon his recent death in January 2017. Their gift – the Bartleson Ranch – is the largest private land donation within San Luis Obispo County in the university's 115-year history.

### **Recommended Action**

The following resolution is recommended for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that the Bartleson Ranch at California Polytechnic State University, San Luis Obispo be named as the Bartleson Ranch and Conservatory.

## **COMMITTEE ON INSTITUTIONAL ADVANCEMENT**

### **Naming of The Swanson Cal Poly Golf Program – California Polytechnic State University, San Luis Obispo**

#### **Presentation By**

Garrett P. Ashley  
Vice Chancellor  
University Relations and Advancement

Jeffrey D. Armstrong  
President  
California Polytechnic State University, San Luis Obispo

#### **Summary**

This item will consider naming the golf program at California Polytechnic State University, San Luis Obispo as the Swanson Cal Poly Golf Program.

This proposal, submitted by California Polytechnic State University, San Luis Obispo, meets the criteria and other conditions specified in the Board of Trustees Policy on Naming California State University Academic Entities, including consultation with the campus academic senate and approval by the system review panel.

#### **Background**

This naming recognizes the \$10 million endowment for the Cal Poly Golf Program by William H. and Cheryl Swanson. This gift will provide thousands of dollars in scholarship support each year to student-athletes in the golf program. In addition, the endowment will provide programmatic support for the golf program including recruitment, travel and equipment. The endowment of the golf program through this gift, as well as associated gifts from other donors, will put the men's and women's golf programs in better positions to contend for conference and national championships. Equally important, golf student-athletes will engage in Cal Poly's signature "Learn by Doing" philosophy, ensuring a lifetime of success. The impact of athletic competition and "Learn by Doing" in the classroom are essential as Mr. Swanson is a product of both unique experiences at Cal Poly San Luis Obispo.

The funds will be used exclusively for the following purposes:

- Student-athlete scholarships, known as the Swanson Cal Poly Golf Scholarship, with a preference to support first-generation college students.

- Programmatic support for the golf program, including but not limited to recruitment, tournaments costs, travel and equipment.

Mr. Swanson is the retired chairman and chief executive officer (CEO) of Raytheon Company. He served as chairman and CEO of Raytheon from January 2004 to March 2014, at which time he stepped down from the role of CEO. He retired from the company in September 2014, finishing a 42-plus year career with the company. Additionally, Mr. Swanson and fellow Cal Poly alumnus Rob Rossi are proprietors of Center of Effort, a winery based in Arroyo Grande, California.

Mr. Swanson graduated magna cum laude from Cal Poly San Luis Obispo in 1972 with a bachelor's degree in industrial engineering – with the assistance of a golf scholarship. He was an Honored Alumnus in Cal Poly's College of Engineering in 1991, and received an honorary Doctor of Science degree from Cal Poly in 2005. His mother, Rosemary Cameron, is a Cal Poly emeritus library assistant from 1964 to 1988.

Mr. Swanson is past member of the Cal Poly President's Cabinet. Upon his retirement from Raytheon, Mr. Swanson began his current tenure as chair of the Cal Poly Foundation and has been a board member of the Foundation since its founding in 2006, previously serving as vice chair. Mr. Swanson also previously served on the College of Engineering's Dean's Advisory Council.

### **Recommended Action**

The following resolution is recommended for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that the Cal Poly golf program at California Polytechnic State University, San Luis Obispo be named as the Swanson Cal Poly Golf Program.



## AGENDA

### COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS

**Meeting: 1:15 p.m., Tuesday, May 23, 2017**  
**Glenn S. Dumke Auditorium**

Steven G. Stepanek, Chair  
John Nilon, Vice Chair  
Jane W. Carney  
Adam Day  
Thelma Meléndez de Santa Ana  
J. Lawrence Norton  
Peter J. Taylor

#### Consent Items

Approval of Minutes of the Meeting of January 31, 2017

1. Categories and Criteria for the Five-Year Facilities Renewal and Capital Improvement Plan 2018-2019 through 2022-2023, *Action*
2. California Environmental Quality Act Annual Report, *Information*
3. California State University Seismic Safety Program Annual Report, *Information*
4. Intramural Field Upgrade for California Polytechnic State University, San Luis Obispo, *Action*

#### Discussion Items

5. Replacement Space for Residential Life Programs and Conference Center for San Diego State University, *Action*
6. Replacement and Expansion of the Equine Center for California Polytechnic State University, San Luis Obispo, *Action*
7. Holloway Avenue Revitalization: Replacement of Student Housing and Creative Arts for San Francisco State University, *Action*
8. North Campus Enhancements and Soccer Training Facility for California State University, Los Angeles, *Action*

**MINUTES OF MEETING OF  
COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS**

**Trustees of the California State University  
Office of the Chancellor  
Glenn S. Dumke Conference Center  
401 Golden Shore  
Long Beach, California**

**January 31, 2017**

**Members Present**

Steven G. Stepanek, Chair  
John Nilon, Vice Chair  
Adam Day  
J. Lawrence Norton  
Peter J. Taylor  
Rebecca D. Eisen, Chair of the Board  
Timothy P. White, Chancellor

Trustee Steven G. Stepanek called the meeting to order and invited the public speaker to express his comments. Mr. Hector Fernandez, Business Manager/CEO for State Employees Trades Council-United stated that the campus skilled trades work force is very familiar with deferred maintenance issues due to the nature of their daily work. Trustees should be careful in deciding what deferred maintenance items are funded.

**Approval of Minutes**

The minutes of the November 15, 2016 meeting were approved as submitted.

**California Polytechnic State University, San Luis Obispo Gold Tree Solar Photovoltaic Project: Approval of the Amended 2016-2017 Capital Outlay Program**

Trustee Stepanek presented agenda item 1 as a consent action item. The committee recommended approval of the proposed resolution (RCPBG 02-17-01).

**California State Polytechnic University, Pomona and California State University, San Bernardino: Approval of the Amended 2016-2017 Capital Outlay Program and Schematic Plans**

Trustee Stepanek presented agenda item 2 as a consent action item. The committee recommended approval of the proposed resolution (RCPBG 02-17-02).

**Approval of Schematic Plans for CSU Projects at Sacramento and Stanislaus**

Trustee Stepanek presented agenda item 3 as a consent action item. The committee recommended approval of the proposed resolution (RCPBG 02-17-03).

Trustee Steven G. Stepanek adjourned the meeting.

## COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS

### **Categories and Criteria for the Five-Year Facilities Renewal and Capital Improvement Plan 2018-2019 through 2022-2023**

#### **Presentation By**

Elvyra F. San Juan  
Assistant Vice Chancellor  
Capital Planning, Design and Construction

#### **Summary**

The California State University Board of Trustees annually adopts categories and criteria used to set priorities for academic project requests in the Capital Outlay Program. Minor changes are proposed to the categories and criteria approved by the board last year for the 2017-2018 through 2020-2021 program development as shown in Attachment A using *italics* and ~~strikethrough~~ to denote changes.

#### **General**

Priorities will be determined based upon the strategic needs of the system in consideration of existing deficiencies in the type, amount and/or condition of campus space to serve the academic master plan. In particular, priority will be given to projects that address critical seismic and infrastructure deficiencies, including life/fire safety, utilities infrastructure critical to campuswide operations, and capital renewal in existing facilities. Projects to modernize existing facilities or construct new replacement buildings in response to academic needs or enrollment demand will be considered on a case-by-case basis. Campuses are encouraged to identify funding sources for projects to receive priority consideration, however, such funding will not guarantee a higher prioritization for the project based on the strategic needs of the system.

#### **Proposed Change**

The proposed change to the categories and criteria removes minor capital outlay (projects that cost less than \$656,000<sup>1</sup>) as a separate funding segment for the budget year as a means of allowing campuses greater flexibility in selecting the means to address their priority infrastructure improvement, accessibility, and academic support projects. Campus presidents have the delegated authority to approve minor capital outlay projects funded from reserves or campus operating budgets.

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<sup>1</sup> The Department of Finance biennially considers the dollar value of a Minor Capital Outlay project, reference Public Contract Code Section 10108.

Attachment A contains the proposed categories and criteria for the budget year 2018-2019 Capital Outlay Program and the Five-Year Facilities Renewal and Capital Improvement Plan for 2018-2019 through 2022-2023.

**Recommendation**

The following resolution is presented for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that:

1. The Categories and Criteria for the Five-Year Facilities Renewal and Capital Improvement Plan 2018-2019 through 2022-2023 in Attachment A of Agenda Item 1 of the May 23-24, 2017 meeting of the Committee on Campus Planning, Buildings and Grounds be approved; and
2. The chancellor is directed to use these categories and criteria to prepare the Five-Year Facilities Renewal and Capital Improvement Plan for 2018-2019 through 2022-2023.

## General Criteria

Capital priorities will be determined based upon the strategic needs of the system in consideration of existing deficiencies in the type, amount and/or condition of campus space to serve the academic master plan. In particular, priority will be given to projects that address critical seismic and infrastructure deficiencies, including life/fire safety, utilities infrastructure critical to campuswide operations *and* capital renewal ~~and minor capital outlay in existing facilities~~. Projects to modernize existing facilities or construct new replacement buildings in response to academic needs or enrollment demand will be considered on a case-by-case basis. Campuses are encouraged to identify funding sources for projects that reduce total project financing costs to receive priority consideration; however, additional funding does not guarantee a higher prioritization for the project based on the strategic needs of the system.

A campus may submit a maximum of one major debt financed academic facility or academic support project and one debt financed self-support project each year for the *2018-2019* action year and the *2019-2020* planning year. Exceptions may occur if there are significant synergies between two submitted projects. Up to three academic projects and three self-support projects per year can be proposed for the *2020-2021* through *2022-2023* planning years, including health and safety projects. This approach aims to encourage campuses to identify their facility needs and ~~not impose a one project limit across all five years that may inadvertently understate~~ *quantify* the funding level needed for academic and self-support project funding. Exceptions to these limits will ~~also~~ be considered on an individual project basis. Seismic strengthening projects will be prioritized according to recommendations from the CSU Seismic Review Board.

*There is no limit on the number of projects that are submitted for: inclusion in the systemwide infrastructure improvement program; ~~and Minor Capital Outlay programs~~, equipment or seismic strengthening; donor funding, and certain public-private and/or reserve funded projects ~~are excluded from the project limits.~~*

Approval of multi-phase projects may require ~~the project funding to be~~ allocated over more than one year. Campuses are encouraged to use designated ~~capital~~ reserves to co-fund projects. Campus requests for preliminary plans, working drawings and construction (PWC) lump sum funding will be considered on an individual project basis based on ~~its~~ complexity, scope, schedule and the availability of campus funds to co-fund the project.

Current trustee-approved campus physical master plan enrollment ceilings apply to on-campus seat enrollment only. These numbers are to be used as the basis of comparison for justifying capital projects that address enrollment demand to be accommodated on campus. Enrollment estimates that exceed these figures should be accommodated through *state supported summer session*, distributed learning and other off-campus instructional means. Campus utilization of space, along with relative deficits of space, demand for space and/or deficiencies of space will also be considered.

## **Individual Categories and Criteria**

Projects will be placed within each category based on the established criteria and predominant purpose of the project. Total capital funding available, both from financing and cash reserves, will be targeted to address existing facilities as well as available to support campus growth.

### **I. Existing Facilities/Infrastructure**

#### **A. Critical Infrastructure Deficiencies – CD (Critical Deficiencies)**

These projects correct structural and health and safety code deficiencies by addressing fire and life safety problems and promoting code compliance in existing facilities. Projects include seismic strengthening, correcting building code deficiencies and failing infrastructure, and addressing regulatory changes which impact campus facilities or equipment. This category also includes the systemwide Infrastructure Improvements program.

#### **B. Modernization/Renovation – FIM (Facilities Infrastructure/Modernization)**

This category makes new and remodeled facilities operable by providing group II equipment (furnishings) and replacing utility services/building systems to improve facilities and the campus infrastructure. Projects in this category include: modernizing existing facilities or constructing new replacement buildings in response to academic and support program needs.

### **II. Growth Facilities – ECP (Enrollment/Caseload/Population)**

These funds eliminate instructional and support deficiencies to support campus growth, including new buildings and their group II equipment, additions, land acquisitions and site/infrastructure development.

## **COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS**

### **California Environmental Quality Act Annual Report**

#### **Presentation By**

Elvyra F. San Juan  
Assistant Vice Chancellor  
Capital Planning, Design and Construction

#### **Summary**

Pursuant to the California State University Board of Trustees' policy, this item provides a report of the CSU's California Environmental Quality Act (CEQA) certification actions for environmental impact reports (EIR) and related documentation. The report identifies the compliance actions that have been acted upon by the board for the period from July 2015 through June 2016, consistent with its responsibility as the "Lead Agency" under CEQA.

#### **Background**

The goal of CEQA is to inform governmental decision-makers and the public about the potential significant environmental effects of proposed projects and efforts to prevent significant damage to the environment through the use of feasible alternatives or mitigation measures. Under CEQA, a "project" can be either a specific building or facility planned for construction, or it can be a programmatic action such as approval of an updated campus master plan that is prepared to guide long-range campus development. CEQA compliance is required for activities directly implemented or financed by a governmental agency as well as for private activities requiring approval from a governmental agency. Per State CEQA guidelines, the type of CEQA action depends on the environmental impact of the project and primarily includes the following:

- Categorical Exemptions apply to classes of projects which have been determined not to have a significant effect on the environment (e.g., interior renovations).
- Negative Declarations apply to projects which will not have a significant effect on the environment.
- Mitigated Negative Declarations include projects with potentially significant effects, but revisions in the project or mitigation measures will avoid or reduce effects to a point where no significant effects would occur.
- EIRs are completed for projects that could result in unavoidable significant environmental impacts.

- An Addendum to an EIR may be prepared if there are minor technical changes or additions to a project which were included in a previously certified EIR. An Addendum to an EIR cannot be used if there are substantial changes in the project, substantial changes in the circumstances under which the project is being undertaken, or new information of substantial importance to the environmental analysis has become available.

### **Role of the CSU**

A “Lead Agency” is defined in CEQA as the public agency which has the principal responsibility for carrying out or approving a project. Therefore, the Board of Trustees of the California State University is the Lead Agency for CSU projects and typically considers CEQA documentation at the time of a project’s schematic design approval or approval of a significant change to a long-range physical master plan. The board is responsible to ensure that draft EIRs and other CEQA documents are circulated for required public review. In addition, the board makes findings prior to the approval of a project along with a statement of fact supporting each finding, referred to as the Findings of Fact. The board adopts the Mitigation Monitoring and Reporting Program which includes the measures to lessen environmental impacts and identifies the responsible party to perform the mitigation. In cases of unavoidable significant impacts, the board adopts specific Overriding Considerations that identify the factors and benefits of the project that outweigh the potential unavoidable significant impacts.

Under authority delegated to the chancellor, the assistant vice chancellor for Capital Planning, Design and Construction is authorized to approve minor changes to a campus master plan and to approve specified CEQA documents (i.e., Categorical Exemptions, Negative Declarations, and Mitigated Negative Declarations) for certain capital projects with standard mitigation measures, e.g., utility/infrastructure projects that are non-controversial.

### **CSU Compliance Actions**

Attachment A lists CSU CEQA actions for major projects during the reporting period July 1, 2015 through June 30, 2016. In addition, 116 categorical exemptions were filed during the reporting period for campus projects.

### **CEQA Judicial Action Updates**

The below updates include recent actions that have occurred beyond the Attachment A reporting period in order to capture court decisions that will impact campus long range planning and development. The City of Hayward filed a CEQA challenge to the 2009 California State University, East Bay Master Plan EIR, claiming the university failed to adequately analyze impacts on public services, including police, fire, and emergency services. The city demanded that the university provide funding for additional fire facilities.



The Hayward Area Planning Association (HAPA) and Old Highlands Homeowners Association (OHHA), two local residential homeowners' associations, filed a second CEQA challenge to the 2009 CSU East Bay Master Plan EIR, alleging shortcomings in nearly every aspect of the environmental findings, with an emphasis on the university's alleged failure to consider bus and other improvements to public transit access to the campus. On September 9, 2010, the trial court ruled in favor of the petitioners on nearly every issue and enjoined the university from proceeding with construction. The university appealed.

In June 2012, the Court of Appeal ruled the CSU East Bay Master Plan EIR is adequate, except for failing to analyze impacts on local recreational facilities. The court's ruling includes a finding that the CSU's determination that new fire protection facilities will not result in significant environmental impacts was supported by substantial evidence. Importantly, the court also held that the obligation to provide adequate fire and emergency services is the responsibility of the City of Hayward, and the need for additional fire protection services is not an environmental impact that the CSU must mitigate. The city and HAPA/OHHA filed a petition for review with the California Supreme Court.

The California Supreme Court transferred the case back to the Court of Appeal on October 14, 2015, following the California Supreme Court's decision in the City of San Diego v. CSU Board of Trustees matter regarding the San Diego State University campus master plan revision.

After further briefing, the Court of Appeal largely reissued its original decision, reiterating that the obligation to provide adequate fire and emergency services is the responsibility of the City of Hayward, and the need for additional fire protection services is not an environmental impact that the CSU must mitigate. The Court of Appeal kept intact its ruling on the need to further analyze parklands impacts.

In January 2016, the city filed a new Petition for Review with the Supreme Court. This petition was denied. A writ of mandate was subsequently issued, consistent with the Court of Appeal's prior rulings. A return on the writ was submitted to the court by the April 14, 2017, deadline. The court was noticed that the campus is revising the EIR in order to comply with the Court of Appeal's decision and is expected to come back to the Board of Trustees for the consideration of the revised EIR by September 2017.

**THE CALIFORNIA STATE UNIVERSITY  
 CALIFORNIA ENVIRONMENTAL QUALITY ACT BIENNIAL REPORT  
 July 2015 through June 2016**

<b>CAMPUS/Project</b>	<b>CEQA Action Prepared</b>						
	<b>Exempt</b>	<b>M.N.D.</b>	<b>N.D.</b>	<b>E I R</b>	<b>EIR ADD</b>	<b>BOT Action</b>	<b>NOD Filed</b>
<b>CALIFORNIA STATE UNIVERSITY, BAKERSFIELD</b> Faculty Towers Replacement Building (Seismic)-Schematic Plan Approval	√					11/17/2015	11/18/2015
<b>CALIFORNIA STATE UNIVERSITY, LOS ANGELES</b> Tennis Center-Schematic Plan Approval	√					11/17/2015	11/18/2015
<b>CALIFORNIA STATE UNIVERSITY, SAN BERNARDINO</b> Parking Lot N-Minor Master Plan Revision Approval Student Housing and Dinning Commons-Minor Master Plan Revision Approval			√ √			3/9/2016 11/17/2015	2/16/2016 10/30/2015
<b>SAN JOSE STATE UNIVERSITY</b> Spartan Golf Complex Project-Minor Master Plan Revision and Schematic Plan Approval		√				11/17/2015	11/18/2015
<b>CALIFORNIA STATE POLYTECHNIC UNIVERSITY, SAN LUIS OBISPO</b> Vista Grande Replacement Building-Minor Master Plan Revision and Schematic Plan Approval		√				11/17/2015	11/9/2015

- E**                    **Categorical Exemption**
- M.N.D.**           **Mitigated Negative Declaration**
- N.D.**               **Negative Declaration**
- EIR**                **Environmental Impact Report**
- EIR ADD**        **Environmental Impact Report Addendum**
- BOT Action**     **Meeting Date Action Taken (or Delegated Approval)**
- NOD Filed**      **Date Notice of Determination Filed with State Clearinghouse Office of Planning and Research or Date of Notice of Exemption**

## **COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS**

### **California State University Seismic Safety Program Annual Report**

#### **Presentation By**

Elvyra F. San Juan  
Assistant Vice Chancellor  
Capital Planning, Design and Construction

#### **Summary**

This item presents the California State University Seismic Safety Program Annual Report for the July 2015 – June 2016 reporting period.

#### **Seismic Policy and History**

In 1993, the California State University Board of Trustees adopted the following policy:

It is the policy of the Board of Trustees of the California State University, that to the maximum extent feasible by present earthquake engineering practice, to acquire, build, maintain, and rehabilitate buildings and other facilities that provide an acceptable level of earthquake safety for students, employees, and the public who occupy these buildings and other facilities at all locations where CSU operations and activities occur. The standard for new construction is that it meets the life-safety and seismic hazard objectives of the pertinent provisions of Title 24 of the California Code of Regulations; the standard for existing construction is that it provides reasonable life-safety protection, consistent with that for typical new buildings. The California State University shall cause to be performed independent technical peer reviews of the seismic aspects of all construction projects from their design initiation, including both new construction and remodeling, for conformance to good seismic resistant practices consistent with this policy. The feasibility of all construction projects shall include seismic safety implications and shall be determined by weighing the practicality and cost of protective measures against the severity and probability of injury resulting from seismic occurrences. [Approved by the Board of Trustees of the California State University at its May 19, 1993 meeting (RCPBG 05-93-13)]

The CSU Seismic Review Board was established to provide advice on the ongoing seismic condition of the CSU building stock and technical counsel about how to effectively implement a seismic oversight program. Now embarking on its 23<sup>rd</sup> year (1993 – 2016), the CSU Seismic Policy has improved and evolved and the Seismic Review Board now also provides input on state building codes and periodically provides counsel and assessments on structural and seismic matters for other state agencies and institutions.

### **The CSU Seismic Review Board Membership (SRB)**

The following individuals serve as members of the CSU Seismic Review Board:

- Charles Thiel Jr., PhD, President, Telesis Engineers (Chairman)
- Theodore C. Zsutty, PhD, S.E., Consulting Structural Engineer (Vice Chair)
- John Egan, GE, Principle Engineer, SAGE Engineers
- John A. Martin, Jr., S.E., President, John A. Martin and Associates, Inc.
- Richard Niewiarowski, S.E., Consulting Structural Engineer
- Thomas Sabol, PhD, S.E., Principal, Englekirk and Sabol
- Maryann Phipps, S.E., President, Estructure
- K. Dirk Bondy, S.E., President, Seneca Structural Engineering, Inc.

Board membership has been remarkably stable; however, a recent retirement prompted the nomination of Mr. Dirk Bondy and his resulting appointment by the assistant vice chancellor, Capital Planning, Design and Construction, to the board. Mr. Bondy began his service in January 2016, and brings a mix of professional specialty and a practice location in Orange County to improve the board's support to southern California CSU campuses.

### **CSU Seismic Mitigation and Program Activities**

The California State University maintains an ongoing seismic mitigation program and relies on the SRB to provide counsel on design or as a part of a large emergency response system. The seismic program efforts are comprised of six elements.

1. **Mitigate falling hazard concerns.** The initial falling hazard concerns identified at the 23 campuses and off-campus centers in 1994 have long been mitigated. Campuses consult with a board member as needed.
2. **Identify, broadly prioritize and periodically re-evaluate existing seismic deficiencies.** CSU buildings that potentially pose a life-safety threat have been prioritized into two published listings: *Seismic Priority List 1* (Attachment A), which are buildings that should be retrofitted as soon as practical, and *Seismic Priority List 2* (Attachment B), which are buildings that trigger a seismic retrofit when any construction work other than maintenance is performed. The increase in the CSU capital funding/financing authority is helping to address CSU priority projects.

The current seismic priority listing dated October 1, 2016, contains 27 buildings on Priority List 1 and 38 buildings on Priority List 2. To accurately reflect existing conditions, projects are only removed from the priority lists after required work is completed. Over 200 buildings have been priority-listed since inception.

The following change was made to Priority List 1 based upon Seismic Review Board recommendations:

**Priority List 1**

Building Removed – San José State University Student Union (renovation/new addition now complete)

**Priority List 2** – no changes

The following projects and events merit special note:

***Proposed Acquisition of the Lanterman Developmental Center (Cal Poly Pomona).***

The 287-acre complex, located adjacent to the southern end of the Pomona campus, is comprised of 120 buildings totaling one million square feet. Based upon a site visit in August 2015 by Seismic Review Board member and Chancellor's Office representatives, no buildings were added to Priority List 1 or List 2.

***CSU Monterey Bay Motor Pool (Art Studio) Building #70*** is listed in Priority List 1.

This building is permitted for limited, intermittent art studio display use. Significant structural seismic concerns prompted the restricted use posting. The campus has commissioned a retrofit design study to return the building to full use.

3. **Advocate code and legislative improvements, offer support to UC and state agency seismic initiatives and ensure technical program currency.** The Seismic Review Board works with the CSU to facilitate state building code changes to support its capital program efforts. Various technical updates were made during the reporting period to maintain the currency of the trustees' CSU Seismic Requirements. During the period, an independent study was commissioned to update campus geotechnical values based on new technical information available. A draft update to the CSU Seismic Requirements was issued in May 2016. The finalized version was issued after this reporting period in November 2016. The updated CSU Seismic Requirements document and Seismic Priority Lists are available online: [http://www.calstate.edu/cpdc/ae/seismic/november\\_2016\\_final.pdf](http://www.calstate.edu/cpdc/ae/seismic/november_2016_final.pdf).
4. **Provide peer review of the proposed structural design for all major construction.** While all CSU projects are evaluated for code compliance, projects over the minor capital threshold are submitted by campuses for a supplemental seismic peer review to further confirm and validate the structural design approach. Seismic peer review is an engineer to engineer discussion and occurs throughout the design process to help ensure that proposed designs are conceptually and technically well-considered.
5. **Maintain a Seismic Event Response Plan.** When a significant seismic event occurs, pre-defined CSU and Seismic Review Board actions are triggered. Initial damage assessments by campus first responders are promptly relayed to Office of the Chancellor's senior management and the CSU building official/chief of architecture and engineering.

The Seismic Review Board chairman confers with potentially affected campuses to determine if an on-site presence by the Seismic Review Board is warranted. If so, the chair of the Seismic Review Board is pre-designated and empowered to act as a special deputy building official to make campus police-enforceable building occupancy posting assessments in the immediate post-earthquake period regarding the safety of buildings where structural damage has occurred. Once initial life-safety assessments are made, follow-up structural repair strategies can be developed. The plan is available online: [http://www.calstate.edu/cpdc/ae/review/seismic\\_peer.shtml](http://www.calstate.edu/cpdc/ae/review/seismic_peer.shtml).

During the reporting period, CSU Bakersfield experienced a minor seismic event on February 23, 2016. An initial examination by the campus deputy building official indicated that the Faculty Building (Seismic Listing 1) was showing some signs of internal and external distress. The campus contacted the CSU building official at the Chancellor's Office, who inspected the facility the next morning. A field inspection identified cosmetic damage, but found no apparent structural loss of integrity and continued occupancy was deemed appropriate. The replacement facility for this building is currently under construction.

**6. Conduct seismic-related staff training.** Training programs included:

- September 22, 2015 Introduction to CSU Facilities Management – CPDC 101
- December 1, 2015 The Law of Design and Construction – Basic
- February 9, 2016 The Law of Design and Construction – Advanced

Seismic Review Board meetings are held at various locations to provide interaction and increased board familiarity with the campus building portfolio and campus characteristics. During the approximate reporting period four meetings were held.

### CSU Seismic Priority List 1

This list identifies facilities that warrant urgent attention for seismic upgrade as soon as resources can be made available. Repair and maintenance work is allowed.

<b>Campus</b>	<b>Building</b>	<b>Building #</b>	<b>Capital Outlay Notes</b>
<b>Bakersfield</b>	Faculty Building	6	PWC Funded. Replacement under construction
Bakersfield	Physical Education (Old Gym)	33	2017/18 Request
<b>Channel Islands</b>	Ironwood Hall ('SH' Shops – mid section)	24	No office use – storage only
<b>Dominguez Hills</b>	Leo F. Cain Library	20	PW 19/20 request
<b>East Bay</b>	Library	12	P 17/18 request – Feasibility study in progress
East Bay	Corporation Yard	5	PWC 2021-22 Planned Request – No present office use
<b>Humboldt</b>	Van Duzer Theatre (Theatre Arts)	10	PWC 2014-15 Funded – In design
Humboldt	Library	41	PWC 2014-15 Funded – In design
<b>Los Angeles</b>	State Playhouse Theatre	1	PWC 2014-15 Funded – In design
Los Angeles	Administration	8	PWC Funded 2012-13 – In design
<b>Monterey Bay</b>	Motorpool (Art Studio)	70	Campus Seismic Study in process – restricted use
<b>Pomona</b>	Classroom/Lab/Administration	98	CLA Replacement Building (#121): Construction documents in progress
Pomona	Kellogg West	76	PWC 2018-19 Request
<b>San Diego</b>	Love Library	54	-
<b>San Francisco</b>	University Park South (F8 Carport and adjacent structures)	73-74	-
San Francisco	University Park South (Apartment Building Parking Structure 41)	74	-
San Francisco	Residence (Tiburon)	T-11	-
San Francisco	Marine Support (Tiburon)	T-21	-
San Francisco	Blacksmith Shop (Tiburon)	T-22	-
San Francisco	Dispensary (Tiburon)	T-37	-
San Francisco	Building 49 (Tiburon)	T-49	-
San Francisco	Building 50 (Tiburon)	T-50	-
San Francisco	Physiology (Tiburon)	T-54	-
<b>San José</b>	North Parking Garage (Stair Towers)	53	Design complete 2017/18 Request
San José	Rubis Residence (Moss Landing)	None	-
<b>San Luis Obispo</b>	Old Power House	76	Unoccupied
San Luis Obispo	Crandall Gymnasium	60	Unoccupied – PWC Funded 2012-13 – In construction

P = Preliminary Plans    W = Working Drawings    C = Construction    E = Equipment

NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB).

### CSU Seismic Priority List 2

This list identifies buildings that warrant special attention for seismic upgrade. Buildings must be seismically retrofitted when any new construction work occurs on a listed facility. Repair and maintenance work is allowed.

<b>Campus</b>	<b>Building</b>	<b>Building #</b>	<b>Capital Outlay Notes</b>
<b>Bakersfield</b>	Runners Café	38	-
<b>Channel Islands</b>	Ironwood Hall (Old Power Plant)	24	-
Channel Islands	Chaparral Hall	22	P 2019-20 Request
Channel Islands	Ironwood Hall (Warehouse)	24	-
Channel Islands	Ironwood Hall ('SH' Shops-north section)	24	-
<b>Chico</b>	Whitney Hall	13	-
Chico	Physical Science	8	P 2017-18 request
<b>Fresno</b>	Grosse Industrial Technology	12	-
Fresno	University Student Union	80	-
<b>Fullerton</b>	Titan Bookstore	6	Preliminary design study complete
<b>Long Beach</b>	Peterson Hall 1	37	2018-19 Request
Long Beach	Peterson Hall 2	38	2017-18 Request
<b>Los Angeles</b>	Career Center	17	-
Los Angeles	Student Health Center	14	Preliminary design study complete
Los Angeles	Physical Sciences	12	P 2014-15 Funded – In design
Los Angeles	John F. Kennedy Memorial Library	7	PWC 2019-20 Request
<b>Pomona</b>	Administration	1	P 2018-19 Request
Pomona	Letters, Arts and Social Science	5	PW 2019-20 Request
Pomona	Engineering	9	2020-21 Request
Pomona	Art/Engineering Annex	13	PW 2020-21 Request
Pomona	Drama/Theater	25	-
Pomona	Arabian Horse Center	29	-
Pomona	Poultry Unit	31	-
Pomona	Sheep Unit	38	-
Pomona	Ag Storage/Blacksmith	50	-
Pomona	Los Olivos Commons	70	PWCE 2016-17 Proposed replace
Pomona	Manor House	111	-
Pomona	University House	112	-
<b>Sacramento</b>	Douglass Hall	4	-
<b>San Francisco</b>	HSS Classroom Bldg (Old Humanities)	3	PW 2018-19 Request
San Francisco	Administration	30	Long term shoring in place
San Francisco	University Park North (Apt Bldg 6)	100	-
San Francisco	University Park North (Apt Bldg 7)	100	-
San Francisco	University Park North (Apt Bldg 8)	100	-
San Francisco	University Park North (Apt Bldg 9)	100	-
San Francisco	Administration (Tiburon)	T-30	Potential Minor Capital Project 2017-18
San Francisco	Rockfish (Tiburon)	T-33	Potential Minor Capital Project 2017-18
<b>Stanislaus</b>	J. Burton Vasche Library	1	PW 2017-18 Request

P = Preliminary Plans W = Working Drawings C = Construction E = Equipment

Note: Building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB).



## **COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS**

### **Intramural Field Upgrade for California Polytechnic State University, San Luis Obispo**

#### **Presentation By**

Elvyra F. San Juan  
Assistant Vice Chancellor  
Capital Planning, Design, and Construction

#### **Summary**

The California State University Board of Trustees requires a long-range physical master plan for each campus that shows existing and anticipated facilities necessary to accommodate a specified academic year full-time equivalent student enrollment. Each campus master plan reflects the physical requirements of the academic program and auxiliary activities on the campus. By board policy, significant changes to the master plan and approval of a project's schematic design require board approval. The board serves as the Lead Agency as defined in the California Environmental Quality Act (CEQA) and ensures compliance with the California Environmental Quality Act by taking action to certify required CEQA compliance actions.

This agenda item requests the following actions by the Board of Trustees with regard to an existing Intramural Field at California Polytechnic State University, San Luis Obispo:

- Adopt the Final Initial Study/Mitigated Negative Declaration dated April 2017
- Approve the Amendment of the 2016-2017 Capital Outlay Program
- Approve the Schematic Design

#### **Amend the 2016-2017 Capital Outlay Program**

The board approved the 2016-2017 Capital Outlay Program at its November 2015 meeting. California Polytechnic State University, San Luis Obispo wishes to amend the 2016-2017 Capital Outlay Program to add the Intramural Field Upgrade project with a budget of \$4,203,000 for preliminary plans, working drawings and construction.

## **Intramural Field Upgrade Schematic Design**

*Project Architect: North Coast Engineering  
Design-Build Contractor: Exbon*

### **Background and Scope**

This project will provide for improvements to the natural grass field in the southeastern portion of campus to serve as a practice facility for the Cal Poly Athletics Department and campus intramural sports and recreational activities. This 2.5-acre field is located west of the track and field area on Slack Street between Grand Avenue and Longview Lane. The field will be primarily used to hold practices for the football and soccer teams and events for intramural flag football and soccer but could include other intramural sports league events. Current uses of the field are generally limited to passive recreational uses and limited football and soccer practices.

The project would involve grading the existing site to be 80-yards in width and up to 150-yards in length. A retaining wall will be constructed in order to eliminate the current slope in the grass field. The grass field would be replaced with artificial turf and permanently striped for football and soccer per National Collegiate Athletic Association (NCAA) standards.

The project will also include installation of two permanent NCAA football field goal posts and goal post nets, two 36-foot high open-platform filming towers in the east and north sides of the field, an electronic scoreboard, and a metal storage building on the south end of the field.

Four 70-foot-tall light-emitting diode (LED) light poles will be installed and configured to limit light spillover onto adjacent properties. An 8-foot-tall fence along the southern boundary of the site adjacent to Slack Street and a 6-foot-tall fence along the remainder of the site perimeter will be constructed for security and screening. Green windscreen with Cal Poly logo branding would be added to all fencing and goal post nets.

### **Timing (Estimated)**

Preliminary Plans Completed	May 2017
Working Drawings Completed	May 2017
Construction Start	June 2017
Occupancy	December 2017

### **Basic Statistics**

Field Area	90,000 square feet
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### **Cost Estimate – California Construction Cost Index (CCCI) 6255<sup>1</sup>**

Site Development	\$3,288,000
Fees, Contingency, Services	<u>871,000</u>
Total Project Cost (\$46 per GSF)	\$4,159,000
Fixtures, Furniture & Movable Equipment	<u>44,000</u>
Grand Total	<u>\$4,203,000</u>

### **Cost Comparison**

The project cost is reasonable in consideration of other field lighting projects and as the Cal Poly project is broader in scope. The Cal Poly project includes turf replacement, fencing, goal posts, and filming towers that are not part of the project scope for the other two field lighting projects.

### **Funding Data**

This project will be funded through a combination of donor funds raised specifically for this project (\$1,953,000) and reserves from University Union (\$1,000,000), Cal Poly Corporation (\$750,000) and the Housing program (\$500,000).

### **California Environmental Quality Act (CEQA) Action**

An Initial Study/Mitigated Negative Declaration (IS/MND) was prepared for the project to analyze the potential significant environmental effects of the proposed project in accordance with the requirements of CEQA and State CEQA guidelines. The Draft IS/MND analyzed the impacts of this project and was made available to the public for review and comment for 30 days, from January 12, 2017 to February 13, 2017.

### **Issues Identified Through Public Participation**

Fifteen comment letters were received that included the: The Native American Heritage Commission (NAHC), San Luis Obispo County Air Pollution Control District (APCD), Central Coast Regional Water Quality Control Board, City of San Luis Obispo, and local community.

*Native American Heritage Commission* commented that Assembly Bill 52 (Native Americans: CEQA; Gatto; September 25, 2014) applies to any project for which a Notice of Preparation or Notice of Negative Declaration is filed. AB 52 specifically requires early consultation with Native

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<sup>1</sup> The July 2016 *Engineering News-Record* California Construction Cost Index (CCCI). The CCCI is the average Building Cost Index for Los Angeles and San Francisco.

American Tribes when a written request for consultation has been provided. In addition, the Commission commented that Senate Bill 18 (Traditional tribal cultural places; Burton, Chesbro, and Ducheny; December 2, 2002) also has tribal consultation requirements. SB 18 requires local governments to consult with Native American Tribes before adopting or amending a General Plan amendment.

*CSU Response:* The university complied with AB 52 by sending a “Notice of Opportunity to Consult” to the Torres Martinez Desert Cahuilla Indians in February 2017, which was the only Native American Tribe that provided a notice requesting consultation under AB 52. The university did not receive a response. In terms of SB 18, the statute does not pertain to state agencies.

*San Luis Obispo County Air Pollution Control District* expressed concern about potential impacts to air quality during construction and operations, particularly relating to dust control, reducing the emissions impact associated with diesel equipment upon sensitive receptors, and compliance with California Resources Control Board Air Toxics Control Measure (ATCM) to address potential naturally occurring asbestos.

*CSU Response:* The Mitigated Negative Declaration identifies dust mitigation measures, equipment emission controls, and the process to ensure compliance with ATCM procedures.

*Central Coast Regional Water Quality Control Board* commented that the IS/MND states that the field will include an impermeable liner, thereby increasing stormwater runoff, and that the field must meet requirements to reduce stormwater runoff.

*CSU Response:* The Final IS/MND has been revised to clarify that the field will be permeable on the surface and that the project will meet flow criteria relating to runoff control.

*City of San Luis Obispo* requested the IS/MND be clarified to indicate that certain sound producing activities (e.g., band practice, club events ceremonies and concerts) are not addressed in the noise assessment; practice/event set up/closing activities should only take place only within the hours analyzed in the noise study; actual noise levels should be measured to ensure noise does not exceed predicted levels; and field verification of lighting should be required to ensure lighting does not trespass beyond the campus boundary.

*CSU Response:* The IS/MND has been revised to indicate that any increase in the frequency, duration, or type of events currently occurring at the field (i.e., limited band practices) shall be prohibited and practice/event set up/closing activities will be prohibited outside of the allowable hours of field use. These measures aim to ensure that no increased noise associated with such uses would occur. In addition, the project will include light shielding to limit light spillover to off-campus sites as well as require independent verification to confirm this result.

The local community, along with the Alta Vista Neighborhood Association and Residents for Quality Neighborhoods expressed concerns relating to effect of transitioning of the field use to an increased intensity of use and its visual impact, creating a new source of light pollution, and increasing ambient noise associated with activities during early mornings, nighttime, and Sundays, including the use of a public address system.

*CSU Response:* The IS/MND responded to these comments as follows: the project location is within the campus boundary and reflects the scale, usage and patterns, and visual character consistent with the rest of the university; the project will include light shielding which helps prevent lighting trespass or spillover to off-campus sites as well as require independent verification to confirm this result; the Mitigated Negative Declaration has been revised to limit the hours of recreational and intramural events to the hours of 7 am to 10 pm and intercollegiate athletics to the hours of 6 am to 10 pm and does not permit the use of a public address system to avoid contributing to a substantial increase in noise levels above those currently existing.

The Final Mitigated Negative Declaration (MND) has been prepared and is presented to the trustees for review and adoption. The Final MND found that the project will not result in any significant unavoidable environmental impacts with implementation of the mitigation measures. The final documents, including the Mitigation Monitoring and Reporting Program are available online at: [https://afd.calpoly.edu/facilities/facp\\_index.asp](https://afd.calpoly.edu/facilities/facp_index.asp).

## **Recommendation**

The following resolution is presented for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that:

1. The Final Initial Study/Mitigated Negative Declaration has been prepared to address any potential significant environmental impacts and mitigation measures associated with approval of the California Polytechnic State University, San Luis Obispo Intramural Field Upgrade project and all discretionary actions related thereto, as identified in the Final Initial Study/Mitigated Negative Declaration
2. The Final Initial Study/Mitigated Negative Declaration was prepared pursuant to the California Environmental Quality Act and State CEQA Guidelines.
3. This resolution is adopted pursuant to the requirements of Section 21081 of the Public Resources Code and Section 10591 of the State CEQA Guidelines which require the Board of Trustees to make findings prior to the approval of a project that the mitigated project as approved will not have a significant impact on the environment, that the project will be constructed with the recommended mitigation measures as identified in the mitigation monitoring program, and that the project will benefit the California State University. The Board of Trustees makes such findings with regard to this project.

CPB&G

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May 23-24, 2017

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4. The chancellor or his designee is requested under Delegation of Authority granted by the Board of Trustees to file the Notice of Determination for the project.
5. The 2016-2017 Capital Outlay Program is amended to include \$4,203,000 for preliminary plans, working drawings, construction and equipment for the California Polytechnic State University, San Luis Obispo Intramural Field Upgrade project.
6. The schematic plans for the California Polytechnic State University, San Luis Obispo Intramural Field Upgrade are approved at a project cost of \$4,203,000 at CCCI 6255.

**COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS**

**Replacement Space for Residential Life Programs and Conference Center for San Diego State University**

**Presentation By**

Elvyra F. San Juan  
Assistant Vice Chancellor  
Capital Planning, Design and Construction

**Summary**

This agenda item requests the following actions by the California State University Board of Trustees with regard to the Tula/Tenochca Replacement project for San Diego State University that separates the student housing program and social space from the campus conference center that is accessed by the public:

- Approve the proposed campus master plan revision dated May 2016
- Approve the Amendment of the 2016-2017 Capital Outlay Program
- Approve the Schematic Design

Attachment A is the proposed campus master plan. Attachment B is the existing campus master plan approved by the trustees in May 2011. This is the first time the board will consider this project to improve student housing space and conference facilities. The project is also being presented to the Committee on Finance at this May 2017 meeting for CSU Systemwide Revenue Bond financing approval.

**Proposed Master Plan Revision**

The campus proposes revisions to the physical master plan to accommodate two new facilities replacing the existing Tula/Tenochca conference facility. The master plan revision identifies the structure to be demolished, and the building sites for the two replacement facilities. The new Tenochca Community Space to support student housing will be built on the site of the demolished building, while the new Tula Conference Center will be built in closer proximity to the parking structures and at the terminus of a main campus walkway serving the east campus facilities. The proposed Tula Center site is currently used for a walkway, lawn, and service vehicle parking lot.

Proposed master plan changes noted on Attachment A include:

- Hexagon 1:* Demolition of Tula/Tenochca Community Space (#91A<sup>1</sup>)
- Hexagon 2:* Tenochca Community Space replacement facility (#91B)
- Hexagon 3:* Tula Conference Center replacement facility (#91C)

### **Amend the 2016-2017 Capital Outlay Program**

San Diego State University wishes to amend the 2016-2017 Capital Outlay Program for \$24,000,000 for preliminary plans, working drawings, and construction of the replacement of the Tula/Tenochca Community space (#91A). The existing 20,000 gross square foot (GSF) conference center/community space will be demolished and replaced by two separate facilities. The Tenochca Community Space (#91B), a 13,000 GSF two-story building, will provide the front desk/security for the adjacent Tenochca residence hall (#91) and provide social and residence life program space. The second replacement facility is the Tula Conference Center that is proposed to consist of a new one-story 9,000 GSF campus conference center (#91C). The proposed separation of the conference center from the residence life community space will improve the security of the Tenochca Residence Hall and improve visitor wayfinding to the conference center.

### **Tula/Tenochca Replacement Schematic Design**

*Project Architect: Gensler Architects*  
*Design/Build Contractor: PCL Construction*

### **Background and Scope**

The project will demolish the existing two-story Tula/Tenochca Community Center and replace the facilities to modernize and improve the functionality of both. The proposed Tula Conference center interior space includes a large assembly/banquet space that can be divided into three smaller rooms along with associated pre-function and breakout spaces, including exterior gathering spaces. Rooms for storage, mechanical, and custodial needs will be provided, as well as restrooms and a catering kitchen. It will be a single-story, steel-frame building with exposed wood trusses. The building will harmonize with the mission style of the historic campus architecture and will have a simple, rectangular shape with a pitched, clay tile roof. The primary exterior surface of the building will be cement stucco consistent with the Mission Style architecture.

The new Tenochca Community Space will be constructed at the site of the existing Tula/Tenochca Community Center and will replace the student common and social spaces, as well as the faculty, graduate student, and residence hall director apartments above. Exterior space for the facility includes a roof deck and associated vertical circulation. The Tenochca Community

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<sup>1</sup> The facility number is shown on the master plan map and recorded in the Space and Facilities Database.



Space will be a two-story steel-frame building with cement plaster, metal panels, and glass walls that open to the outdoor spaces. The building will be contemporary in style to blend in with the adjacent Tenochca residence hall.

The project's sustainable design features includes shade elements to control heat gain and provide shaded circulation, enhanced control of lighting and thermal comfort, use of low emitting materials, use of recycled and regional materials, and optimizing energy performance. Low-flow plumbing fixtures will be used to promote water conservation.

**Timing (Estimated)**

Preliminary Plans Completed	June 2017
Working Drawings Completed	July 2017
Construction Start (demolition and abatement)	August 2017
Occupancy	August 2018

**Basic Statistics**

Gross Building Area	22,000 square feet
Assignable Building Area	17,000 square feet
Efficiency	77 percent

**Cost Estimate – California Construction Cost Index (CCCI) 6255<sup>2</sup>**

Building Cost (\$688 per GSF)	\$15,130,000
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*Systems Breakdown*

	<i>(\$ per GSF)</i>
a. Substructure (Foundation)	\$ 39.95
b. Shell (Structure and Enclosure)	\$ 170.95
c. Interiors (Partitions and Finishes)	\$ 128.00
d. Services (HVAC, Plumbing, Electrical, Fire)	\$ 166.09
e. Built-in Equipment and Furnishings	\$ 45.45
f. Special Construction and Demolition	\$ 2.05
g. General Requirements	\$ 24.73
h. General Conditions and Insurance	\$ 110.51

Site Development	<u>2,739,000</u>
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Construction Cost (GMP)	\$17,869,000
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Fees, Contingency and Services	<u>6,131,000</u>
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Grand Total (\$1,091 per GSF)	<u><u>\$24,000,000</u></u>
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<sup>2</sup> The July 2016 *Engineering News-Record* California Construction Cost Index (CCCI). The CCCI is the average Building Cost Index for Los Angeles and San Francisco.

### **Cost Comparison**

The project's building cost of \$688 per GSF is high compared to two other CSU facilities. The cost for the CSU Monterey Bay Student Union was \$502 per GSF approved in November 2016, \$520 per GSF for the CSU Sacramento University Union Renovation and Expansion, Phase 1 approved in September 2016, and the \$505 per GSF for the Titan Student Union Expansion at CSU Fullerton approved in March 2015, all at CCCCI 6255. Factors contributing to the higher cost per square foot for the Tula/Tenochca Replacement project are the small footprint of the two buildings (versus one large building), constrained construction and laydown sites, and high quality of interior finishes.

### **Funding Data**

The project will be financed with CSU Systemwide Revenue Bonds of \$23,000,000 with the balance funded from housing reserves. The Committee on Finance will consider approval of bond financing at this May 2017 meeting.

### **California Environmental Quality Act (CEQA) Action**

A categorical exemption has been proposed for the project and a notice of exemption will be filed with the State Clearinghouse in accordance with the California Environmental Quality Act.

### **Recommendation**

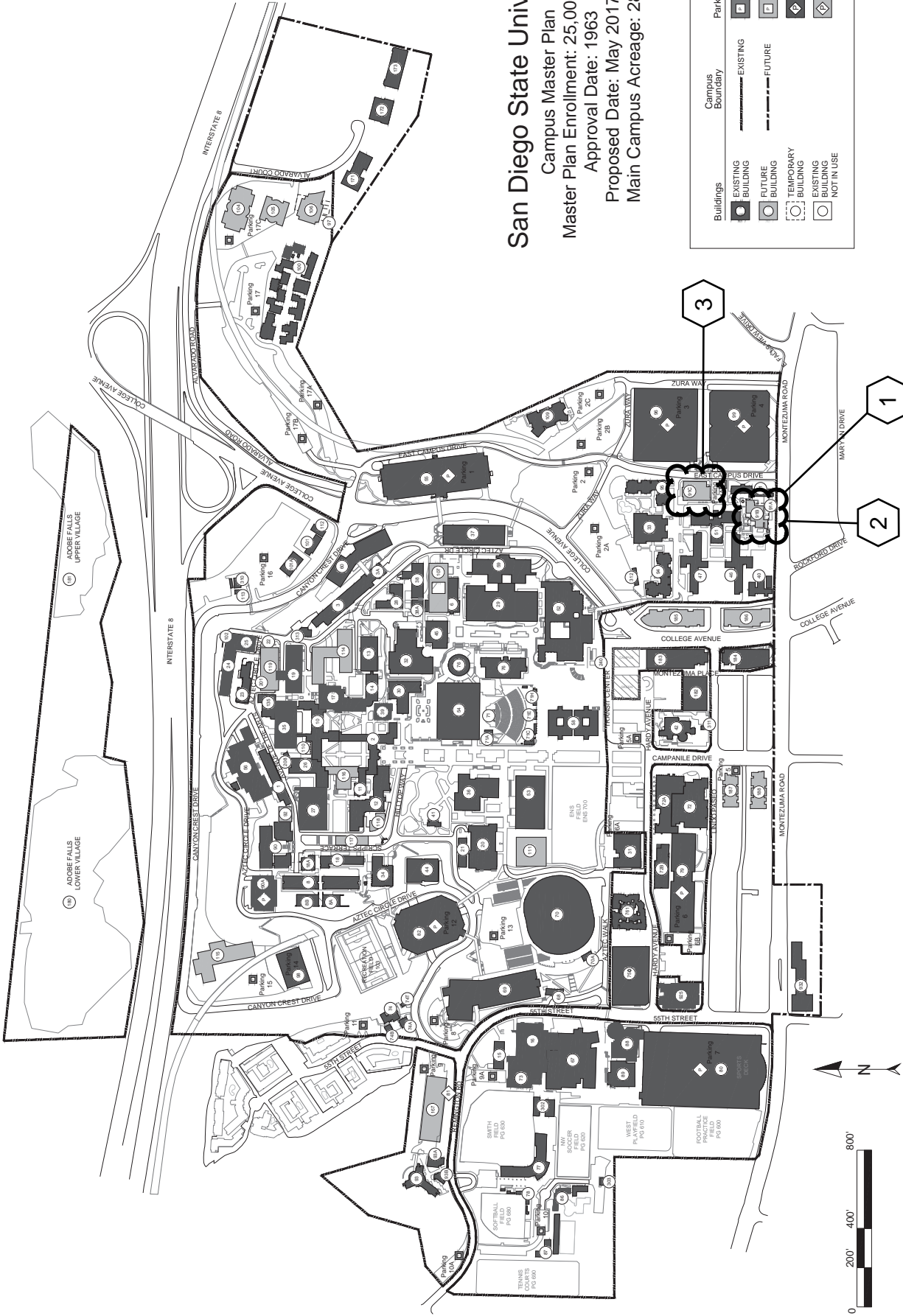
The following resolution is presented for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that:

1. The San Diego State University Master Plan Revision dated May 2017 is approved.
2. The project will benefit the California State University.
3. The 2016-2017 Capital Outlay Program is amended to include \$24,000,000 for preliminary plans, working drawings, and construction for the San Diego State University Tula/Tenochca Replacement project.
4. The schematic plans for the San Diego State University Tula/Tenochca Replacement project are approved at a project cost of \$24,000,000 at CCCCI 6255.

**San Diego State University**  
 Campus Master Plan  
 Master Plan Enrollment: 25,000 FTE  
 Approval Date: 1963  
 Proposed Date: May 2017  
 Main Campus Acreage: 287

Buildings		Campus Boundary		Parking	
	EXISTING BUILDING		EXISTING		EXISTING LOT
	FUTURE BUILDING		FUTURE		FUTURE LOT
	TEMPORARY BUILDING				EXISTING STRUCTURE
	EXISTING BUILDING NOT IN USE				FUTURE STRUCTURE



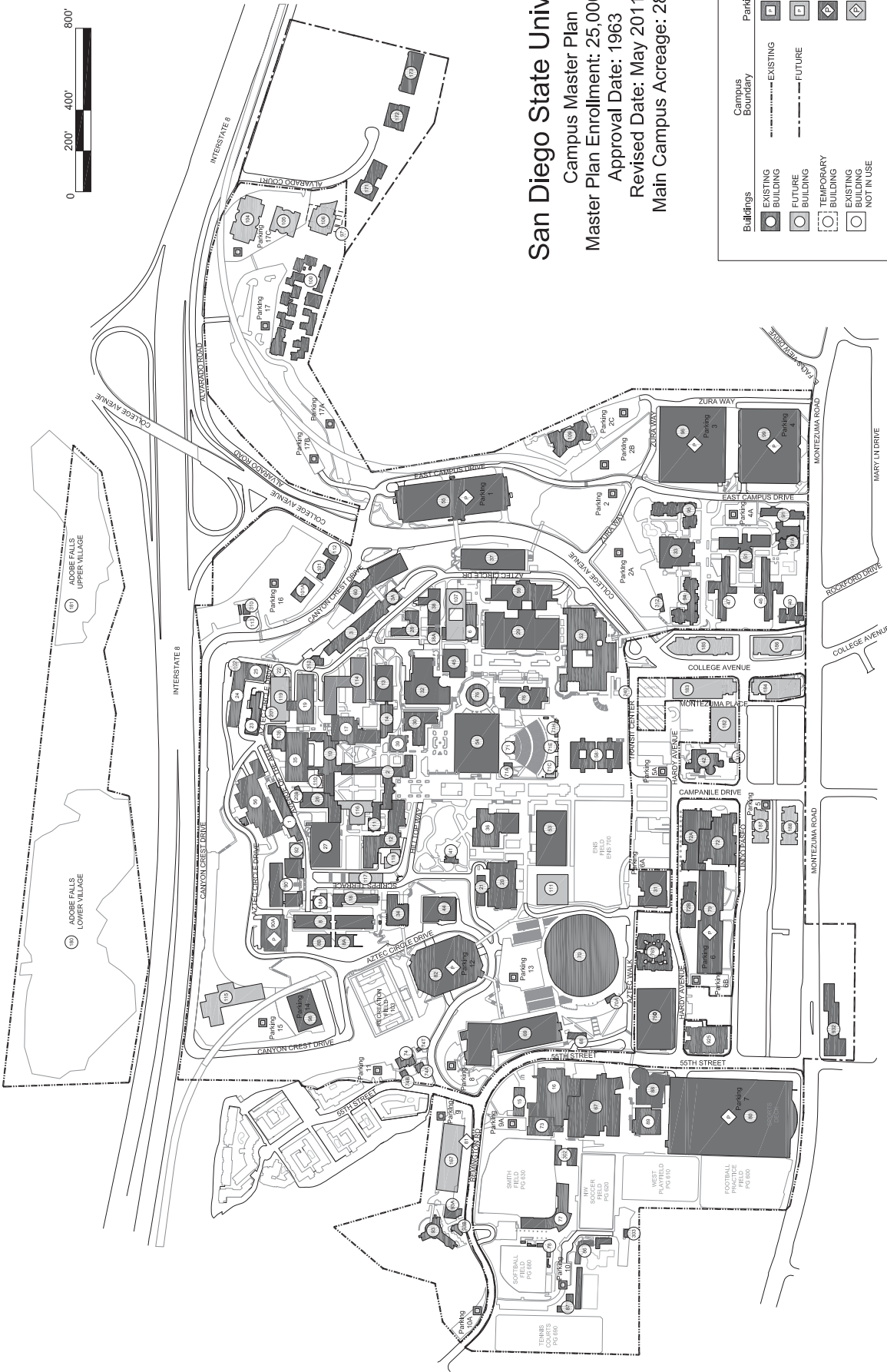
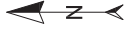
# San Diego State University

## Master Plan Enrollment: 25,000 FTE

Master Plan Approved by the Board of Trustees: May 1963

Master Plan Revision approved by the Board of Trustees: June 1967, July 1971, November 1973, July 1975, May 1977, November 1977, September 1978, September 1981, May 1982, July 1983, May 1984, July 1985, January 1987, July 1988, July 1989, May 1990, July 1990, September 1998, May 1999, March 2001, May 2011  
*Proposed Revision: May 2017*

1. Art - South	73. Racquetball Courts	313. Substation A
2. Hepner Hall	74. International Student Center	745. University House (President's Residence)
3. Geology - Mathematics - Computer Science	74a. International Student Center Addition - A	750. Fraternity Row
3a. Geology - Mathematics - Computer Science Addition	74b. International Student Center Addition - B	761. Piedra del Sol (apartments)
6. Education	74t. International Student Center - temporary	925. Granada Apartments
8. Storm Hall	76. Love Library Addition/Manchester Hall	932. University Towers
8a. Storm Hall West	77. Tony Gwynn Stadium	
8b. Charles Hostler Hall	78. Softball Stadium	
10. Life Science - South	79. Parking 6	
11. Little Theatre	80. Parking Structure 5/Sports Deck	
12. Communication	81. <i>Parking Structure 7</i>	
13. Physics	82. Parking 12	
14. Physics - Astronomy	86. Aztec Aquaplex	
15. University Police	87. Aztec Tennis Center	
16. Peterson Gymnasium	88. Parma Payne Goodall Alumni Center	
17. Physical Sciences	89. Jeff Jacobs JAM Center	
18. Nasatir Hall	90. Arts and Letters	
18a. Aztec Shops Terrace	90a. Parking 14	
19. Engineering	91. Tenochca Hall (Coed. Residence)	
20. Exercise and Nutritional Sciences	91b. <i>Tenochca Community Space</i>	
21. Exercise and Nutritional Sciences Annex	91c. <i>Tula Conference Center</i>	
22. CAM Lab (Computer Aided Mechanics)	92. <i>Art Gallery</i>	
23. Physical Plant/Boiler Shop	93. Chapultepec Hall (Coed. Residence)	
24. Physical Plant	93a. Cholula Hall	
25. Cogeneration Plant	93b. Aztec Market	
26. Hardy Memorial Tower	94. Tepeyac (Coed. Residence)	
27. Professional Studies and Fine Arts	95. Tacuba (Coed. Residence)	
28. Geography Annex	96. Parking 3	
29. Student Services - West	97. Rehabilitation Center	
30. Administration	98. Business Services	
31. Calpulli (Counseling, Disabled and Student Health Services)	99. Parking 4	
32. East Commons	100. Villa Alvarado Hall (Coed. Residence)	
33. Cuicacalli (Dining)	101. Maintenance Garage	
34. West Commons	101A. Building A	
35. Life Science - North	102. Cogeneration/Chill Plant	
36. Dramatic Arts	103. Recreation Field	
37. Education and Business Administration	104. <i>Academic Building A</i>	
38. North Education	105. <i>Academic Building B</i>	
38a. North Education 60	106. <i>Academic Building C - Education</i>	
39. Faculty/Staff Club	107. <i>College of Business</i>	
40. Housing Administration	109. University Children's Center	
41. Scripps Cottage	110. Growth Chamber	
42. Speech, Language and Hearing Sciences	111. <i>Performing Arts Complex</i>	
44. Physical Plant/Chill Plant	112. Resource Conservation	
45. Aztec Shops Bookstore	113. Waste Facility	
46. Maya Hall	114. <i>Engineering and Interdisciplinary Sciences</i>	
47. Olmecca Hall (Coeducational Residence)	115. <i>Physical Plant/Corporation Yard</i>	
51. Zura Hall (Coeducational Residence)	116. <i>School of Communication Addition A</i>	
52. Conrad Prebys Aztec Student Union	117. <i>School of Communication Addition B</i>	
53. Music	118. <i>School of Communication Addition C</i>	
54. Love Library	119. <i>Engineering Building Addition</i>	
55. Parking 1	135. Donald P. Shiley BioScience Center	
56. Art - North	167. <i>New Student Residence Hall 1</i>	
58. Adams Humanities	171. <i>Alvarado Park - Research Building 1</i>	
59. Student Services - East	172. <i>Alvarado Park - Research Building 2</i>	
60. Chemical Sciences Laboratory	173. <i>Alvarado Park - Research Building 3</i>	
67. Fowler Athletics Center/Hall of Fame	182. South Campus Plaza Parking Building 3	
68. Arena Meeting Center	183. South Campus Plaza Building 1	
69. Aztec Recreation Center	184. South Campus Plaza Building 2	
70. Viejas Arena at Aztec Bowl	185. <i>South Campus Plaza Building 5</i>	
70a. Arena Ticket Office	186. <i>South Campus Plaza Building 4</i>	
71. Open Air Theater	187. <i>South Campus Plaza Building 6</i>	
71a. Open Air Theater Hospitality House	188. <i>South Campus Plaza Building 7</i>	
71c. Open Air Theatre Upper Restrooms	201. Physical Plant Shops	
71e. Open Air Theater Concessions	208. Betty's Hotdogger	
71h. Open Air Theater Office	240. Transit Center	
72. KPBS Radio/TV	302. Field Equipment Storage	
72a. Gateway Center	303. Grounds Storage	
72b. Extended Studies Center	310. EHS Storage Shed	
	311. Substation D	
	312. Substation B	
		<b>IMPERIAL VALLEY Off-Campus Center, Imperial Valley Campus - Calexico</b>
		Master Plan Enrollment: 850 FTE
		Master Plan approved by the Board of Trustees: February 1980
		Master Plan Revision approved by the Board of Trustees: September 2003
		1. North Classroom Building
		2. Administration Building
		2a. Art Gallery
		3. Auditorium / Classrooms
		4. Classrooms Building
		5. Library
		5a. Library Addition
		6. Physical Plant
		7. Computer Building
		9. Faculty Offices Building East
		10. Faculty Offices Building West
		20. Student Center
		21. <i>Classroom Building/Classroom Building East</i>
		22. <i>Classroom Building South</i>
		200. Student Affairs (temporary)
		201. Classroom Building (temporary)
		<b>IMPERIAL VALLEY Off-Campus Center, Imperial Valley Campus - Brawley</b>
		Master Plan Enrollment: 850 FTE
		Master Plan approved by the Board of Trustees: September 2003
		101. Initial Building ( <i>Brandt Building</i> )
		102. <i>Academic Building II</i>
		103. <i>Academic Building III</i>
		104. <i>Library</i>
		105. <i>Computer Building</i>
		106. <i>Auditorium</i>
		107. <i>Administration</i>
		108. <i>Academic Building IV</i>
		109. <i>Student Center</i>
		110. <i>Energy Museum</i>
		111. <i>Faculty Office</i>
		112. <i>Agricultural Research</i>
		LEGEND: Existing Facility / Proposed Facility
		NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB)



**San Diego State University**  
 Campus Master Plan  
 Master Plan Enrollment: 25,000 FTE  
 Approval Date: 1963  
 Revised Date: May 2011  
 Main Campus Acreage: 287

Buildings		Parking	
	EXISTING BUILDING		EXISTING LOT
	FUTURE BUILDING		FUTURE LOT
	TEMPORARY BUILDING		EXISTING STRUCTURE
	EXISTING NOT IN USE		FUTURE STRUCTURE
CAMPUS BOUNDARY EXISTING FUTURE			

# San Diego State University

## Master Plan Enrollment: 25,000 FTE

Master Plan Approved by the Board of Trustees: May 1963

Master Plan Revision approved by the Board of Trustees: June 1967, July 1971, November 1973, July 1975, May 1977, November 1977, September 1978, September 1981, May 1982, July 1983, May 1984, July 1985, January 1987, July 1988, July 1989, May 1990, July 1990, September 1998, May 1999, March 2001, May 2011

1. Art - South	73. Racquetball Courts	312. Substation B
2. Hepner Hall	74. International Student Center	313. Substation A
3. Geology - Mathematics - Computer Science	74a. International Student Center Addition - A	745. University House (President's Residence)
3a. Geology - Mathematics - Computer Science Addition	74b. International Student Center Addition - B	750. Fraternity Row
6. Education	74t. International Student Center - temporary	761. Piedra del Sol (apartments)
8. Storm Hall	76. Love Library Addition/Manchester Hall	925. Granada Apartments
8a. Storm Hall West	77. Tony Gwynn Stadium	932. University Towers
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10. Life Science - South	79. Parking Structure 2	
11. Little Theatre	80. Parking Structure 5/Sports Deck	
12. Communication	81. Parking Structure 7	
13. Physics	82. Parking Structure 4	
14. Physics - Astronomy	86. Aztec Aquaplex	
15. Public Safety	87. Aztec Tennis Center	
16. Peterson Gymnasium	88. Parma Payne Goodall Alumni Center	
17. Physical Sciences	89. Jeff Jacobs JAM Center	
18. Nasatir Hall	90. Arts and Letters	
18a. Aztec Shops Terrace	90a. Parking Structure 8	
19. Engineering	91. Tenochca Hall (Coed. Residence)	
20. Exercise and Nutritional Sciences	91a. Tula Hall	
21. Exercise and Nutritional Sciences Annex	92. Art Gallery	
22. CAM Lab (Computer Aided Mechanics)	93. Chapultepec Hall (Coed. Residence)	
23. Physical Plant/Boiler Shop	93a. Cholula Hall	
24. Physical Plant	93b. Aztec Market	
25. Cogeneration Plant	94. Tepeyac (Coed. Residence)	
26. Hardy Memorial Tower	95. Tacuba (Coed. Residence)	
27. Professional Studies and Fine Arts	96. Parking Structure 6	
28. Geography Annex	97. Rehabilitation Center	
29. Student Services - West	98. Business Services	
30. Administration	99. Parking Structure 3	
31. Calpulli (Counseling, Disabled and Student Health Services)	100. Villa Alvarado Hall (Coed. Residence)	
32. East Commons	101. Maintenance Garage	
33. Cuicacalli (Dining)	101A. Building A	
34. West Commons	102. Cogeneration/Chill Plant	
35. Life Science - North	103. Recreation Field	
36. Dramatic Arts	104. Academic Building A	
37. Education and Business Administration	105. Academic Building B	
38. North Education	106. Academic Building C - Education	
38a. North Education 60	107. Education Replacement Building	
39. Faculty/Staff Club	109. University Children's Center	
40. Housing Administration	110. Growth Chamber	
41. Scripps Cottage	111. Performing Arts Complex	
42. Speech, Language and Hearing Sciences	112. Resource Conservation	
44. Physical Plant/Chill Plant	113. Waste Facility	
45. Aztec Shops Bookstore	114. Engineering and Interdisciplinary Sciences	
46. Maya Hall	115. Physical Plant/Corporation Yard	
47. Olmeca Hall (Coeducational Residence)	116. School of Communication Addition A	
51. Zura Hall (Coeducational Residence)	117. School of Communication Addition B	
52. Conrad Prebys Aztec Student Union	118. School of Communication Addition C	
53. Music	119. Engineering Building Addition	
54. Love Library	135. Donald P. Shiley BioScience Center	
55. Parking Structure 1	167. U-Lot Residence Hall	
56. Art - North	171. Alvarado Park - Research Building 1	
58. Adams Humanities	172. Alvarado Park - Research Building 2	
59. Student Services - East	173. Alvarado Park - Research Building 3	
60. Chemical Sciences Laboratory	180. Adobe Falls Lower Village	
67. Fowler Athletics Center/Hall of Fame	181. Adobe Falls Upper Village	
68. Arena Meeting Center	182. South Campus Plaza Parking Building 3	
69. Aztec Recreation Center	183. South Campus Plaza Building 1	
70. Viejas Arena at Aztec Bowl	184. South Campus Plaza Building 2	
70a. Arena Ticket Office	185. South Campus Plaza Building 5	
71. Open Air Theater	186. South Campus Plaza Building 4	
71a. Open Air Theater Hospitality House	187. South Campus Plaza Building 6	
71c. Open Air Theater Upper Restrooms	188. South Campus Plaza Building 7	
71e. Open Air Theater Concessions	201. Physical Plant Shops	
71h. Open Air Theater Office	208. Betty's Hotdogger	
72. KPBS Radio/TV	240. Transit Center	
72a. Gateway Center	302. Field Equipment Storage	
72b. Extended Studies Center	303. Grounds Storage	
	310. EHS Storage Shed	
	311. Substation D	

**IMPERIAL VALLEY Off-Campus Center, Imperial Valley Campus - Calexico**

Master Plan Enrollment: 850 FTE  
Master Plan approved by the Board of Trustees: February 1980  
Master Plan Revision approved by the Board of Trustees: September 2003

- 1. North Classroom Building
- 2. Administration Building
- 2a. Art Gallery
- 3. Auditorium / Classrooms
- 4. Classrooms Building
- 5. Library
- 5a. Library Addition
- 6. Physical Plant
- 7. Computer Building
- 9. Faculty Offices Building East
- 10. Faculty Offices Building West
- 20. Student Center
- 21. Classroom Building/Classroom Building East
- 22. Classroom Building South
- 200. Student Affairs (temporary)
- 201. Classroom Building (temporary)

**IMPERIAL VALLEY Off-Campus Center, Imperial Valley Campus - Brawley**

Master Plan Enrollment: 850 FTE  
Master Plan approved by the Board of Trustees: September 2003

- 101. Initial Building (Brandt Building)
- 102. Academic Building II
- 103. Academic Building III
- 104. Library
- 105. Computer Building
- 106. Auditorium
- 107. Administration
- 108. Academic Building IV
- 109. Student Center
- 110. Energy Museum
- 111. Faculty Office
- 112. Agricultural Research

LEGEND: Existing Facility / Proposed Facility

NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB)

## **COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS**

### **Replacement and Expansion of the Equine Center for California Polytechnic State University, San Luis Obispo**

#### **Presentation By**

Elvyra F. San Juan  
Assistant Vice Chancellor  
Capital Planning, Design, and Construction

#### **Summary**

This agenda item requests the following actions by the California State University Board of Trustees with regard to the replacement and expansion of the Equine Center applied teaching facilities at California Polytechnic State University, San Luis Obispo:

- Adopt the Final Initial Study/Mitigated Negative Declaration dated April 2017
- Approve the proposed campus master plan revision dated May 2017
- Approve the Amendment of the 2016-2017 Capital Outlay Program
- Approve the Schematic Design

Attachment A is the existing master plan approved by the trustees in May 2014 identifying the two areas of change in the proposed master plan. Attachment B shows an enlarged view of the two areas of proposed change.

#### **Proposed Master Plan Revision**

The campus is proposing revisions to the physical master plan to include improvements of the existing Equine Center (#32<sup>1</sup>), Environmental Horticultural Science facility (#48), Beef Unit (#16), and Crop Science (#17) in a phased approach. Phase 1 primarily includes the renovation of the existing equestrian arena, replacement of the breeding and stallion barns, and expansion of the hay barn at the north end of the Equine Center. Phase 2 includes construction of a second equestrian arena, animal health center, and storage building. Phase 3 includes the construction of a new indoor Agriculture Pavilion (#164). Phase 4 will construct Plant Science (#29), a greenhouse and research facility at the Crop Science complex. The improvements are planned to support the College of Agriculture, Food and Environmental Sciences.

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<sup>1</sup> The facility number is shown on the master plan map and recorded in the Space and Facilities Database.

Proposed master plan changes are shown on Attachment B:

- Hexagon 1:* Equine Center, Phase I (#32A) – renovation of existing equestrian arena
- Hexagon 2:* Hay Barn (#32H) – expansion to the existing hay barn
- Hexagon 3:* Stallion Barn (#32M) – replaces existing stallion barn
- Hexagon 4:* Foaling Barn (#32D) – replaces horse and mare barns
- Hexagon 5:* Equine Center, Phase II (#32B) – new equestrian arena, animal health center and storage barn. Previously the Environmental Horticulture Science complex (#48).
- Hexagon 6:* Agriculture Pavilion (#164) – previously the Beef Unit (#16)
- Hexagon 7:* Plant Science (#29) – replacement facility for Environmental Horticulture Science complex. Previously open agricultural land west of Crop Science (#17).

### **Amend the 2016-2017 Capital Outlay Program**

The Board of Trustees approved the 2016-2017 Capital Outlay Program at its November 2015 meeting. California Polytechnic State University, San Luis Obispo wishes to add the Equine Center, Phase I improvements to the 2016-2017 Capital Outlay Program at a cost of \$9,660,000 for preliminary plans, working drawings and construction.

### **Equine Center, Phase I Schematic Design**

*Project Architect: Populous*  
*CM @ Risk Contractor: Specialty Construction Incorporated*

### **Background and Scope**

The existing 2,100 gross square foot (GSF) horse barn, 4,300 GSF mare barn, and 2,700 GSF stallion barn were constructed in 1940. The facilities no longer accommodate the needs of the equine science program and do not meet the current requirements for horse breeding. The existing open-air equestrian arena is primarily used for equestrian classes, daily training, and the university equestrian team, but its use is severely limited in the winter due to inclement weather. There is also only one large riding pen that serves the Equine Center, which limits the number of students that can be accommodated. This project will demolish the existing horse barn, mare barn, stallion barn, and riding pen and construct a replacement 6,127 GSF foaling barn; a 5,067 GSF stallion barn; six round riding pens; four cattle pens; a 2,649 GSF expansion to the existing hay barn; and a cover for the 59,382 GSF equestrian arena with upgraded bleachers and an elevated viewing area.

The foaling barn will include seven stalls, storage space, and a student lounge area. The stallion barn will provide three stalls, with the option to expand to four stalls with paddocks, a breeding lab, and an office. The replacement barns will include larger and safer paddocks, a breeding lab, and appropriate storage areas. Both replacement barns will be concrete block structures with fiber cement siding, translucent upper wall panels, and a standing seam metal roof.



The hay barn will be expanded to include three additional storage bays, two accessible restrooms with accessible parking spaces, and a concrete walkway leading to the arena. Materials and colors will be selected to be compatible with the existing feed storage barn.

Sustainable building features will include water saving fixtures, LED lighting, and a low-impact stormwater system.

**Timing (Estimated)**

Preliminary Plans Completed	May 2017
Working Drawings Completed	May 2017
Construction Start	June 2017
Occupancy	January 2018

**Basic Statistics**

Gross Building Area	73,225 square feet
Assignable Building Area	70,576 square feet
Efficiency	96 percent

**Cost Estimate – California Construction Cost Index (CCCI) 6255<sup>2</sup>**

Building Cost (\$73 per GSF)	\$5,354,000
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<i>Systems Breakdown</i>	<i>(\$ per GSF)</i>
a. Substructure (Foundation)	\$ 7.83
b. Shell (Structure and Enclosure)	\$ 38.35
c. Interiors (Partitions and Finishes)	\$ 10.60
d. Services (HVAC, Plumbing, Electrical, Fire)	\$ 11.87
e. Special Construction & Demolition	\$ .11
f. General Conditions and Insurance	\$ 4.38

Site Development (includes landscaping and demolition)	<u>2,884,000</u>
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Construction Cost	\$8,238,000
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Fees, Contingency, Services	<u>1,422,000</u>
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Grand Total (\$132 per GSF)	<u>\$9,660,000</u>
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<sup>2</sup> The July 2016 *Engineering News-Record* California Construction Cost Index (CCCI). The CCCI is the average Building Cost Index for Los Angeles and San Francisco.

### **Cost Comparison**

While the CSU Cost Guide does not include a guideline for these types of facilities, the proposed cost is reasonable and will greatly enhance the facilities for the agriculture students, animals and campus community. The CSU Cost Guide for a warehouse is \$149 per GSF and is provided only for information.

### **Funding Data**

This project will be donor funded. The project will proceed to construction when funds are in hand.

### **California Environmental Quality Act (CEQA) Action**

An Initial Study/Mitigated Negative Declaration (IS/MND) was prepared for the proposed master plan to analyze the potential significant environmental effects of the master plan in accordance with the requirements of CEQA and State CEQA guidelines. The Draft IS/MND analyzed the project level impacts for Equine Center, Phase I along with subsequent project phases that include a second equestrian arena, an agricultural events center, and a crop sciences greenhouse replacement. The Draft IS/MND was made available to the public for review and comment for 30 days, from February 16, 2017 to March 17, 2017.

### **Issues Identified Through Public Participation**

Four comment letters were received: Santa Ynez Band of Mission Indians Tribal (SYBCI) Elders Council, Central Coast Regional Water Quality Control Board (CCWB), San Luis Obispo County Air Pollution Control District (APCD), and City of San Luis Obispo.

#### Santa Ynez Band of Mission Indians Tribal Elders Council

The SYBCI Elders Council requested that an extended survey be conducted to test for the absence or presence of any cultural material.

*CSU Response:* In response, the IS/MND does contain mitigation that would require the campus to retain a qualified archeological monitor and a Chumash representative to be present during initial site clearing and grading in previously undisturbed project areas. An archaeological monitoring plan shall be prepared to ensure that no currently unknown archeological resources would be adversely affected by the proposed project.

Central Coast Regional Water Quality Control Board

CCWB commented that the IS/MND states that the project will be designed to avoid Clean Water Act permitting as elements of the project encroach upon California Department of Fish and Wildlife and the Regional Water Quality Control Board jurisdiction.

*CSU Response:* In response, the campus clarified that project design has not been finalized and, for this reason, the IS/MND includes language that identifies potential methods to avoid triggering the need for Clean Water Act permitting. If avoidance is determined to be infeasible based on final project design plans, mitigation measures are included to ensure that all necessary permit requirements are met.

San Luis Obispo County Air Pollution Control District

APCD expressed concern about potential impacts to air quality during construction and operations, particularly from unpaved road access during operations.

*CSU Response:* In response, the campus incorporated recommended revisions as they related to additional construction and operational permits, proposed truck hauling routes but clarifies that mitigation of potential operational dust pollution from unpaved road access has been adequately addressed in the IS/MND.

City of San Luis Obispo

The city requested that the IS/MND state that one of the primary sources of water supply for the campus is the City of San Luis Obispo. The city also commented that the demolition of the Mare Barn, as part of the project, qualifies as a historical resource and should be preserved and relocated to a featured location on the project site for commemoration as an exhibit.

*CSU Response:* In response, the campus made non-substantive edits to provide a more thorough description of water supply and waste water demand associated with the project. The IS/MND identifies the demolition of the mare barn as a potentially significant impact and states that relocation of the entire structure for use as recommended by the city is possible unless the relocation is determined to not be feasible. The campus then considered the relocation as a potential option for mitigation, however, based on the existing physical condition of the mare barn (compromised structural integrity and the presence of asbestos and lead) relocation is not a viable option. The IS/MND includes appropriate mitigation for reducing potential impact such as interior and exterior documentation, photographic record, and preservation of the distinctive cupola and iron gate features of the building to be repurposed as an interpretive exhibit.

The Final Mitigated Negative Declaration (MND) has been prepared and is presented to the trustees for review and adoption. The Final MND found that the implementation of the proposed master plan will not result in any significant unavoidable environmental impacts with implementation of the mitigation measures. The final documents, including the Mitigation Monitoring and Reporting Program are available online at: [https://afd.calpoly.edu/facilities/facp\\_index.asp](https://afd.calpoly.edu/facilities/facp_index.asp).

### **Recommendation**

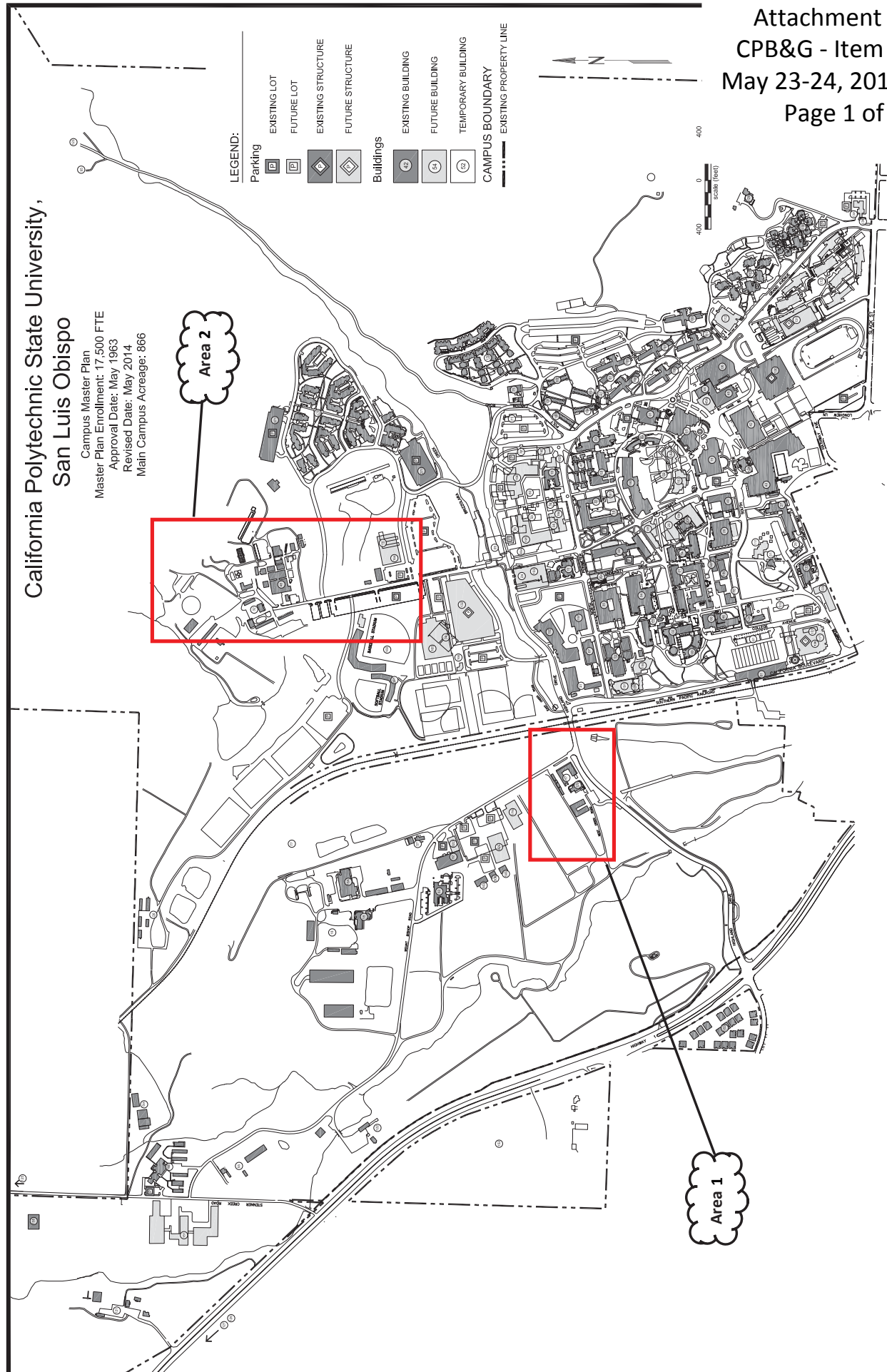
The following resolution is presented for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that:

1. The Final Initial Study/Mitigated Negative Declaration has been prepared to address any potential significant environmental impacts and mitigation measures associated with approval of the proposed master plan revision, including the California Polytechnic State University, San Luis Obispo Equine Center, Phase I project and all discretionary actions related thereto, as identified in the Final Initial Study/Mitigated Negative Declaration.
2. The Final Initial Study/Mitigated Negative Declaration was prepared pursuant to California Environmental Quality Act and State CEQA Guidelines.
3. This resolution is adopted pursuant to the requirements of Section 21081 of the Public Resources Code and Section 10591 of the State CEQA Guidelines which require the Board of Trustees to make findings prior to the approval of a project that the mitigated project as approved will not have a significant impact on the environment, that the project will be constructed with the recommended mitigation measures as identified in the mitigation monitoring program, and that the project will benefit the California State University. The Board of Trustees makes such findings with regard to this project.
4. The chancellor or his designee is requested under Delegation of Authority granted by the Board of Trustees to file the Notice of Determination for the project.
5. The California Polytechnic State University, San Luis Obispo Campus Master Plan Revision dated May 2017 is approved.
6. The 2016-2017 Capital Outlay Program is amended to include \$9,660,000 for preliminary plans, working drawings, and construction for the California Polytechnic State University, San Luis Obispo Equine Center, Phase I project.
7. The schematic plans for the California Polytechnic State University, San Luis Obispo Equine Center, Phase I are approved at a project cost of \$9,660,000 at CCCI 6255.

California Polytechnic State University,  
 San Luis Obispo

Campus Master Plan  
 Master Plan Enrollment: 17,500 FTE  
 Approval Date: May 1963  
 Revised Date: May 2014  
 Main Campus Acreage: 866



## California Polytechnic State University, San Luis Obispo

### Master Plan Enrollment: 17,500 FTE

Master Plan approved by the Board of Trustees: May 1963

Master Plan Revision approved by the Board of Trustees: June 1965, June 1966, June 1968, November 1970, February 1975, September 1981, March 1983, July 1984, September 1985, November 1986, March 1987, June 1989, March 1997, February 1998, March 2001, May 2014

1. Administration	51. University House	134. Visitor Information
2. Cotchett Education Building	52. Science	134A. <i>Visitor Center</i>
3. Business	53. Science North	138. <i>Parking Structure 4</i>
4. Research Development Center	55. Beef Cattle Evaluation Center	150. Poultry Science Instructional Center
5. Architecture and Environmental Design	56. Swine Unit	151. <i>New Corporation Yard</i>
6. Christopher Cohan Center	57. Veterinary Hospital	152. <i>Faculty/Staff Housing North</i>
7. Advanced Technology Laboratories	58. Welding	153. Bella Montana
8. Bioresource and Agricultural Engineering	60. Crandall Gymnasium	154A. Animal Nutrition Center
8A. Bioresource and Agricultural Engineering Shop	61. Alex G. Spanos Stadium	155. J & G Lau Family Meat Processing Center
9. Farm Shop	65. Julian A. McPhee University Union	160. Baggett Stadium
10. Alan A. Erhart Agriculture	70. Facilities	161. Bob Janssen Field
11. Agricultural Sciences	71. Transportation Services	164. <i>Agriculture Pavilion</i>
13. Engineering	74. Building 74	165. <i>Athletic Field House</i>
14. Frank E. Pilling Building	74E. <i>University Police</i>	166. <i>Athletic Field Facility</i>
15. Cal Poly Corporation Administration	75. Mustang Substation	170. Cerro Vista Apartments
15A. <i>Cal Poly Corporation Administration Addition</i>	76. Old Power House	171. Poly Canyon Village
16. Beef Unit	77. <i>Rodeo Arena</i>	172. <i>Student Housing South</i>
17. Crop Science	80. Environmental Health and Safety	180. Warren J. Baker Center for Science and Mathematics
17J. Crop Science Lab	81. Hillcrest	181. <i>Centennial Building 1</i>
17W. <i>Wine and Viticulture</i>	82. Corporation Warehouse	182. <i>Centennial Building 2</i>
18. Dairy Science	82D. <i>Corporation Warehouse Expansion</i>	183. <i>Centennial Building 3</i>
18A. Leprino Foods Innovation Institute	82E. <i>New Farm Shop/Transportation Services</i>	184. <i>Engineering East Replacement Building</i>
19. Dining Complex	83. Technology Park	185. <i>Centennial Building 5</i>
20. Engineering East	92A. Poly Grove Restroom	186. Construction Innovation Center
20A. Bert and Candace Forbes Center for Engineering Excellence	101. Shasta Hall	187. Simpson Strong-Tie Lab
21. Engineering West	102. Diablo Hall	190. <i>Architecture 3</i>
22. English	103. Palomar Hall	191. <i>Northwest Polytechnic Center</i>
24. Food Processing	104. Whitney Hall	192. Engineering IV
25. Faculty Offices East	105. Lassen Hall	193. <i>Center for Technology/Enhanced Learning</i>
26. Graphic Arts	106. Trinity Hall	194. <i>Agriculture Learning Center</i>
27. Health Center	107. Santa Lucia Hall	195. <i>Northeast Polytechnic Center 1</i>
28. Albert B. Smith Alumni and Conference Center	108. Muir Hall	196. <i>Northeast Polytechnic Center 2</i>
31. Housing Administration Building	109. Sequoia Hall	197. Bonderson Engineering Project Center
32. Cal Poly Equine Center	110. Fremont Hall	271. Village Drive Parking Structure
33. Clyde P. Fisher Science Hall	111. Tenaya Hall	371. Canyon Circle Parking Structure
34. Walter F. Dexter Building	112. <i>Alumni Center/Professional Development Conference Center</i>	400. <i>Gold Tree PV</i>
35. Robert E. Kennedy Library	113. <i>Vista Grande Replacement</i>	
35A. <i>Academic Center and Library</i>	114. Sierra Madre Hall	
36. University Police	115. Yosemite Hall	
38. Mathematics and Science	116. Chase Hall	
40. Engineering South	117. Jespersen Hall	
41. Engineering III	117. Heron Hall	
42. Robert E. Mott Physical Education	117T. CAD Research Center	
43. Recreation Center	121. Cheda Ranch	
43A. Kinesiology	122. Parker Ranch	
44. Alex and Faye Spanos Theater	123. Peterson Ranch	
45. H. P. Davidson Music Center	124. Student Services	
45A. <i>Davidson Music Center Addition</i>	125. Serrano Ranch	
46. Old Natatorium	126. Chorro Creek Ranch	
47. Faculty Offices North	127. Escuela Ranch	
48. Environmental Horticultural Science	127D. Beef Center	
50J. Mt. Bishop Warehouse	129. Avila Ranch	
50K. Communications Services Storage	130. Grand Avenue Parking Structure	
50L. Rose Float Lab	131. <i>Parking Structure 2</i>	
	132. <i>Parking Structure 3</i>	
	133. Orfaea Family and ASI Children's Center	
	133F. <i>Children's Center Addition</i>	

LEGEND:  
 Existing Facility / Proposed Facility

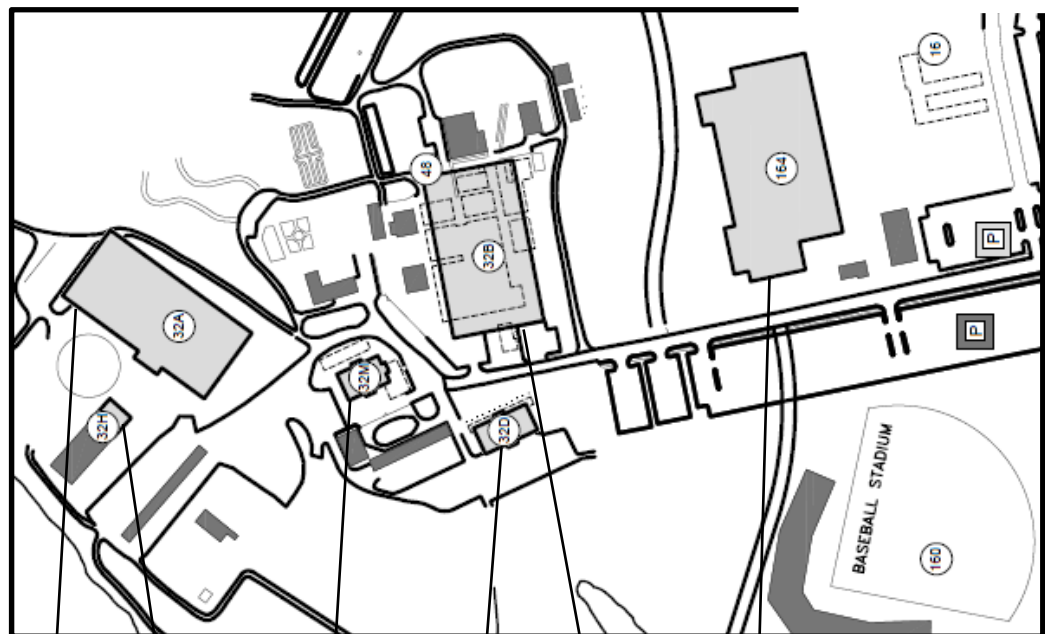
NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB)

# California Polytechnic State University San Luis Obispo

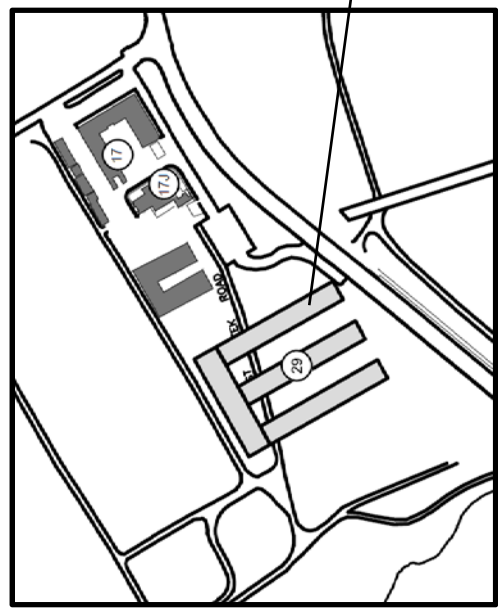
Campus Master Plan  
 Master Plan Enrollment: 17,500 FTE  
 Approval Date: May 1963  
 Proposed Date: May 2017  
 Main Campus Acreage: 866

LEGEND:

	Parking
	EXISTING LOT
	FUTURE LOT
	EXISTING STRUCTURE
	FUTURE STRUCTURE
<b>Buildings</b>	
	EXISTING BUILDING
	FUTURE BUILDING
	TEMPORARY BUILDING
	CAMPUS BOUNDARY
	EXISTING PROPERTY LINE



Area 2



Area 1

## California Polytechnic State University, San Luis Obispo

### Master Plan Enrollment: 17,500 FTE

Master Plan approved by the Board of Trustees: May 1963

Master Plan Revision approved by the Board of Trustees: June 1965, June 1966, June 1968, November 1970, February 1975, September 1981, March 1983, July 1984, September 1985, November 1986, March 1987, June 1989, March 1997, February 1998, March 2001, May 2014

1. Administration	50L. Rose Float Lab	133F. <i>Children's Center Addition</i>
2. Cotchett Education Building	51. University House	134. Visitor Information
3. Business	52. Science	134A. <i>Visitor Center</i>
4. Research Development Center	53. Science North	138. <i>Parking Structure 4</i>
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13. Engineering	71. Transportation Services	164. <i>Agriculture Pavilion</i>
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	133. Orfalea Family and ASI Children's Center	

LEGEND:  
 Existing Facility / Proposed Facility

NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB)



## **COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS**

### **Holloway Avenue Revitalization: Replacement of Student Housing and Creative Arts for San Francisco State University**

#### **Presentation By**

Elvyra F. San Juan  
Assistant Vice Chancellor  
Capital Planning, Design, and Construction

#### **Summary**

This agenda item requests the following actions by the California State University Board of Trustees for the Holloway Avenue Revitalization for San Francisco State University:

- Approve the proposed campus master plan revision dated May 2017
- Approve the Amendment of the 2016-2017 Capital Outlay Program for the Student Housing/Mixed-Use replacement project
- Approve the schematic design for the (1) Student Housing/Mixed-Use and (2) Creative Arts Replacement projects
- Certify the Focused Tiered Final Environmental Impact Report (FEIR) dated March 2017

The Board of Trustees approved the 2007 master plan to increase the campus enrollment ceiling that included potential unavoidable significant impacts. The board updated that plan in May 2014 and maintained the concept of transforming Holloway Avenue to a “college main street” activated with a pedestrian friendly atmosphere. This proposed revision to the master plan seeks approval of modest changes in the location of proposed and future buildings and includes specific development projects along Holloway Avenue. As the change includes demolition of existing low-rise student housing that could result in significant and unavoidable effects in the area of historic significance of the Parkmerced Remnant Historic District, the board is required to adopt the Findings of Fact and the Statement of Overriding Consideration, and certify the FEIR.

The Student Housing/Mixed-Use project proposes to replace low-rise student housing with increased capacity in a public-private partnership that received conceptual approval by Board of Trustees in March 2014. The Committee on Finance will consider the final development agreement for the partnership at this May 2017 meeting. The Creative Arts replacement project was approved by the board as part of the 2016-2017 capital outlay program in November 2015, and financing was approved in January 2016.

Attachment A is the proposed campus master plan. Attachment B is the existing campus master plan approved by the trustees in May 2014, which modified and relocated the footprints of several future facilities.

### **Proposed Master Plan Revision**

The Board of Trustees approved a major comprehensive revision to the campus master plan in 2007 to guide the development of the campus through 2020. The campus has updated that plan to modify the location and configurations of a few buildings that were at the time considered “future” buildings. In addition, the campus now has schematic design information to enable project-specific consideration of the environmental impacts of two of the proposed facilities previously identified to help transform Holloway Avenue as a “college main street.”

The university continues to propose the development of the Creative Arts complex and the student housing facilities in the southern area of the 144-acre campus. For the purposes of the master plan change and the related CEQA documents, the construction of the Creative Arts replacement building; an associated concert hall; and a mixed-use development, including student housing, neighborhood-serving retail, student support services, transportation and parking improvements, utility connections, stormwater improvements, landscaping, and lighting were defined as the proposed Creative Arts and Student Housing/Mixed-Use Project (Project).

The approximately 3.6-acre (non-contiguous) Project site is located in the south campus, with one parcel (Block 1), referred to as the Tapia Triangle, bounded by Tapia Drive, Holloway Avenue, and Font Boulevard, and a second parcel (Block 6) on the south side of Holloway Avenue between Cardenas and Varela Avenues. The references to Block 1 and Block 6 reflect the original development plans (1940s) of the neighboring Parkmerced residential development. The Project site (along with Blocks 2, 5, 41, and 42) were purchased by the university between 2000 and 2005. The current university facilities on Block 1 and Block 6 are composed primarily of two-story housing around the perimeter of the block, with an interior courtyard. Of the 46 housing units, most are occupied by San Francisco State students and are licensed by the bed space.

The campus proposes to relocate the proposed site for future Housing (#79<sup>1</sup> and #80) eastward, closer to 19<sup>th</sup> Avenue. The Student Housing/Mixed-Use project (#80) (described below in the schematics and proposed in the Committee on Finance as a public-private partnership development) is proposed to be located on Holloway Avenue closest to 19<sup>th</sup> Avenue. The relocation places the facilities in closer proximity to city transit and locates retail in a more prominent location.

The campus also proposes revisions to the location of buildings that comprise the Creative Arts replacement complex to improve facility adjacencies, to effectively swap sites. The future

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<sup>1</sup> The facility number is shown on the master plan map and recorded in the Space and Facilities Database.

Auditorium (#109) will be relocated adjacent to the Creative Arts Replacement Building that houses Broadcast and Electronic Communication Arts (BECA) (#108), to serve as a living lab for students in broadcast journalism, entertainment television, recording, and production. The future School of Music and Dance (#107) would be located adjacent to Theatre and Dance (#110).

The proposed master plan changes are shown on Attachment A:

*Hexagon 1: School of Music and Dance (#107)*

*Hexagon 2: Auditorium (#109)*

*Hexagon 3: Housing/Mixed-Use (#79)*

*Hexagon 4: Student Housing/Mixed-Use (#80)*

### **Amend the 2016-2017 Capital Outlay Program**

The Board of Trustees approved the 2016-2017 Capital Outlay Program at its November 2015 meeting. San Francisco State University wishes to amend the 2016-2017 Capital Outlay Program for \$102,124,000 for preliminary plans, working drawings, construction, and equipment for the Student Housing/Mixed-Use project (#80).

### **Student Housing/Mixed-Use Project Schematic Design**

*Project Architect: Gould Evans*

*Developer: Pacific Union Development Company / Capstone Development Partners*

### **Background and Scope**

The proposed 216,707 gross square foot (GSF) facility includes 136 student housing units (516 beds), study lounges, laundry, retail, offices, courtyard, parking garage, and other support spaces. The main entry at Varela Avenue on the east will connect at grade to the future transit stop planned at Holloway and 19<sup>th</sup> Avenues, with retail space easily accessed. A 50-space parking garage will serve the retail component and will include accessible parking spaces. Bicycle parking will also be provided in the parking garage and at street level.

The campus and developer are also considering an alternative retail plan that would provide space to accommodate a neighborhood serving grocery. This would add a key amenity to the campus community. The architectural appearance would not change, but the retail square footage would increase from 24,533 square feet to 49,477 square feet. In addition, 12 additional parking spaces would be constructed below grade.

The building skin includes a mix of stucco, concrete composite panels, metal panels, punched windows and corner windows, and storefront glazing indicating student amenity spaces and retail

locations. The structural system is concrete with gravity columns, post-tensioned slabs, and sheer walls for lateral forces.

The project will be designed to achieve Leadership in Energy and Environmental Design (LEED) Platinum certification. Sustainable strategies include a 25 percent reduction of stormwater runoff from the existing site, high-reflectivity cool roof, high-performance glazing, low-flow plumbing fixtures, lighting controls, re-use of grey water for irrigation and roof-top solar energy generation.

**Timing (Estimated)**

Preliminary Plans Completed	September 2017
Working Drawings Completed	January 2018
Construction Start	July 2018
Occupancy	July 2020

**Basic Statistics**

Gross Building Area	216,707 square feet
Assignable Building Area	187,007 square feet
Efficiency	86 percent
Parking	50 spaces

**Cost Estimate – California Construction Cost Index (CCCI) 6255<sup>2</sup>**

Building Cost (\$324 per GSF)	\$70,186,000
<i>Systems Breakdown (\$ per GSF)</i>	
a. Substructure (Foundation)	\$ 17.80
b. Shell (Structure and Enclosure)	\$107.77
c. Interiors (Partitions and Finishes)	\$ 54.45
d. Services (HVAC, Plumbing, Electrical, Fire)	\$ 98.97
e. Built-in Equipment and Furnishings	\$ 8.22
f. Special Construction & Demolition	\$ 10.14
g. General Conditions and Insurance	\$ 26.53
Site Development	<u>6,639,000</u>
Construction Cost	\$76,825,000
Fees, Contingency and Services	<u>23,519,000</u>
Total Project Cost (\$463 per GSF)	\$100,344,000

<sup>2</sup> The July 2016 *Engineering News-Record* California Construction Cost Index (CCCI). The CCCI is the average Building Cost Index for Los Angeles and San Francisco.

Fixtures, Furniture & Moveable Equipment	<u>1,780,000</u>
Grand Total	<u>\$102,124,000</u>

### **Cost Comparison**

The project's housing building cost of \$324 per GSF is comparable to the \$328 per GSF for the Student Housing project at CSU San Bernardino, approved in November 2015. The building cost is lower than the \$356 per GSF for the Student Housing Replacement, Phase 1 project at Cal Poly Pomona approved in January 2016, and the \$341 per GSF for Student Housing, Phase 3 at CSU Channel Islands, approved in November 2014, all adjusted to CCCI 6255.

### **Funding Data**

The project will be financed, designed, constructed, and managed for the duration of its 65-year lease by a team including Pacific Union Development Company and Capstone Development Partners. Should the developer and campus agree on the additional scope for the grocery, the estimated cost of \$5,000,000 will be borne by the developer. The facilities will revert to the university upon the expiration of the 65-year lease term. The Committee on Finance will consider the final development agreement for this proposed public-private partnership at this May 2017 meeting.

### **Creative Arts Replacement Building Schematic Design**

*Project Architect: Mark Cavagnero Associates*

*Construction Management at Risk Contractor: McCarthy Building Companies, Inc.*

### **Background and Scope**

The Creative Arts Replacement Building (#108) is the first of four buildings planned to replace the existing Creative Arts Building (#7). The four-story, 76,000 GSF building will house the entire Broadcast and Electronic Communication Arts (BECA) program, interdisciplinary lecture and active learning classrooms, and administrative offices for the College of Liberal and Creative Arts. The BECA portion of the building will be a flexible learning and production environment for teaching electronic media capture, editing, and broadcast.

The building is organized as a compact four-story facility. The southern end of the building is approximately four to five feet below grade while the northern end of the building is approximately four to five feet above grade. The ground floor includes the television studios and adjacent instructional control rooms. The newsroom is located at the southeast corner of the building, leveraging the high-traffic/high-visibility of Holloway Avenue and Font Boulevard. The audio recording live room and related spaces are located at the ground floor where it is most economical

to achieve a high level of acoustical isolation. Video editing, audio production spaces, and interdisciplinary lecture classrooms occupy the second level and on the third level are BECA audio demonstration and video editing classrooms and faculty offices. The fourth level will house the administrative offices for the College of Liberal and Creative Arts and interdisciplinary active learning classrooms.

A hybrid concrete and steel base structural design is proposed. Structural steel is the primary gravity system, while concrete shear walls around the television studios are used as the main lateral force resisting system. This approach takes full advantage of a natural synergy between the structural system and the specialized acoustical requirements for these spaces.

The project will be designed to achieve LEED Platinum certification. Sustainable design features include mixed mode/natural ventilation strategies using the local mild weather; use of the campus heating water loop; compact building mass and efficient HVAC strategies that reduce space and equipment requirements; a solar photovoltaic ready roof for onsite energy generation; low-flow plumbing fixtures; a high-performance building envelope; and site stormwater retention. The building envelope systems optimize the use of daylight and natural ventilation to reduce energy consumption while creating comfortable and sustainable learning environments

**Timing (Estimated)**

Preliminary Plans Completed	June 2017
Working Drawings Completed	November 2017
Construction Start	June 2018
Occupancy	March 2020

**Basic Statistics**

Gross Building Area	77,801 square feet
Assignable Building Area	45,815 square feet
Efficiency	59 percent

**Cost Estimate – California Construction Cost Index (CCCI) 6151**

Building Cost (\$700 per GSF)	\$54,441,000
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<i>Systems Breakdown</i>	<i>(\$ per GSF)</i>
a. Substructure (Foundation)	\$ 21.90
b. Shell (Structure and Enclosure)	\$ 202.23
c. Interiors (Partitions and Finishes)	\$ 135.06
d. Services (HVAC, Plumbing, Electrical, Fire)	\$ 200.87
e. Built-in Equipment and Furnishings	\$ 33.65
f. General Conditions and Insurance	\$ 106.03

Site Development	<u>3,641,000</u>
Construction Cost	\$55,082,000
Fees, Contingency and Services	<u>15,028,000</u>
Total Project Cost (\$947 per GSF)	\$73,109,000
Fixtures, Furniture & Moveable Equipment	<u>8,035,000</u>
Grand Total	<u>\$81,144,000</u>

### **Cost Comparison**

This project's building cost of \$700 per GSF is higher than the CSU Construction Cost Guidelines for Theater Arts Buildings of \$487 per GSF, and Auditorium cost of \$579 per GSF including Group I equipment. The higher building cost is due in large part to the partially below grade building foundation, and the audiovisual and acoustical requirements of the multi-story television studios. The higher costs are further increased by the audiovisual infrastructure and specialized space to support the television control rooms, audio recording and production spaces that are the teaching labs for the students in the well-recognized broadcast program. The BECA program requirement impacts not only electrical lighting and sound infrastructure, but interiors for sound, structure for vibration and HVAC for higher heat loads.

### **Funding Data**

The proposed project will be financed through the CSU Systemwide Revenue Bond program approved as part of the 2015-2016 Capital Outlay Program, with the balance funded from campus designated capital reserves.

### **California Environmental Quality Act (CEQA) Action**

A Focused Tiered Final Environmental Impact Report (FEIR) has been prepared to analyze the potential significant environmental effects of the Project in accordance with CEQA requirements and State CEQA Guidelines. The FEIR is presented to the Board of Trustees for review and certification. The Draft EIR was distributed for public comment for a 45-day period concluding on November 11, 2016. A public meeting was held on October 18, 2016, to obtain public comments. The final documents are available online at: <http://cpdc.sfsu.edu/plan>.

The term "Focused Tiered" refers to utilizing the analysis of general matters contained in a broader EIR (such as one prepared for a campus master plan in 2007) with a later EIR that is focused on specific projects. The Board of Trustees must certify that the Focused Tiered FEIR is adequate and complete under the California Environmental Quality Act (CEQA) in order to approve the campus master plan revision. The board approved the 2007 master plan that included unavoidable significant impacts and the CEQA section provides more detail on process and comment letters.

Because the Focused Tiered FEIR has determined that the proposed master plan revision could result in significant and unavoidable effects, a Statement of Overriding Considerations is required to address these significant and unavoidable impacts. The previous and proposed FEIR with Findings of Fact and Statement of Overriding Considerations, and the environmental Mitigation Measures are available for review by the board and the public at: <http://cpdc.sfsu.edu/plan>.

Essentially, tiering incorporates by reference the general discussions from the broader EIR and concentrates the later EIR solely on the issues specific to the later project. In the case of the Student Housing/Mixed-Use project and Creative Arts Replacement Building, the Board of Trustees certified the San Francisco State University Campus Master Plan EIR (SCH No. 2006102050) in 2007. The Project conforms to the Campus Master Plan (CMP) building program and, therefore, the CEQA analysis for the Project is tiered to the 2007 Campus Master Plan EIR. The university prepared a Notice of Preparation (NOP) and issued a Tiered Initial Study on July 6, 2016.

The Tiered Initial Study evaluated potential environmental effects of the project, identified the issues that were adequately addressed in the 2007 Campus Master Plan EIR, and identified the issues that would require further analysis. Based on the above, it was determined that an FEIR is the appropriate CEQA document to evaluate potential impacts related to aesthetics, air quality, greenhouse gas emissions, historical resources, and transportation. The 2007 Campus Master Plan EIR is incorporated by reference and referred to throughout the FEIR. The 2007 Campus Master Plan EIR and related documents (e.g., Board of Trustees Approval, Mitigation Monitoring and Reporting Program, Findings of Fact, Notice of Determination) are available at: <http://cpdc.sfsu.edu/plan>.

The FEIR is presented to the trustees for review and adoption. The final documents, including the Mitigation Monitoring and Reporting Program are available online at: <http://cpdc.sfsu.edu/plan>.

After application of feasible mitigation measures identified in the FEIR, the FEIR indicates that the project will result in a new unavoidable impact relating to historic resources. Specifically, the project will result in a significant cumulative impact on the Parkmerced Remnant Historic District identified during the preparation of the FEIR, which consists of the former Parkmerced properties now owned by San Francisco State and the adjacent privately-owned Parkmerced towers located near the campus's southern edge. The proposed demolition of Blocks 1 and 6 and removal of existing landscape features on the project site, along with the redevelopment of the remaining Parkmerced garden apartments owned by San Francisco State (Blocks 2, 5, 41, and 42) would result in a significant cumulative impact on the historic significance of the Parkmerced Remnant Historic District, as this cumulative development would materially impair the significance of the district.

While redevelopment of the entirety of University Park South is not yet approved or adopted, the ultimate demolition of this area is considered reasonably foreseeable as it was identified in the 2007 CMP future vision beyond 2020. This significant cumulative impact can be reduced through



the implementation of mitigation measures, but not eliminated. This is considered a new significant cumulative impact, as the CMP EIR did not contemplate impacts to eligible historic districts and did not identify a significant cumulative impact on historic resources. The CSU has reviewed the FEIR, has balanced the benefits of the project against its unavoidable significant effects, and has concluded that the benefits of the project outweigh the unavoidable adverse environmental effects.

Additionally, the Tiered Initial Study for this project concluded that there could be some project construction activities where the noise levels would not be reduced to levels below the threshold, even with the adopted CMP EIR mitigation measure. Therefore, conservatively, the project impact would be significant and unavoidable, as concluded in the 2007 CMP EIR, but no new or increased impacts would occur with the project. The CMP EIR concluded that implementation of the CMP could potentially contribute significantly at two intersections in southwest San Francisco. However, this Project would not generate peak-hour trips above what was studied in the CMP EIR. Furthermore, peak-hour trips have actually declined substantially since the CMP EIR was prepared. As a result, the impact of this project would be less than significant.

The Findings and Statement of Overriding Considerations adopted by the Board of Trustees in connection with its approval of the 2007 CMP and certification of the 2007 CMP EIR addressed noise and transportation impacts. Those Findings and Statement of Overriding Considerations are equally relevant to, and are reaffirmed as a part of, this project.

### **Issues Identified Through Public Participation**

Comment letters were received from (but not limited to) the: California Department of Toxic Substances Control; San Francisco Municipal Transportation Agency; San Francisco Public Utilities Commission; Lakeside Property Owners Association; Maximus Real Estate Partners (Parkmerced); and University Property Management. The FEIR Chapter 7, Response to Comments provides these letters along with detailed responses. A summary of comments includes:

#### California Department of Toxic Substances Control (DTSC)

The DTSC indicated that a Phase 1 Environmental Site Assessment should be conducted for the site to determine whether there has been a release of a hazardous material in the vicinity.

*CSU Response:* It has been clarified that numerous Phase I Environmental Site Assessments were conducted that address the campus and project site and that this information was incorporated into the CMP EIR and the Tiered Initial Study prepared for the project. Those documents indicate that there are no known sites with soil or groundwater contamination on the campus, and several former underground tank sites on campus have been remediated and contamination is no longer a concern. The CMP EIR and Tiered Initial Study for the project also evaluated the potential presence of asbestos, lead-based paint, and other regulated building materials. FEIR Chapter 3, Project Description, has been revised to clarify that standard CSU requirements and acceptable building

practices include the abatement of hazardous building materials per regulatory requirements and/or applicable Department of Toxic Substances Control guidance, which address the above materials. Additionally, existing available information does not indicate the potential for pesticide contamination or the presence of naturally occurring asbestos.

#### San Francisco Municipal Transportation Agency (SFMTA)

SFMTA requested information on: sidewalk dimensions and curb cuts; pedestrian crossings on Varela Avenue; the number of likely deliveries and whether warning signage would be installed; San Francisco State shuttle ridership, capacity, schedule, and frequency; and CMP EIR Mitigation Measure TRA-2 triggers. Additionally, SFMTA had numerous other questions and clarifications about the methodology used to estimate trips and to conduct the analysis contained in FEIR Section 4.5, Transportation.

*CSU Response:* The FEIR responses indicate that any project work in the city's public rights-of-way would require city approval through the city's Department of Public Works Bureau of Street-Use and Mapping. Therefore, the City would review and approve any changes in the public rights-of-way surrounding the project site. Additional information on the likely number of deliveries and the inclusion of warning signage has been added to the FEIR Chapter 3, Project Description and FEIR Section 4.5, Transportation. Information on the university shuttle ridership, capacity, schedule, and frequency has been added to the FEIR Section 4.5, Transportation. The FEIR responses review the triggers included in CMP EIR Mitigation Measure TRA-2 and indicate that the triggers have not yet been met. The FEIR responses also address SFMTA's other questions and clarifications about the methodology used to estimate trips and conduct the analysis contained in the Transportation section of the FEIR.

#### San Francisco Public Utilities Commission (SFPUC)

SFPUC comments sought confirmation that the university would comply with the city's Stormwater Management Requirements and Design Guidelines. They asked why hydrological impacts are not discussed in the Draft EIR. They also indicated what requirements may need to be met for new water connections to the city's system.

*CSU Response:* It was clarified that the university does not fall under the jurisdiction of the city or the SFPUC, and is not required to meet the city's Stormwater Management Requirements and Design Guidelines. However, San Francisco State acknowledges the importance of achieving the city's design standards in reducing the effects of new development on the city's combined sewer system, providing for groundwater recharge and other environmental benefits. Therefore, FEIR Chapter 7, Response to Comments and FEIR Chapter 3, Project Description indicate that the project stormwater management approach would be compatible and consistent with the SFPUC's requirements. The FEIR response further clarified that the EIR is tiered to the CMP EIR and that hydrology impacts were adequately described in the CMP EIR and the Tiered Initial Study;

therefore, the FEIR for the project does not include additional analysis of this topic. Lastly, the FEIR responses indicate that any connections with SFPUC mains would be consistent with city standards.

### **Other Comments**

Other comments received expressed concern about: the need for more parking; traffic conditions surrounding the campus; impacts of overlapping construction activities due to the Parkmerced project; impacts of greenhouse gas emissions; impacts on the Ohlone; and CMP impacts related to campus population growth, parking, transportation, transit, housing, and recreational resources. There were questions about: the need for project housing; the need for new auditorium space; whether campus growth should focus on, or be limited to, San Francisco State University's admission area; and whether online learning is a way to accommodate campus growth. Recommendations were also made about alternatives that should be studied in the EIR. These comments are addressed in Chapter 7, Response to Comments of the FEIR. The responses to these comments describe and make reference to the following information:

- A no net increase in the campus parking supply is an objective of the CMP and parking is no longer an impact category evaluated in CEQA documents.
- The Transportation conclusions of the EIR were explained with references to EIR Section 4.5 Transportation.
- The Project Description has been changed to clarify that the university is not seeking closure of Varela Avenue to vehicles with reference to EIR Chapter 3, Project Description and Section 4.5, Transportation.
- Construction impacts associated with the overlapping construction activities due to the Parkmerced project were explained with references to various sections of the EIR.
- The results of the greenhouse gas emissions analysis associated with the project were summarized with reference to EIR Section 4.3, Greenhouse Gas Emissions.
- The results of the CMP EIR and Tiered Initial Study cultural and tribal resources analyses were summarized with reference to EIR Appendix A.
- CMP EIR impacts related to campus population growth, parking, transportation, transit, housing, and recreational resources were summarized with reference to the Tiered Initial Study.
- New housing supports student retention and success, eliminates long commutes, and reduces the number of students competing for off-campus housing. The campus needs a new auditorium space to replace outmoded instructional and performance space.
- The university's local admission area and service area are not a basis for defining or restricting the admission of qualified students.
- While online learning has grown 1,000 percent since the CMP base year, the university does not have any fully online degree programs and remains an institution with a classroom-based instructional program.

## **Project Alternatives**

The alternatives considered to the Project include the following:

1. No Project Alternative – Development under Adopted Campus Master Plan

Under this alternative, the campus would continue to operate and develop under the adopted 2007 CMP, as amended most recently in early 2014. This alternative would not meet any of the objectives related to the concert hall, as the concert hall would not be built on Block 1 under the existing Master Plan map and, therefore, would not be developed under this alternative. While the concert hall could be built on the West Campus Green in the future, based on the existing approved Master Plan map, this alternative would not provide for the most efficient and effective use of the West Campus Green and the Tapia Triangle (Block 1) for all of the planned future Creative Arts programs. The alternative would only partially meet most of the other project objectives as it would not make the most efficient use of more recently acquired properties along the southern edge of campus, would be located further away from the M-line, would not include retail and student support uses, and would not help to redefine Holloway Avenue as a “college main street.”

2. No Project Alternative – No New Development/Preservation

Under this alternative, the campus would not pursue redevelopment on the project site in the foreseeable future. This alternative would not meet any of the project objectives, as the project would not be implemented under this alternative and no other development would take place on the project site.

3. Reduced Project Alternative – Partial Reuse/Preservation of Block 6

This alternative considers whether further reuse and rehabilitation of all or some of the buildings on Blocks 1 and 6 could be completed in compliance with the “Secretary of the Interior’s Standards for the Treatment of Historic Properties with Guidelines for Preserving, Rehabilitating, Restoring, and Reconstructing Historic Buildings” (Weeks and Grimmer 1995), while still meeting some of the primary project objectives. The alternative would include the Creative Arts replacement building and concert hall on Block 1 and the proposed Master Plan map revision, as planned for the project. This alternative would retain a portion of the existing garden apartments and courtyard and develop a multi-story building on the remainder of Block 6.

This alternative would only partially meet the project objectives related to the student housing/Mixed-Use building site as it would substantially reduce the number of housing units and beds that could be constructed on the site and therefore the alternative would be limited in aiding in the recruitment and retention of students and reducing commute trips by providing close-in housing. A partial reuse/preservation alternative would not integrate Block 6 into the campus and would not make efficient use of this site. The alternative would not facilitate redefining Holloway Avenue as a “college main street.”

4. Reduced Project Alternative – No Development of Block 6

Under this alternative, San Francisco State University would not redevelop Block 6 as part of this project to provide for increased student housing and retail and support space, or pursue the related Master Plan map revision required to develop this block. This alternative would not meet the project objectives related to the Student Housing/Mixed-Use building site, as it would not build housing, retail, or support uses and therefore would not aid in the recruitment and retention of students, reduce commute trips, integrate Block 6 into the campus, make efficient use of Block 6, and would not facilitate redefining Holloway Avenue as a “college main street.”

5. Alternative Site Locations – Avoidance of Former Parkmerced Properties

Alternative Site Locations considered for the project include (1) the West Campus Green, adjacent to Block 1, for the Creative Arts Replacement building and concert hall, and (2) a site in University Park North for the Student Housing/Mixed-Use building. This alternative would not provide for the most efficient and effective use of the West Campus Green and the Tapia Triangle (Block 1) for all of the planned future Creative Arts programs. This alternative would not meet the project objective that aims to integrate and make efficient use of more recently acquired properties along the southern edge of campus, as the project would be pursued in the northern portion of the campus. As the student housing/Mixed-Use building would be located further away from the M-line, it would only partially meet the objective to locate new student housing, neighborhood retail, and support services in proximity to the existing Muni M-line and bus lines, to the future planned underground Muni M-line and station, and to the planned 19th Avenue bicycle and pedestrian facilities. Given that the building would be on the north side of the campus, it would not meet the objective to locate the building in immediate proximity to the academic core of the campus, where pedestrian access to the core is readily available. A new pedestrian bridge would be required to provide for direct access to the academic core. The alternative would not facilitate redefining Holloway Avenue as a “college main street.”

Based on the Findings of Fact, the Board of Trustees finds these alternatives infeasible.

**Recommendation**

The following resolution is presented for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that:

1. The board finds that the March 2017 Focused Tiered Final Environmental Impact Report, tiered to the 2007 Campus Master Plan EIR, has been prepared in accordance with the requirements of the California Environmental Quality Act.
2. The Board of Trustees hereby certifies the tiered project FEIR for the San Francisco State University Creative Arts Replacement and Student Housing/Mixed-Use projects.

3. Prior to the certification of the tiered FEIR, the Board of Trustees reviewed and considered the above-mentioned FEIR, and finds that the FEIR reflects the independent judgment of the Board of Trustees. The board hereby certifies the FEIR for the project as complete and adequate in that the FEIR addresses all potentially significant environmental impacts of the project and fully complies with the requirements of CEQA and the CEQA Guidelines. For the purpose of CEQA and the CEQA Guidelines, the administrative record of proceedings for the project includes the following:
  - a. The 2017 Final EIR for the San Francisco State University Creative Arts Replacement and Student Housing/Mixed-Use Project, which includes the Draft EIR in total, as revised due to comments received and other changes required, and responses to comments.
  - b. All attachments, documents incorporated, and references made in the document as specified in item (a) above.
4. This resolution is adopted pursuant to the requirements of Section 21081 of Public Resources Code and Section 15091 of the State CEQA Guidelines which require that the Board of Trustees make findings prior to the approval of a project.
5. The board hereby adopts the Findings of Fact and Statement of Overriding Considerations, and the Mitigation Monitoring and Reporting Program, including the mitigation measures identified therein, for Agenda Item 7 of the May 23-24, 2017 meeting of the Board of Trustees' Committee on Campus Planning, Buildings and Grounds, which identifies the specific impacts of the proposed Creative Arts Replacement and Student Housing/Mixed-Use projects and the related mitigation measures, which are hereby incorporated by reference. The mitigation measures identified in the Mitigation Monitoring and Reporting Program shall be monitored and reported in accordance with the Mitigation Monitoring and Reporting Program, which meets the requirements of CEQA (Public Resources Code, Section 21081.6).
6. The board has adopted Findings of Fact and Statement of Overriding Considerations that outweigh the new significant unavoidable cumulative impact to historic resources.
7. The FEIR identified one new significant unavoidable cumulative impact on the Parkmerced Remnant Historic District that would result from implementation of the project. That impact is overridden due to the specific project benefits to the CSU identified in the Findings of Fact and Statement of Overriding Considerations.
8. The FEIR also indicated that the project would contribute to the significant unavoidable construction noise impact identified in the 2007 Campus Master Plan EIR. The Findings and Statement of Overriding Considerations adopted by the Board of Trustees in connection with its approval of the 2007 Campus Master Plan and certification of the 2007 Campus Master Plan EIR addressed

this construction noise impact. Relative to this impact, the Board of Trustees reaffirms the Statement of Overriding Considerations adopted in tandem with the approval of the 2007 Campus Master Plan and certification of the 2007 Campus Master Plan EIR. As one component of the development envisioned in the 2007 Campus Master Plan, the project will contribute to the various benefits identified in that Statement of Overriding Considerations.

9. The projects will benefit the California State University.
10. The San Francisco State University Campus Master Plan Revision dated May 2017 is approved.
11. The 2016-2017 Capital Outlay Program is amended to include \$102,124,000 for preliminary plans, working drawings, construction, and equipment for the San Francisco State University Student Housing/Mixed-Use project.
12. The schematic plans for the San Francisco State University Student Housing/Mixed-Use project are approved at a project cost of \$102,124,000 at CCCI 6255.
13. The design alternate to add additional retail and parking space is approved at a project cost of \$5,000,000 for preliminary plans, working drawings, construction, and equipment for the San Francisco State University Student Housing/Mixed-Use project.
14. The schematic plans for the San Francisco State University Creative Arts Replacement Building are approved at a project cost of \$81,114,000 at CCCI 6151.
15. The chancellor or his designee is requested under Delegation of Authority granted by the Board of Trustees to file the Notice of Determination for the FEIR for the San Francisco State University Creative Arts Replacement Building and Student Housing/Mixed-Use project.

# San Francisco State University

Master Plan Enrollment: 25,000 FTE

Approval Date: September 1964

Proposed Date: March 2017

Main Campus Acreage: 144.1



Parcel Boundary	Building	Campus Boundary	Parking
-----	Existing	----- Existing	Existing Lot
	Future	----- Future	Future Lot
	Temporary	-----	Existing Structure
	Existing Not In Use		Future Structure





## San Francisco State University

### Master Plan Enrollment: 25,000 FTE

Master Plan approved by the Board of Trustees: September 1964

Master Plan Revision approved by the Board of Trustees: June 1965, January 1966  
 September 1970, February 1971, November 1978, January 1981, March 1982,  
 May 1985, July 1987, March 1988, March 1999, November 2004, January 2005,  
 May 2006, March 2007, November 2007, March 2013, May 2014

### Proposed revision: May 2017

1. Burk Hall	77. University Park South
2. Business Building	78. University Park South
3. HSS Building	79. <i>Housing/Mixed-use</i>
4. Science Building	80. <i>Holloway Revitalization Hsg/Mixed-use</i>
5. Gymnasium	84. Warehouse #1
6. Fine Arts Building	85. <i>Pedestrian Bridge</i>
7. Creative Arts Building	86. Press Box
8. Children's Campus	87. Stadium Restroom Building
9. <i>Gymnasium</i>	88. Parking Structure
10. <i>HHS South Classroom Replacement Building</i>	89. Cesar Chavez Student Center
11. <i>HSS North Classroom Replacement Building</i>	91. Mary Ward Hall
12. <i>Business Building</i>	92. Mary Park Hall
13. <i>Ethnic Studies and Psychology Replacement Building</i>	97. The Towers at Centennial Square
14. <i>Academic Building</i>	97A. The Towers at Centennial Square
15. <i>Academic Building/University Club</i>	98. <i>Temporary Building X</i>
16. Temporary Library Building (Buildings 16a-16b)	99. <i>University Park North (Housing)</i>
21. Ethnic Studies and Psychology Building	100. University Park North
22. J. Paul Leonard Library	102. <i>University Park North (Housing)</i>
23. The Village at Centennial Square (Buildings 23a-23d)	103. <i>University Park North (Housing)</i>
25. Corporation Yard	104. <i>University Park North (Housing)</i>
26. Central Plant	105. <i>University Conference Center</i>
26A. Waste Management	107. <i>Creative Arts Replacement Building/School of Music and Dance</i>
27. Student Health Center	108. <i>Creative Arts Replacement Building/BECA</i>
29. Residence Dining Center	109. <i>Creative Arts Replacement Building/Auditorium</i>
30. Administration Building	110. <i>Creative Arts Replacement Building/Theatre and Dance</i>
32. Humanities Building	113. Restrooms
36. <i>Facilities Building and Corporation Yard</i>	116. Modular Building K
37. <i>Satellite Power Plant</i>	117. Modular Building N
46. Florence Hale Stephenson Field	118. Modular Building O
48. Field House No. 1	119. Modular Building P
49. Field House No. 2	120. Modular Building Q
50. Hensill Hall	121. Modular Building R
51. Thornton Hall	122. Modular Building S
53. <i>Science Replacement Building</i>	200. Cox Stadium
57. Children's Center	202. Maloney Field
61. Greenhouse	
62. Greenhouse No. 2	
69. <i>Mashouf Wellness Center</i>	
69A. <i>Mashouf Wellness Center Field</i>	
70. Softball Field	
73. University Park South	
74. University Park South	
76. University Park South	

**LEGEND:**

Existing Facility / Proposed Facility

NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB)

# San Francisco State University

Master Plan Enrollment: 25,000 FTE  
 Approval Date: September 1964  
 Revised Date: May 2014  
 Main Campus Acreage: 144.1



Building		Campus Boundary		Parking	
	Existing		Existing		Existing Lot
	Future		Future		Future Lot
	Temporary				Existing Structure
	Existing Not In Use				Future Structure



# San Francisco State University

## Master Plan Enrollment: 25,000 FTE

Master Plan approved by the Board of Trustees: September 1964

Master Plan Revision approved by the Board of Trustees: June 1965, January 1966, September 1970, February 1971, November 1978, January 1981, March 1982, May 1985, July 1987, March 1988, March 1999, November 2004, January 2005, May 2006, March 2007, November 2007, March 2013, May 2014

1. Burk Hall	77. University Park South
2. Business Building	77A. University Park South
3. HSS Building	78. University Park South
4. Science Building	79. <i>University Park South (Housing)</i>
5. Gymnasium	80. <i>University Park South (Housing)</i>
6. Fine Arts Building	84. Warehouse #1
7. Creative Arts Building	85. <i>Pedestrian Bridge</i>
8. Children's Campus	86. Press Box
9. Gymnasium	87. Stadium Restroom Building
10. <i>HHS South Classroom Replacement Building</i>	88. Parking Structure
11. <i>HSS North Classroom Replacement Building</i>	89. Cesar Chavez Student Center
12. <i>Business Building</i>	91. Mary Ward Hall
13. <i>Ethnic Studies and Psychology Replacement Building</i>	92. Mary Park Hall
14. <i>Academic Building</i>	97. The Towers at Centennial Square
15. <i>Academic Building/University Club</i>	97A. The Towers at Centennial Square
16. Temporary Library Building (Buildings 16a-16b)	98. <i>Temporary Building X</i>
21. Ethnic Studies and Psychology Building	99. <i>University Park North (Housing)</i>
22. J. Paul Leonard Library	100. University Park North
23. The Village at Centennial Square (Buildings 23a-23d)	102. <i>University Park North (Housing)</i>
25. Corporation Yard	103. <i>University Park North (Housing)</i>
26. Central Plant	104. <i>University Park North (Housing)</i>
26A. Waste Management	105. <i>University Conference Center</i>
27. Student Health Center	107. <i>Creative Arts Replacement Building/School of Music</i>
29. Residence Dining Center	108. <i>Creative Arts Replacement Building/BECA</i>
30. Administration Building	109. <i>Creative Arts Replacement Building/Concert Hall</i>
32. Humanities Building	110. <i>Creative Arts Replacement Building/Theatre and Dance</i>
36. <i>Facilities Building and Corporation Yard</i>	113. Restrooms
37. <i>Satellite Power Plant</i>	116. Modular Building K
46. Florence Hale Stephenson Field	117. Modular Building N
48. Field House No. 1	118. Modular Building O
49. Field House No. 2	119. Modular Building P
50. Hensill Hall	120. Modular Building Q
51. Thornton Hall	121. Modular Building R
53. <i>Science Replacement Building</i>	122. Modular Building S
57. Children's Center	200. Cox Stadium
61. Greenhouse	202. Maloney Field
62. Greenhouse No. 2	
69. <i>Mashouf Wellness Center</i>	
69A. <i>Mashouf Wellness Center Field</i>	
70. Softball Field	
73. University Park South	
74. University Park South	
76. University Park South	

LEGEND:

Existing Facility / *Proposed Facility*

NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB)

## **COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS**

### **North Campus Enhancements and Soccer Training Facility for California State University, Los Angeles**

#### **Presentation By**

Elvyra F. San Juan  
Assistant Vice Chancellor  
Capital Planning, Design, and Construction

#### **Summary**

This agenda item requests the following actions by the California State University Board of Trustees with regard to the future development of the North Campus area for California State University, Los Angeles:

- Certify the Final Environmental Impact Report (FEIR) dated April 2017
- Approve the proposed campus master plan revision dated May 2017

In addition, one of the projects planned for the North Campus is seeking approval to proceed to design and construction. The proposed Los Angeles Football Club (LAFC) partnership received conceptual approval by the Board of Trustees in November 2016 to develop the LAFC Soccer Training Facility on 3.6 acres of campus property. The Committee on Finance will also consider at this May 2017 meeting the final development agreement associated with this proposed public-private partnership project. With regard to the LAFC Training Facility, this agenda item requests the following actions by the trustees:

- Approve the Amendment of the 2016-2017 Capital Outlay Program
- Approve the Schematic Design

The Board of Trustees must certify that the FEIR is adequate and complete under CEQA in order to approve the campus master plan revision. Accordingly, because the FEIR has determined that the proposed master plan revision would result in significant and unavoidable effects, a Statement of Overriding Considerations is required to address these significant and unavoidable impacts. The FEIR with Findings of Fact and Statement of Overriding Considerations, and the environmental Mitigation Measures are available for review by the board and the public at: [http://www.calstatela.edu/sites/default/files/groups/FPDC/preliminary\\_csula\\_north\\_campus\\_eir.pdf](http://www.calstatela.edu/sites/default/files/groups/FPDC/preliminary_csula_north_campus_eir.pdf).

Attachment A is the proposed campus master plan. Attachment B is the existing campus master plan approved by the trustees in November 2009.

## **Proposed Master Plan Revision**

The campus proposes revisions to the physical master plan in the North Campus to provide new student housing facilities, additional sport and recreation fields, and a parking structure. The primary objectives of the project are 1) to accommodate student demand for on-campus housing, promote improved student academic success and graduation rates, 2) create a sense of place and promote the student residential community, 3) provide sport and recreation facilities for residential and non-residential students, and 4) provide opportunities for student research, scholarship, internship, and job opportunities with a professional sports organization and the potential development of related degree programs, such as sports management.

The future Student Housing facilities (#53<sup>1</sup>) will provide 1,500 beds for the university's freshmen and sophomore students and an associated dining facility. The student residence hall is anticipated to be a winged five-story building with internal courtyards. An adjacent dining hall will be a single-story facility. The student housing facilities are planned for fall 2021.

The surface parking displaced by the new Student Housing will be accommodated in a future Parking Structure E (#50) located next to the existing Parking Structure C (#41), on the site that is currently used for surface parking lots. The four- to five-level parking structure will provide approximately 1,650 parking spaces, including up to 100 new parking spaces. The structure is planned for fall 2019.

The existing surface parking lots immediately south of Hellman Avenue will be replaced in the future with two new sport and recreation fields (#52). These fields will be used for recreation by university students, including students living in the existing and proposed new student residence halls on the site, and will support the Athletics Department programs.

The project to upgrade the existing North Field (3.6 acres) for the LAFC soccer training facility (#51) is proposed to proceed. The field will be upgraded, including installation of a natural grass turf, and an approximately 30,000 square-foot soccer training facility. No lighting is proposed for the field.

The proposed master plan changes are noted on Attachment A:

- Hexagon 1:* Parking Structure E (1,650 spaces) (#50)
- Hexagon 2:* LAFC Training Facility (#51)
- Hexagon 3:* South Fields (#52)
- Hexagon 4:* Student Housing (1,500 beds) and Dining (#53)

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<sup>1</sup> The facility number is shown on the master plan map and recorded in the Space and Facilities Database.

## **Amend the 2016-2017 Capital Outlay Program**

The Board of Trustees approved the 2016-2017 Capital Outlay Program at its November 2015 meeting. Cal State Los Angeles wishes to amend the 2016-2017 Capital Outlay Program to include \$26,042,000 for the design and construction of the LAFC Training Facility (#51), a public-private partnership facility. The project will be funded by the LAFC.

## **Los Angeles Football Club Training Facility Schematic Design**

*Project Architect: Gensler Architects*

*Design/Build Contractor: AECOM Hunt Construction Group*

### **Background and Scope**

This project will construct one natural grass professional-sized soccer field and a new practice training facility for the LAFC on a 3.6 acre site along the university's northern boundary. The 28,596 gross square foot (GSF) soccer training facility will house space for sports medicine, training, locker rooms, support space and office space for LAFC coaches and staff. The project will improve a currently sloped site, providing additional usable land.

The two-story LAFC Training Facility incorporates the campus industrial and modernist design style. The structure will be wood framed with composition shingle roofs and integral color fiber cement siding panels and trim. The east side of the building will consist of mostly glazing, providing views and a seamless transition from the building to the practice field. Small surface parking for players and staff will be provided adjacent to the facility.

Energy conservation measures incorporated into the project include high-efficiency HVAC systems that do not require air conditioning or cooling towers, energy efficient lighting, and conduit installation for future solar panels. Low-flow fixtures will be installed throughout the project site to promote water conservation. The building siting and orientation will consider passive solar design to maximize daylighting and minimize heat gain. The site will contain native drought-resistant species requiring minimal irrigation and the development of retention ponds for stormwater runoff.

### **Timing (Estimated)**

Preliminary Plans Completed	July 2017
Working Drawings Completed	August 2017
Construction Start	September 2017
Occupancy	May 2018

### Basic Statistics

Gross Building Area	28,596 square feet
Assignable Building Area	25,060 square feet
Efficiency	88 percent

### Cost Estimate – California Construction Cost Index (CCCI) 6255<sup>2</sup>

Building Cost (\$491 per GSF)	\$14,039,000
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<i>Systems Breakdown</i>	<i>(\$ per GSF)</i>
a. Substructure (Foundation)	\$ 10.25
b. Shell (Structure and Enclosure)	\$ 149.29
c. Interiors (Partitions and Finishes)	\$ 109.21
d. Services (HVAC, Plumbing, Electrical, Fire)	\$ 132.43
e. Equipment and Furnishings	\$ 1.96
f. Special Construction and Demolition	\$ 4.30
g. General Conditions	\$ 83.51

Site Development	<u>7,912,000</u>
Construction Cost	\$21,951,000
Fees, Contingency and Services	<u>3,336,000</u>
Total Project Cost (\$884 per GSF)	\$25,287,000
Fixtures, Furniture & Moveable Equipment	<u>755,000</u>
Grand Total	<u>\$26,042,000</u>

### Cost Comparison

This project's building cost of \$491 per GSF is higher than the CSU Cost Guide for activity/recreation facilities of \$420 per GSF, and is also higher than the \$415 per GSF for the CSU Northridge Student Recreation Center, approved in September 2008, and the \$445 per GSF for the CSU East Bay Recreation Wellness Center, approved in November 2008, all adjusted to CCCI 6255. The higher cost is primarily due to the building skin with high performance glazing and interior finishes on the first floor. Custom graphics and artwork representing the LAFC will be located throughout the building.

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<sup>2</sup> The July 2016 *Engineering News-Record* California Construction Cost Index (CCCI). The CCCI is the average Building Cost Index for Los Angeles and San Francisco.

## **Funding Data**

The proposed project will be financed and constructed by the LAFC as well as managed and maintained for the duration of its lease, which could be up to 30 years. The Committee on Finance will consider the terms of the development agreement at this meeting. The facilities will revert to the university upon the expiration of the ground lease.

## **California Environmental Quality Act (CEQA) Action**

An Initial Study and Final Environmental Impact Report (FEIR) was issued for future development of the north campus shown on the proposed master plan including the LAFC Training Facility. The EIR was made available to the public for review and comment from March 3, 2017 to April 17, 2017. A public meeting was held on March 21, 2017 to obtain public comments.

## **Issues Identified Through Public Participation**

Comment letters were received from the South Coast Air Quality Management District, Golden State Environmental Justice Alliance, Caltrans, and the Los Angeles Department of Water and Power. A summary of key comments is provided below.

### South Coast Air Quality Management District (SCAQMD)

The SCAQMD provided the following recommendations: Localized air quality impacts from the construction of the parking structure be evaluated since the structure would be less than 500 feet from sensitive receptors; implementation of miscellaneous requirements under Rule 403(e) associated with disturbing more than 50 acres of land area or daily earth-moving operations of 3,850 cubic yards.

*CSU Response:* The project does not involve 50 acres or more of disturbed area or daily earth-moving operations of 3,850 cubic yards but will comply with relevant requirements under Rule 403. Additional construction mitigation measures recommended in the comment letter have been included in the FEIR to address nitrogen oxides (NO<sub>x</sub>) and particulate matter (PM<sub>10</sub>) to address the localized air quality effects from construction of the parking structure.

### Golden State Environmental Justice Alliance

The Golden State Environmental Justice Alliance indicated that the EIR did not discuss the California Air Resources Board recommendation that lead agencies should avoid locating new sensitive land uses within 500 feet of a freeway, urban roads with 100,000 vehicles per day, or rural roads with 50,000 vehicles per day even though the proposed student housing is adjacent to the freeway. The Alliance also was concerned that the project will have potential significant traffic impacts.



CSU Response: The proposed student housing project does not adjoin the freeway. However, design features recommended in the letter from the Golden State Environmental Justice Alliance will be included in the design of the student housing facility, such as incorporating appropriate air filtration systems with specified type of filters and planting vegetation between the student housing facility and the freeway. In regard to potential traffic impacts, the project will result in a reduction of traffic impacts by shifting students from commuting to living on campus. In addition, the proposed parking structure will provide the campus with only up to 110 net new parking spaces.

### Caltrans

Caltrans indicated that a queuing analysis of an off-ramp from the 10 freeway be performed. At the same time, Caltrans indicated that the net reduction in trips generated is supportive of state policies and goals related to climate change. Caltrans recommends encouraging the use of bicycles through the possible provision of secure and convenient bicycle parking.

CSU Response: The project will result in a reduction in the amount of traffic using the off-ramp and thus the queuing analysis was not prepared. CSU strongly supports sustainable transportation and considers the inclusion of bicycle parking in projects.

### Los Angeles Department of Water and Power

The Los Angeles Department of Water and Power indicated that a revised table on water demand and supply be provided.

CSU Response: The table on water demand and supply has been updated and is in the Final EIR.

The FEIR has been prepared and is presented to the trustees for review and adoption. The final documents, including the Mitigation Monitoring and Reporting Program are available online at: [http://www.calstatela.edu/sites/default/files/groups/FPDC/preliminary\\_csula\\_north\\_campus\\_eir.pdf](http://www.calstatela.edu/sites/default/files/groups/FPDC/preliminary_csula_north_campus_eir.pdf).

The FEIR found that almost all of the project impacts analyzed in this EIR were either beneficial and either less than significant or mitigated to less than significant levels with mitigation measures identified in the EIR. The only significant impact associated with the project that cannot be fully mitigated is the potential short-term and intermittent project-specific and cumulative peak day construction emissions of nitrogen oxides during construction of the project's facilities. The Findings of Fact and Statement of Overriding Considerations to be adopted by the Board of Trustees are available at:

[http://www.calstatela.edu/sites/default/files/groups/FPDC/preliminary\\_csula\\_north\\_campus\\_eir.pdf](http://www.calstatela.edu/sites/default/files/groups/FPDC/preliminary_csula_north_campus_eir.pdf).

## **Fiscal Impact**

The proposed master plan revision will require approximately \$305.5 million of future self-support funding to provide needed site improvements and to design and construct the planned facilities. This estimate includes \$63 million for the parking structure, \$216.5 million for student housing, dining and south fields, and \$26.0 million for the Los Angeles Football Club Training Facility.

## **Alternatives to the Project**

Alternatives to the project considered included the following:

Alternative 1: “No Project”

Alternative 2: Smaller Project, master plan for 750 beds versus the proposed 1,500 beds.

Alternative 3: Additional Student Housing, master plan for 2,500 beds versus 1,500 beds.

Among the alternatives considered, the Additional Student Housing Alternative analyzed an increase of 2,500 beds. This alternative could be considered environmentally superior to the proposed project because while it would result in the same construction-related impacts, it would significantly improve air quality, reduce GHG emissions, and traffic effects. However due to campus land constraints, increasing the number of beds could result in student housing increasing from 5-story structures to 10-story structures which is not a campus preferred configuration. In addition, a larger residential community would require increased space for associated dining and recreation facilities to support the higher number of students. While student housing demand is currently strong, the campus believes the 1,500-bed project adequately addresses projected demand and that an increase to 2,500 beds is not currently warranted.

## **Recommendation**

The following resolution is presented for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that:

1. The FEIR for the California State University, Los Angeles – North Campus project has addressed any potentially significant environmental impacts, mitigation measures, project alternatives, comments and responses to comments associated with approval of the proposed campus master plan revision pursuant to the requirements of the California Environmental Quality Act and State CEQA Guidelines.
2. The FEIR addresses the proposed campus master plan revision and all discretionary actions related to the project as identified in the Final EIR.

3. This resolution is adopted pursuant to the requirements of Section 21081 of Public Resources Code and Section 15091 of State CEQA Guidelines which require that the Board of Trustees make findings prior to the approval of a project.
4. The board hereby adopts the Findings of Fact and Mitigation Monitoring and Reporting Program, including all mitigation measures identified therein, for Agenda Item 8 of the May 23-24, 2017 meeting of the Board of Trustees' Committee on Campus Planning, Buildings and Grounds, which identifies the specific impacts of the proposed project and related mitigation measures, which are hereby incorporated by reference.
5. The FEIR has identified potentially significant impacts that may result from implementation of the proposed project. However, the Board of Trustees, by adopting the Findings of Fact, finds that the inclusion of certain mitigation measures as part of the project approval will reduce most, but not all, of those effects to less than significant levels. The short term air quality impacts related to construction which are not reduced to less than significant levels are identified as significant and unavoidable, and are overridden due to specific project benefits to the CSU identified in the Findings of Fact and Statement of Overriding Considerations.
6. Prior to the certification of the FEIR, the Board of Trustees reviewed and considered the above-mentioned FEIR, and finds that the FEIR reflects the independent judgement of the Board of Trustees. The trustees hereby certify the FEIR for the project as complete and adequate in that the FEIR addresses all potentially significant environmental impacts of the project and fully complies with the requirements of CEQA and State CEQA Guidelines. For the purpose of CEQA and State CEQA Guidelines, the administrative record of proceedings for the project includes the following:
  - a. The 2017 Draft EIR for the California State University, Los Angeles – North Campus Project;
  - b. The Final EIR, including comments received on the Draft EIR, and responses to comments;
  - c. The proceedings before the Board of Trustees relating to the subject master plan revision and related actions, including testimony and documentary evidence introduced as such proceedings; and
  - d. All attachments, documents incorporated, and references made in the documents as specified in items (a) through (c) above.
7. The Board of Trustees hereby certifies the FEIR for the California State University, Los Angeles – North Campus Project dated April 2017 as complete and in compliance with CEQA.
8. The mitigation measures identified in the Mitigation monitoring and Reporting Program are hereby adopted and shall be monitored and reported in accordance with the Mitigation Monitoring and Reporting Program for Agenda 8 of the

May 23-24, 2017 meeting of the Board of Trustees' Committee on Campus Planning, Buildings and Grounds, which meets the requirements of CEQA (Public Resources Code, Section 21081.6).

9. The project will benefit the California State University.
10. The California State University, Los Angeles Campus Master Plan Revision dated May 2017 is approved.
11. The 2016-2017 Capital Outlay Program is amended to include \$26,042,000 for preliminary plans, working drawings, construction, and equipment for the Los Angeles Football Club Training Facility.
12. The schematic plans for the California State University, Los Angeles – Los Angeles Football Club Training Facility project are approved at a project cost of \$26,042,000 at CCCI 6255.
13. The chancellor or his designee is requested under Delegation of Authority granted by the Board of Trustees to file the Notice of Determination for the Final Environmental Impact Report for the California State University, Los Angeles – North Campus Project.



California State University,  
 Los Angeles

Campus Master Plan  
 Master Plan Enrollment: 25,000 FTE  
 Approval Date: December 1963  
 Proposed Date: May 2017  
 Main Campus Acreage: 174.3

Buildings	Campus Boundary	Parking
EXISTING BUILDING	EXISTING	EXISTING LOT
FUTURE BUILDING		FUTURE LOT
TEMPORARY BUILDING		EXISTING STRUCTURE
EXISTING TEMPORARY NOT IN USE		FUTURE STRUCTURE

## California State University, Los Angeles

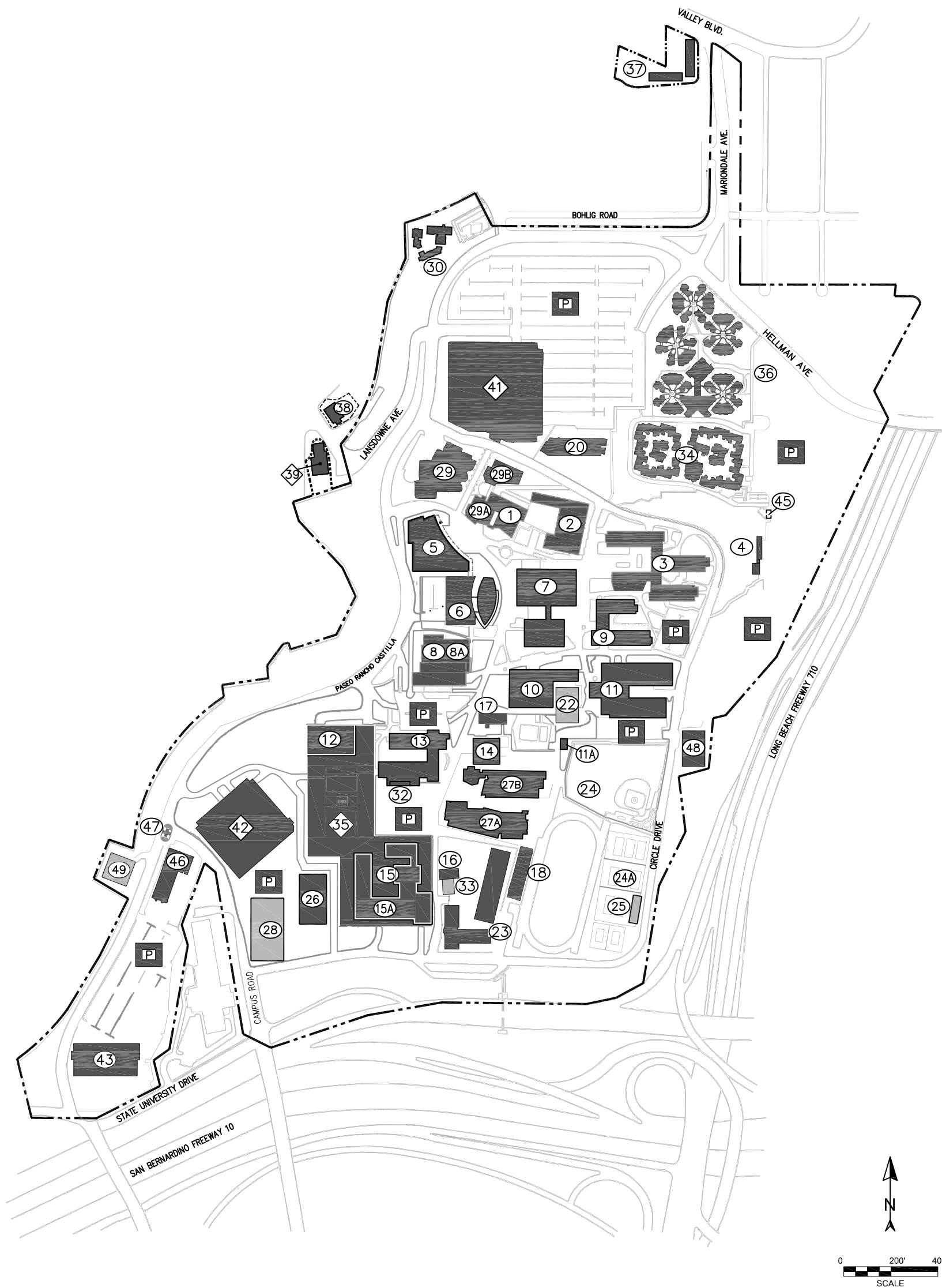
### Master Plan Enrollment: 25,000 FTE

Master Plan approved by the Board of Trustees: December 1963

Master Plan Revision approved by the Board of Trustees: January 1966, April 1967, July 1971, May 1973, February 1975, July 1977, February 1979, May 1980, July 1983, January 1984, January 1985, September 2009, November 2009

### Proposed: May 2017

- |   |   |
|---|---|
| <ol style="list-style-type: none"> <li>1. State Playhouse Theatre</li> <li>2. Music Building</li> <li>3. Martin Luther King Hall</li> <li>4. Power Substation/Chiller Plant</li> <li>5. University Student Union</li> <li>6. Bookstore/Dining Services</li> <li>7. John F. Kennedy Memorial Library</li> <li>8. Administration</li> <li>8A. Student Affairs</li> <li>9. Fine Arts</li> <li>10. Physical Education</li> <li>11. Engineering and Technology</li> <li>11A. NASA Research Lab</li> <li>12. Physical Sciences</li> <li>12A. Physical Science Modulars</li> <li>13. Biological Sciences</li> <li>14. Student Health Center</li> <li>15. Floyd R. Simpson Tower</li> <li>15A. Ruben F. Salazar Hall</li> <li>16. South Chiller Plant</li> <li>17. Career Center</li> <li>18. Stadium</li> <li>20. Los Angeles County High School of the Arts</li> <li>22. <i>Physical Education Addition</i></li> <li>23. Corporation Yard</li> <li>24. P.E. Outdoor Facility</li> <li>24A. P.E. Outdoor Facility<br/>(Tennis/Sand Volleyball Courts)</li> <li>25. <i>Rosie Casals / Pancho Gonzales Tennis Center</i></li> <li>26. Marc and Eva Stern Math and Science School</li> <li>27A. Wallis Annenberg Integrated Science Complex, LA Kretz Hall</li> <li>27B. Wallis Annenberg Integrated Science Complex, Wing B</li> <li>28. <i>Academic Facility</i></li> <li>29. Harriet and Charles Luckman Fine Arts Complex</li> <li>29A. Harriet and Charles Luckman Gallery</li> <li>29B. Intimate Theatre</li> </ol> | <ol style="list-style-type: none"> <li>30. The Anna Bing Arnold Child Care Center</li> <li>32. Greenhouse</li> <li>33. <i>South Chiller Plant Addition</i></li> <li>34. Student Housing, Phase I</li> <li>35. Parking Structure B</li> <li>36. Student Housing, Phase II</li> <li>37. Golden Eagles Apartments</li> <li>38. Television Film Media Center</li> <li>39. Parking Structure D</li> <li>41. Parking Structure C</li> <li>42. Parking Structure A</li> <li>43. Hertzberg-Davis Forensic Science Center</li> <li>45. Emergency Operations Center</li> <li>46. Public Safety and Parking Services</li> <li>47. University Welcome Center</li> <li>48. Hydrogen Fueling Station</li> <li>49. <i>Rongxiang Xu Bioscience Innovation Center</i></li> <li>50. <i>Parking Structure E</i></li> <li>51. <i>LAFC Training Facility</i></li> <li>52. <i>South Fields</i></li> <li>53. <i>Student Housing and Dining</i></li> <li>99. Cal State LA Downtown</li> </ol> <p>LEGEND:<br/>       Existing Facility / <i>Proposed Facility</i></p> <p>NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB)</p> |
|---|---|



# California State University, Los Angeles

Campus Master Plan  
 Master Plan Enrollment: 25,000 FTE  
 Approval Date: December 1963  
 Revised Date: November 2009  
 Main Campus Acreage: 174.3

Buildings	Campus Boundary	Parking
EXISTING BUILDING	EXISTING	EXISTING LOT
FUTURE BUILDING		FUTURE LOT
TEMPORARY BUILDING		EXISTING STRUCTURE
EXISTING TEMPORARY NOT IN USE		FUTURE STRUCTURE

## California State University, Los Angeles

### Master Plan Enrollment: 25,000 FTE

Master Plan approved by the Board of Trustees: December 1963

Master Plan Revision approved by the Board of Trustees: January 1966, April 1967, July 1971, May 1973, February 1975, July 1977, February 1979, May 1980, July 1983, January 1984, January 1985, September 2009, November 2009

- |   |  |
|---|--|
| 1. State Playhouse Theatre                                      | 30. The Anna Bing Arnold Child Care Center           |
| 2. Music Building   | 32. Greenhouse                                       |
| 3. Martin Luther King Hall                                      | 33. <i>South Chiller Plant Addition</i>              |
| 4. Power Substation/Chiller Plant                               | 34. Student Housing, Phase I                         |
| 5. University Student Union                                     | 35. Parking Structure B                              |
| 6. Bookstore/Dining Services                                    | 36. Student Housing, Phase II                        |
| 7. John F. Kennedy Memorial Library                             | 37. Golden Eagles Apartments                         |
| 8. Administration   | 38. Television Film Media Center                     |
| 8A. Student Affairs   | 39. Parking Structure D                              |
| 9. Fine Arts  | 41. Parking Structure C                              |
| 10. Physical Education  | 42. Parking Structure A                              |
| 11. Engineering and Technology                                  | 43. Hertzberg-Davis Forensic Science Center          |
| 11A. NASA Research Lab  | 45. Emergency Operations Center                      |
| 12. Physical Sciences   | 46. Public Safety and Parking Services               |
| 12A. Physical Science Modulars                                  | 47. University Welcome Center                        |
| 13. Biological Sciences   | 48. Hydrogen Fueling Station                         |
| 14. Student Health Center                                       | 49. <i>Rongxiang Xu Bioscience Innovation Center</i> |
| 15. Floyd R. Simpson Tower                                      |  |
| 15A. Ruben F. Salazar Hall                                      |  |
| 16. South Chiller Plant   |  |
| 17. Career Center   |  |
| 18. Stadium   |  |
| 20. Los Angeles County High School of the Arts                  | 99. Cal State LA Downtown                            |
| 22. <i>Physical Education Addition</i>                          |  |
| 23. Corporation Yard  |  |
| 24. P.E. Outdoor Facility                                       |  |
| 24A. P.E. Outdoor Facility (Tennis/Sand Volleyball Courts)      |  |
| 25. <i>Rosie Casals / Pancho Gonzales Tennis Center</i>         |  |
| 26. Marc and Eva Stern Math and Science School                  |  |
| 27A. Wallis Annenberg Integrated Science Complex, LA Kretz Hall |  |
| 27B. Wallis Annenberg Integrated Science Complex, Wing B        |  |
| 28. <i>Academic Facility</i>                                    |  |
| 29. Harriet and Charles Luckman Fine Arts Complex               |  |
| 29A. Harriet and Charles Luckman Gallery                        |  |
| 29B. Intimate Theatre   |  |

LEGEND:  
 Existing Facility / *Proposed Facility*

NOTE: Existing building numbers correspond with building numbers in the Space and Facilities Data Base (SFDB)



## AGENDA

### COMMITTEE ON FINANCE

**Meeting:** 2:15 p.m., Tuesday, May 23, 2017  
Glenn S. Dumke Auditorium

Peter J. Taylor, Chair  
Debra S. Farar, Vice Chair  
Jane W. Carney  
Adam Day  
Jean P. Firstenberg  
Hugo N. Morales  
Lateefah Simon

#### Consent Items

Approval of Minutes of the Meeting of March 22, 2017

1. Appointment of Three Members to the Fullerton Arboretum Commission, *Action*
2. Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for Projects at California State University, Los Angeles and San Diego State University, *Action*

#### Discussion Items

3. Final Approval of a Public-Private Partnership with the Los Angeles Football Club to Develop a Practice Facility at California State University, Los Angeles, *Action*
4. Final Approval of a Public-Private Partnership Mixed-Use Development Project at San Francisco State University, *Action*
5. Report on the 2017-2018 Support Budget, *Information*

**MINUTES OF THE MEETING OF THE  
COMMITTEE ON FINANCE**

**Trustees of the California State University  
Office of the Chancellor  
Glenn S. Dumke Conference Center  
401 Golden Shore  
Long Beach, California**

**March 22, 2017**

**Members Present**

Peter J. Taylor, Chair  
Debra S. Farar, Vice Chair  
Jane W. Carney  
Adam Day  
Jean P. Firstenberg  
Lateefah Simon  
Rebecca D. Eisen, Chair of the Board  
Timothy P. White, Chancellor

Trustee Peter Taylor called the meeting to order.

**Public Comments**

Public comment provided by several California State University (CSU) students, faculty, and staff, against the tuition increase proposal included issues with financial hardships faced by current CSU students, increasing loan debt, and inability to take on additional education costs. Impacts of a tuition increase on students were also shared and included taking on additional work hours to be able to afford tuition, applying for more loans, and possibly having to drop-out or take less classes.

**Approval of Minutes**

The minutes of the January 31, 2017 meeting were approved as submitted.

**California State University Annual Debt Report**

Trustee Taylor presented agenda item one as a consent information item.

**Report on Risk Management at the California State University**

Executive Vice Chancellor and Chief Financial Officer Steve Relyea and Assistant Vice Chancellor, Financing, Treasury, and Risk Management Robert Eaton provided a report of the CSU's Risk Management Authority (CSURMA) program, its membership, available insurance programs, and financial structure. The program is run by Alliant Insurance Services with oversight by the Chancellor's Office Risk Management department. A Request for Proposal (RFP) for the

management of the insurance program is done every five years, with the last RFP in 2013. The CSU is currently evaluating the use of a captive insurance option, including partnering with the University of California (UC), which utilizes a captive insurance program.

Trustee Taylor asked about loss control programs and initiatives on campuses. Mr. Dan Howell, Senior Executive Vice President of Alliant Insurance Services, Inc. responded that on a systemwide basis there are resources available to all campuses that are paid for by the CSURMA program such as funding for systemwide public safety training and equipment. CSURMA also offers \$250,000 in grants that campuses may apply for, for specific purposes. Through the sharing of best practices and training, loss prevention efforts have yielded cost savings that allowed CSURMA to return funds to campuses. Premium amounts are determined by a number of anticipated factors, including projected claims for the following year and retention amounts.

Mr. Howell shared that the CSURMA executive committee establishes reserve targets using information from actuarial studies performed independently by a third party. Trustee Taylor commented that models such as the UC's captive insurance program can facilitate the cross-collateralization of funds and eliminate the need for inter-fund borrowing.

### **Conceptual Approval of a Public-Private Partnership to Develop an Extended Learning and Student Services Project on Real Property Adjacent to California State University, San Marcos**

President Karen Haynes shared that a study was conducted by the CSU San Marcos campus that indicates additional space will be needed to accommodate continued enrollment demand. However, given the topography of the campus land, area available for construction is very limited and would be costly to develop. The proposed project will provide the opportunity to expand the campus footprint, relocate the extended learning programs, and free-up space on campus by constructing on privately owned land. Mr. Robert Eaton explained the project financial and operational structure. Further actions on the project development will return to the board for approval.

In response to Trustee questions, Eaton noted that the land was recently appraised at \$8 million dollars. The financing structure will be based upon CSU credit, but how much will depend on the terms of the agreement and will need to be balanced to minimize risk to the CSU credit. At the end of the initial 30 year lease agreement all academic space will be owned by campus, the retail space will be owned by the developer, and each will own a prorata share of the common areas. The campus, with advice from General Counsel and Chancellor's Office staff, will review the agreement to ensure that the types of businesses allowed to rent on site are consistent with the campus mission.

The committee recommended approval of the proposed resolution (RFIN 03-17-02).

### **Tuition Increase Proposal for the 2017-2018 Academic Year**

Chancellor Timothy P. White expressed gratitude to the public speakers for sharing their comments and asked them to also voice their concerns to the legislature. He explained why funding the CSU is important to ensuring an educated citizenry.

Assistant Vice Chancellor for Budget Ryan Storm summarized the public comments received through the tuition proposal website. Commonly submitted comments were in the areas of affordability, extended time to degree, the potential for increased student debt, accountability, and need for state funding.

Mr. Storm stressed that the CSU's first priority is to advocate for full funding from the state. Without full support, several needs will go unfunded, such as Graduation Initiative 2025, enrollment increases, infrastructure improvements, and employee compensation increases for represented employees with open contracts in 2017-2018 and non-represented employees. Trustee Taylor acknowledged the decision to increase tuition was difficult and hoped that the state would step up and provide the requested funding.

Trustee Debra Farar asked if the tuition increase could be rescinded in the event that the governor provided full funding, and Mr. Relyea responded affirmatively. If the tuition increase was not approved and the governor did not provide the requested additional funding, it would only be possible to cover existing compensation costs and a portion of mandatory costs. This would mean no new investment in the student success initiatives of Graduation Initiative 2025, infrastructure, and other CSU budget priorities.

Trustee Jane Carney requested that the proposed resolution be amended to: 1) automatically rescind the tuition increase if full funding of the support budget request is provided by the state, and 2) limit the use of revenue from the tuition increase to things that directly benefit students. In addition, Trustee Carney requested annual accountability reports to the board, on the use of tuition funds, for the next two years.

Chancellor White informed the board that action on the tuition increase was needed at this meeting because the Working Families Student Fee Transparency and Accountability Act requires a 90 day minimum advance notice to students and their families between the approval of a tuition increase and the start of fall 2017 classes.

The committee recommended approval of the proposed resolution, as amended (RFIN 03-17-03).

Trustee Taylor adjourned the meeting on Finance Committee.

## **COMMITTEE ON FINANCE**

### **Appointment of Three Members to the Fullerton Arboretum Commission**

#### **Presentation By**

Framroze Virjee  
Executive Vice Chancellor and General Counsel

#### **Summary**

It is proposed that the California State University Board of Trustees appoint three members to the Fullerton Arboretum Commission.

#### **Background**

The Board of Trustees approved the Joint Exercise of Powers Agreement with the Redevelopment Agency of the City of Fullerton in March of 1976, creating the Fullerton Arboretum Authority. Under that agreement, the trustees are authorized to appoint three members to the Fullerton Arboretum Commission, each for a term of for four years.

Three appointments by the trustees are now due and CSU Fullerton President Mildred García recommends the appointment of:

1. Dr. Anil Puri, Interim Provost and Vice President for Academic Affairs, CSU Fullerton,
2. Mr. Greg Saks, Vice President for University Advancement, CSU Fullerton, and
3. Mr. Frank Mumford, Executive Director, CSU Fullerton Auxiliary Services Corporation

All will serve until the Fullerton Arboretum Authority Agreement expires on December 3, 2020, unless they leave their current administrative positions. Should the appointees leave their current positions prior to December 3, 2020, the president of the CSU Fullerton campus will be authorized make further appointments to replace them.

#### **Recommendation**

The following resolutions is presented for approval:

**RESOLVED**, By the Board of Trustees of the California State University, that the following appointments are made to the Fullerton Arboretum Commission effective immediately:

Dr. Anil Puri, currently serving as the Interim Provost, CSU Fullerton, is appointed Commissioner of the Fullerton Arboretum until December 3, 2020.

Mr. Greg Saks, currently serving as the Vice President, University Advancement, CSU Fullerton, is appointed Commissioner of the Fullerton Arboretum Authority until December 3, 2020.

Mr. Frank Mumford, currently serving as the Executive Director, CSU Fullerton Auxiliary Services Corporation, is appointed Commissioner of the Fullerton Arboretum Authority until December 3, 2020.

**RESOLVED**, By the Board of Trustees of the California State University, that

Should appointees Puri, Saks and Mumford leave their current positions of employment prior to December 3, 2020, the campus president of CSU Fullerton is authorized to make replacement appointments without further need for Board of Trustees approval.

## COMMITTEE ON FINANCE

### **Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for Projects at California State University, Los Angeles and San Diego State University**

#### **Presentation By**

Robert Eaton  
Assistant Vice Chancellor  
Financing, Treasury, and Risk Management

#### **Summary**

This item requests the California State University Board of Trustees to authorize the issuance of long term Systemwide Revenue Bond (SRB) financing and related debt instruments, including bond anticipation notes (BANs) to support interim financing under the commercial paper (CP) program in an aggregate amount not-to-exceed \$30,150,000 to provide financing for two campus projects:

1. California State University, Los Angeles – Cal State L.A. University Auxiliary Services, Inc. Rongxiang Xu Bioscience Innovation Center
2. San Diego State University Tula/Tenochca Replacement

The trustees are being asked to approve resolutions related to these financings.

#### **Background**

The SRB program provides capital financing for projects of the CSU – student housing, parking, student union, health center, continuing education facilities, certain auxiliary projects, and other projects, including academic facilities, approved by the CSU Board of Trustees. Revenues from these programs and revenues approved by the board, including CSU operating funds, are used to meet operational requirements for the projects and to pay debt service on the bonds issued to finance the projects. The strength of the SRB program is its consolidated pledge of gross revenues to the bondholders, which has resulted in strong credit ratings and lower borrowing costs for the CSU. Prior to issuance of bonds, some projects are financed with BANs issued by the CSU in support of its CP program. The BANs are provided to the CSU Institute, a recognized systemwide auxiliary organization, to secure the CSU Institute's issuance of CP used to finance the projects. CP notes provide greater financing flexibility and lower short-term borrowing costs during construction than long-term bond financing. Proceeds from the issuance of bonds are then used to retire outstanding CP and finance any additional costs not previously covered by CP. Long-term bonds will be part of a future SRB issuance and are expected to bear the same ratings from Moody's Investors Service and S&P Global Ratings as the existing SRB series.

**1. California State University, Los Angeles – Cal State L.A. University Auxiliary Services, Inc. Rongxiang Xu Bioscience Innovation Center**

At their November 2015 meeting, the CSU Board of Trustees approved schematic plans for the construction of a new two-story 20,750 gross square foot building providing wet and dry laboratories, offices, and shared office space and conference rooms, commonly known as Rongxiang Xu Bioscience Innovation Center. The project will also lease space to bioscience incubators, start-ups, and entrepreneurs in connection with its partnership with Los Angeles County to promote growth of bioscience related research and development and manufacturing enterprises in East Los Angeles, as well as support economic, workforce, and infrastructure development in the area.

Construction is expected to commence in August 2017 and be completed by October 2018. The project will be owned and operated by Cal State L.A. University Auxiliary Services, Inc. (“UAS”), a recognized auxiliary organization at California State University, Los Angeles.

The total project cost is estimated to be \$15,100,000, and will be funded through \$5,000,000 in private donor contributions, \$2,500,000 in grant funding from the County of Los Angeles, \$3,087,676 in grant funding from the U.S. Economic Development Administration, and a not-to-exceed par amount of \$4,980,000 financed by taxable Systemwide Revenue Bonds. A portion of the bonds will also fund approximately \$468,000 in additional net financing costs for capitalized interest and issuance costs. The bonds will be secured by a general obligation pledge of the auxiliary’s unrestricted revenues, including rental receipts from the project.

The following table summarizes key information about this financing transaction.

Not-to-exceed amount	\$4,980,000
Amortization	Approximately level debt service over 30 years
Projected maximum annual debt service	\$356,699
Projected debt service coverage including the new project:	
Net revenue – Los Angeles pledged revenue programs: <sup>1</sup>	1.84
Net revenue – Projected for UAS:	1.81
Net revenue – Projected for Bioscience Innovation Center:	1.31

1. Based on campus projections of 2019-2020 operations of the project with expected full debt service.

The not-to-exceed amount for the project, the maximum annual debt service, and the ratios are based on an all-in interest cost of 6.11 percent, reflecting taxable rates and a cushion for changing financial market conditions that could occur before the permanent financing bonds are sold. The financial plan includes level amortization of debt service, which is the CSU program standard. Based on the financial plan, minimum debt service coverage is projected to be 1.31 for the project in 2019-20, the first full year of operations, and 1.81 for UAS, exceeding the CSU benchmark of



1.25 for both the project and total auxiliary debt. When combining the project with projected information for all campus pledged revenue programs, the campus overall net revenue debt service coverage for the first full year of operations is projected to be 1.84, exceeding the CSU campus benchmark of 1.35.

**2. San Diego State University Tula/Tenochca Replacement**

The San Diego State University Tula/Tenochca Replacement project is being presented for amendment of the Capital Outlay program and schematics at the May 23-24, 2017, meeting of the Committee on Campus Planning, Buildings and Grounds. The project includes demolition of the existing Tula/Tenochca conference center and community space and construction of a new one-story Tula Conference Center for the campus community and a two-story Tula Community Space that will replace front desk/security, social and program space for the Tula Residence Hall. The project, including the repayment of related financing obligations, will be funded from the rental housing fees under the housing program.

The not-to-exceed par amount of the proposed bonds is \$25,170,000 and is based on a total budget of \$24,000,000 with a contribution of \$1 million from the housing program. Additional net financing costs, such as capitalized interest and cost of issuance, estimated at \$2,170,000, are to be funded from bond proceeds. The project is scheduled to start construction in August 2017 with completion expected in August 2018.

The following table summarizes key information about this financing transaction.

Not-to-exceed amount	\$25,170,000
Amortization	Approximately level debt service over 30 years
Projected maximum annual debt service	\$1,646,098
Projected debt service coverage including the new project:	
Net revenue – San Diego pledged revenue programs: <sup>1</sup>	1.52
Net revenue – Projected for the campus housing program:	1.47

1. Based on campus projections of 2019-2020 operations of the project with expected full debt service.

The not-to-exceed amount for the project, the maximum annual debt service, and the ratios are based on an all-in interest cost of 5.24 percent, inclusive of a cushion for changing financial market conditions that could occur before the permanent financing bonds are sold. The financial plan includes level amortization of debt service, which is the CSU program standard. The campus financial plan projects a housing program net revenue debt service coverage of 1.47 in 2019-2020, the first full year of operations, which exceeds the CSU benchmark of 1.10 for the program. When combining the project with projected information for all campus pledged revenue programs, the campus overall net revenue debt service coverage for the first full year of operations is projected to be 1.52, which exceeds the CSU benchmark of 1.35 for a campus.

### **Trustee Resolutions and Recommendation**

Orrick, Herrington & Sutcliffe LLP, as bond counsel, is preparing resolutions to be presented at this meeting that authorize interim and permanent financing for the projects described in this agenda. The proposed resolutions will be distributed at the meeting and will achieve the following:

1. Authorize the sale and issuance of Systemwide Revenue Bond Anticipation Notes and/or the related or stand-alone sale and issuance of the Trustees of the California State University Systemwide Revenue Bonds in an aggregate amount not-to-exceed \$30,150,000 and certain actions relating thereto.
2. Provide a delegation to the chancellor; the executive vice chancellor and chief financial officer; the assistant vice chancellor, Financial Services; and the assistant vice chancellor, Financing, Treasury, and Risk Management; and their designees to take any and all necessary actions to execute documents for the sale and issuance of the bond anticipation notes and the revenue bonds.

Approval of the financing resolutions for the project as described in this Agenda Item 2 of the Committee on Finance at the May 23-24, 2017, meeting of the CSU Board of Trustees is recommended for:

**California State University, Los Angeles – Cal State L.A. University Auxiliary Services, Inc.  
Rongxiang Xu Bioscience Innovation Center**

**San Diego State University Tula/Tenochca Replacement**

## **COMMITTEE ON FINANCE**

### **Final Approval of a Public-Private Partnership with the Los Angeles Football Club to Develop a Practice Facility at California State University, Los Angeles**

#### **Presentation By**

Steve Relyea  
Executive Vice Chancellor and  
Chief Financial Officer

Robert Eaton  
Assistant Vice Chancellor  
Financing, Treasury, and Risk Management

William A. Covino  
President  
California State University, Los Angeles

#### **Summary**

At its November 2016 meeting, the California State University Board of Trustees approved a conceptual plan for the development of a practice facility for the Los Angeles Football Club (LAFC) at California State University, Los Angeles. This item requests final approval from the board authorizing the campus to enter into a ground lease and final development agreements with the LAFC.

#### **Background**

The campus has been presented with a public-private partnership opportunity as a result of an expansion plan for a new Major League Soccer (MLS) franchise in Los Angeles. LAFC, the new MLS franchise founded in 2014, is constructing a new 22,000-seat open-air stadium on the former site of the Los Angeles Memorial Sports Arena in downtown Los Angeles, which is set to be completed in 2018 in time for the team's professional debut. In addition to the new stadium, LAFC is also looking at a nearby site at Cal State LA to construct a new sports performance facility and soccer field for the team's regular training and practice. Additionally, the proposed facility will also be made available for the LAFC Youth Academy, a community-focused program sponsored by the LAFC Sports Foundation, a non-profit affiliate of LAFC, and offered to young soccer players within the local communities.

## **Project Description**

The project proposes construction of one natural grass professional-sized soccer field and a new practice training facility built on a four acre site along the northern portion of the campus. The site is situated near student housing and Cal State LA's north entrance on East Valley Boulevard. The project will include a 30,000 gross square foot building housing facilities for sports medicine, nutrition, training, and education. The project will provide additional usable land for the campus by transforming the existing topography of the site. The cost of the project is currently estimated at approximately \$26 million.

## **Summary of Key Agreement Terms**

- Initial ground lease term of ten years with the LAFC, with provisions for two additional ten-year extensions at LAFC's option.
- Annual ground lease rental income from LAFC to the campus starting at \$275,000 and increasing annually at the rate of growth of the Consumer Price Index.
- LAFC will provide funding to maintain and repair the existing campus athletic field, estimated at \$110,000 per year for the duration of the ground lease term.
- LAFC made a contribution of \$100,000 to the campus in September 2016 in support of campus athletic programs. LAFC will make additional financial contributions of \$1,500,000, consisting of \$1,000,000 in cash and \$500,000 in funding to renovate the campus athletic track and fields.
- Revenues from conferences and sporting events, estimated at \$50,000 to \$100,000 per year.
- Five percent of revenues from onsite naming rights and sponsorship, estimated at \$50,000 to \$75,000 per year.
- Shared use of the facilities for campus activities and students on a scheduled basis.

The ground lease rental income and other financial payments from LAFC cover the fair market value of the site. LAFC will be responsible for financing, constructing, operating, and maintaining the facility in good condition during the term of the lease. No campus funds will be committed to the project and the site development will revert to the campus upon termination of the lease.

## **Educational Benefits**

The long-term partnership with LAFC will help support the academic mission of the campus on several fronts. The presence of the LAFC sports organization and its sports facility on campus has already provided academic departments such as the School of Kinesiology and Nutritional Science and its students with hands-on learning experience through direct research, scholarship, internship, and job opportunities. In addition, the LAFC partnership will allow Cal State LA to complete the development of a Sports Management degree program by providing important resources, including the use of the state-of-the-art facility by campus student athletes, to advance

campus athletic and educational goals. Through shared use of the sports facility, the campus will be able to enhance its fundraising and summer programs, including youth programs, by hosting revenue-generating activities, such as sports camps and campus sponsored athletic and community engagement events. The new regulation-sized, low-maintenance stadium field will enable Cal State LA to host conference championship games and tournaments, an opportunity unavailable to the campus because the current field does not meet minimum specifications.

The LAFC partnership is also an opportunity to effectuate positive social and economic gains. The development partnership presents an opportunity to enhance the quality of life and safety for the northern portion of campus near university student housing and the child care center by transforming blighted property near the gateway to the campus—a shared goal of the university, area residents, local businesses, and elected officials representing the area. Also, through monetization of its land, the campus stands to gain from the fair market returns on the ground lease and other revenues and various form of financial contributions by LAFC.

### **Recommendation**

The following resolution is presented for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that the development of a practice facility for the Los Angeles Football Club, through a public-private partnership, on the campus of California State University, Los Angeles as described in Agenda Item 3 of the May 23-24, 2017 meeting of the Committee on Finance is approved, and that the chancellor, the executive vice chancellor and chief financial officer, and their designees are authorized to execute the agreements necessary to complete the transaction.

## **COMMITTEE ON FINANCE**

### **Final Approval of a Public-Private Partnership Mixed-Use Development Project at San Francisco State University**

#### **Presentation By**

Steve Relyea  
Executive Vice Chancellor and  
Chief Financial Officer

Robert Eaton  
Assistant Vice Chancellor  
Financing, Treasury, and Risk Management

Leslie E. Wong  
President  
San Francisco State University

#### **Summary**

At its March 2014 meeting, the California State University Board of Trustees approved a conceptual plan for the development of a mixed-use student housing project at San Francisco State University. This item requests final approval from the board authorizing the campus, through the University Corporation, San Francisco State (“UCorp”), a recognized campus auxiliary organization, to enter into a ground lease and final development agreements with the private development team.

#### **Background**

In May 2015, the campus and UCorp invited four qualified teams to respond to a request for proposals. Three teams ultimately submitted responses, which were vetted by a campus-wide committee comprised of students, faculty, staff, and administrators, as well as colleagues from the Chancellor’s Office. The committee conducted a comprehensive review and in May 2016, based upon unanimous recommendation from the committee, the campus selected Pacific Union Development Company (PUDC) and Capstone Development Partners (Capstone), a team with extensive experience in student housing, real estate development, public private partnerships, and retail and residential operations. PUDC and Capstone will work with an equity partner, anticipated to be Harrison Street Real Estate Capital or another comparably qualified firm, to form a limited liability company (“HPLLC”) to finance, build, own and operate the facility. HPLLC, UCorp, and the campus have negotiated the key business terms subject to final approval by the board.

This development team was selected because of its market presence in the Bay Area and strong expertise in mixed-use development and student housing management, which the campus hopes will help fulfill a critical component of its master plan in revitalizing and transforming an underutilized section of the campus into a key campus entry point, a commercial corridor, and a place capable of activating the campus.

### **Project Description**

The project is a mixed-use student housing community constructed on a site that is currently part of University Park South, a campus housing facility located on Holloway Avenue in the southeastern corner of the campus. The project will be approximately 217,000 gross square feet (GSF) with 136 apartment-style units comprising a total of 516 beds. The project includes 36,500 GSF of ground floor and plaza level retail space and various residential support spaces, 50 parking spaces, and bicycle parking. The cost of the project is currently estimated at approximately \$102 million.

### **Summary of Key Agreement Terms**

- 65-year lease term with no options to extend. The campus land will be leased to UCorp, which in turn will sublease to the private development team for a term of 65 years.
- Ground rent comprised of the following three components:
  1. Base ground rent in the initial annual amount of \$640,000, with any increase tied to increases in the student housing rental rates. In no event will the base ground rent decline from the prior year. Base ground rent shall be senior to operating expenses and debt service.
  2. Participation rent equivalent to 0.375 percent of net operating income (NOI) in excess of HPLLC's equity return of not greater than 6.5 percent in year one, with escalation provisions based upon growth in NOI, up to a cap of three percent of NOI by year eight. Participation rent is estimated at \$26,000 in the second year of occupancy and \$283,000 by year ten of the project.
  3. Over-performance rent in the amount of 35 percent, and climbing to 50 percent over time, of all effective gross residential revenue earned from occupancy in excess of 95 percent. Over-performance rent is estimated at \$60,000 in the initial year of the project based on a projected occupancy level of 97 percent.

The combination of base ground rent, participation rent, and over-performance rent is estimated to be \$750,000 in year two of operation, rising to \$910,000 by year 5, based on a projected occupancy level of 97 percent. These amounts are consistent with the fair market value of the site.

- Student rental rate increases will be limited to no more than 3.5 percent annually, at the discretion of the development team. If the campus increases its own rental rates beyond 3.5 percent, this project may choose to match the campus increase.
- 100 percent equity financial structure provided by the development team.
- The campus holds the right to purchase the facility via a right of first refusal or a right of first offer.
- The campus will provide the residential life programming, including marketing and licensing, through an agreement with the development team.

The development team will be responsible for financing, constructing, operating, and maintaining the facility in good condition during the term of the lease. No campus or auxiliary funds will be committed to the project, and the site development will revert to the campus upon termination of the lease.

### **Educational Benefits**

The development of the project site will help support the academic mission of the campus by providing greater access to much-needed student housing for many who otherwise would not be able to live on or near campus. Additionally, a vibrant, revitalized space will enable the campus to increase student participation in campus-related activities and enhance retention and graduation rates, while at the same time creating a focal point for the campus and the surrounding neighborhood. The campus and its development partner have worked to find the right balance between receiving a fair market return on the ground lease rental income and providing a reasonable cost for student housing. In this sense, the campus has a “double bottom line”: 1) ground rent for the campus that provides a stream of revenue to cover the existing bond debt service, as well as additional revenue to support the housing program; and 2) affordable student rental rates that promote living on campus.

### **Recommendation**

The following resolution is presented for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that the development of the mixed-use housing project, through a public-private partnership, on the campus of San Francisco State University, as described in Agenda Item 4 of the May 23-24, 2017 meeting of the Committee on Finance is approved, and that the chancellor, the executive vice chancellor and chief financial officer, and their designees are authorized to execute the agreements necessary to complete the transaction.



**COMMITTEE ON FINANCE**

**Report on the 2017-2018 Support Budget**

**Presentation By**

Steve Relyea  
Executive Vice Chancellor and  
Chief Financial Officer

Ryan Storm  
Assistant Vice Chancellor  
Budget

**Background**

The California State University Board of Trustees approved the 2017-2018 Support Budget request at its November 2016 meeting. That budget request called for an increase of \$343.7 million, including \$324.9 million from state funds and \$18.8 million of net student tuition revenue tied to funded enrollment increases. The approved uses of the increase are as follows:

**Proposed Incremental Expenditures:**

• Graduation Initiative 2025	\$75.0 million
• Compensation: Current Commitments	\$139.1 million
• Compensation: New	\$55.1 million
• Full-Time Equivalent Student Growth: 3,616 FTES	\$38.5 million
• Facilities and Infrastructure Needs	\$10.0 million
• Mandatory Costs	\$26.0 million

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**Total Incremental Expenditures** **\$343.7 million**

Governor Jerry Brown issued his 2017-2018 budget proposal in January 2017. The most significant component of this proposal for the CSU is \$157.2 million that could be used for operating and capital needs. This component is consistent with the governor's multi-year plan, now in its fourth and final year, to increase funding for higher education. The governor's budget proposal did not contain any one-time funding proposals for the CSU.

As a result of past board of trustees' discussions, the Chancellor's Office has implemented an active strategy to obtain an additional \$167.7 million from the state than is proposed in the governor's budget proposal. That amount will bridge the gap between the trustees' support budget request (\$324.9 million) and the governor's January proposal (\$157.2 million).

The development of the 2017-2018 state budget began in summer of 2016 and is two months away from completion. Below is what remains:

1. The Department of Finance is anticipated to release its May Revision on May 12, 2017. It will provide updated revenue estimates for the upcoming fiscal year and will likely propose changes to the governor's January budget proposals.
2. The Assembly and Senate will independently hold their post-May Revision budget hearings and will make final decisions on the governor's and their own budget proposals.
3. The houses will hold budget hearings to reconcile differences between their budget plans to create a single budget plan.
4. The legislature will vote on a final state budget in the middle of June.
5. The governor may veto portions of the budget and approve the remainder by June 30.

### **Legislative Hearings**

The budget subcommittees for education finance in the Assembly and the Senate have held several hearings this spring on the CSU Support Budget request, the governor's higher education budget proposals, as well as issues of particular interest to them. So far, they have focused on student outcomes, access, enrollment trends, mental health services, and tuition.

To date, the legislative budget subcommittees have refrained from taking action on appropriation amounts for the CSU. On other segment and higher education-related issues, the Senate budget subcommittee has refrained from taking action, but the Assembly budget subcommittee rejected the Governor's proposal to phase out the Middle Class Scholarship program and approved the creation of a new program called the Degrees Not Debt Scholarship Program. The program would begin in 2018-2019 and have the purpose of reducing student borrowing by 20 percent each year until debt free college is achieved in five years. The program would supplement existing financial aid programs.

### **May Revision**

Based on total tax collections through the month of April 2017, the Legislative Analyst's Office reports that the state may end fiscal year 2016-2017 with revenue projected at the January budget forecast. Additionally, at the time this agenda item was prepared major uncertainties still existed, including:

- Forecast economic growth and estimated revenues for the 2017-2018 fiscal year.
- The extent to which the state's constitutional spending guarantee for K-12 schools and community colleges (Proposition 98) would claim state revenues.
- The extent to which state populations and caseloads will change in the corrections and rehabilitation, health, and social service program areas.

### **Final CSU Budget Decisions are Dependent on Final State Decisions**

With final state budget decisions still to be determined, there will not be enough information to determine a final budget for the CSU by the May 2017 meeting. The governor's January funding proposal is significantly less than the trustees' budget request, however the governor and legislature may elect to alter the CSU budget. As a result, the Chancellor's Office will await final state decisions (likely to occur by June 30, 2017) before finalizing the CSU budget, pursuant to resolution RFIN 11-16-14 passed in November 2016, which authorizes the chancellor to adjust and amend the support budget to reflect changes in the assumptions upon which the budget is based.

### **Summary**

At the May 23-24, 2017 meeting, the board will receive a full update on the Governor's May Revision and any changes affecting the CSU budget. Information on the May Revision will be available for review at [www.ebudget.ca.gov](http://www.ebudget.ca.gov) prior to the meeting.

## AGENDA

### COMMITTEE ON GOVERNMENTAL RELATIONS

**Meeting:** 3:15 p.m., Tuesday, May 23, 2017  
Glenn S. Dumke Auditorium

J. Lawrence Norton, Chair  
Maggie K. White, Vice Chair  
Silas H. Abrego  
Lillian Kimbell  
Thelma Meléndez de Santa Ana  
Lateefah Simon  
Steven G. Stepanek

#### **Consent Item**

Approval of Minutes of the Meeting of March 21, 2017

#### **Discussion Item**

1. Legislative Update, *Information*

**MINUTES OF THE MEETING OF  
COMMITTEE ON GOVERNMENTAL RELATIONS**

**Trustees of the California State University  
Office of the Chancellor  
Glenn S. Dumke Conference Center  
401 Golden Shore  
Long Beach, California**

**March 21, 2017**

**Members Present**

J. Lawrence Norton, Chair  
Maggie K. White, Vice Chair  
Silas H. Abrego  
Thelma Meléndez de Santa Ana  
Lateefah Simon  
Steven G. Stepanek  
Rebecca D. Eisen, Chair of the Board  
Timothy P. White, Chancellor

Trustee Norton called the meeting to order.

**Approval of Minutes**

The minutes of January 31, 2017, were approved as submitted.

**Legislative Update**

Mr. Garrett Ashley, vice chancellor for university relations and advancement, and Ms. Kathleen Chavira, assistant vice chancellor for advocacy and state relations, presented this item.

Mr. Ashley reported on budget and legislative advocacy, including the annual CSU Advocacy Day in Sacramento on March 13. Budget advocacy efforts will continue through June, when the budget is adopted.

Ms. Chavira reported on board-sponsored legislation, legislative trends and initial bill positions:

**AB 422 (Arambula) – CSU Authority: Doctor of Nursing Practice Degrees:** This bill authorizes the CSU to permanently offer the Doctor of Nursing Practice degree. AB 422 was passed by the Assembly Higher Education Committee and will next be heard by the Assembly Appropriations Committee.

**AB 819 (Medina) – CSU Regulatory Authority:** This bill permanently grants the CSU authority to draft and adopt its own regulations, instead of the current pattern of sunset, review and reauthorization. This authority would parallel that which exists for both the California Community Colleges and the University of California. AB 819 will likely be set for hearing in April.

**Senate Banking and Finance Omnibus Bill: CSU Foreign Bank Accounts:** This bill provides a modification to the California Government Code that allows the CSU to deposit operational funds for study abroad programs in local accounts in certain foreign countries in which there is no FDIC insurance or equivalent. Language is being drafted for inclusion in the Senate Banking and Financial Institutions Omnibus Bill, which should be introduced in the next few weeks.

Bill trends include exceptions to the California Master Plan for Higher Education as well as issues concerning affordability, financial aid, immigration and Deferred Action for Childhood Arrivals. Other bills of interest include the Senate's California Rebuild legislative package: SB 1, which includes \$2 million in funding for CSU transportation and workforce efforts; and SB 483, which authorizes the issuance of \$2 billion in general obligation bonds for CSU and UC facilities.

Several trustees asked for clarification on bills and bill positions.

Trustee Norton adjourned the meeting.

## **COMMITTEE ON GOVERNMENTAL RELATIONS**

### **Legislative Update**

#### **Presentation By**

Garrett P. Ashley  
Vice Chancellor  
University Relations and Advancement

Kathleen Chavira  
Assistant Vice Chancellor  
Advocacy and State Relations

#### **Summary**

The Office of Advocacy and State Relations is currently monitoring over 600 bills. This report contains updates on a sample of those bills that have the greatest potential impact on the CSU. The report is organized as follows:

- Board of Trustees sponsored legislation
- Two-year bills
- Numeric listing of Senate bills followed by Assembly bills

All bill statuses and positions are accurate as of May 11, 2017.

**Board of Trustees Sponsored Legislation**

**AB 422 (Arambula) – CSU Authority: Doctor of Nursing Practice Degrees**

This bill authorizes the CSU to permanently offer the Doctor of Nursing Practice degree.

- **Status:** This bill has been referred to the Assembly Appropriations Committee Suspense File.

**AB 819 (Medina) – CSU Regulatory Authority**

This bill permanently grants the CSU the authority to draft its own regulations, an authority the system has had since 1996.

- **Status:** This bill passed the Assembly Appropriations Committee and is awaiting action on the Assembly Floor.

**SB 363 (Senate Banking and Financial Institutions Committee) – Financial transactions: loans and deposits**

This bill provides a modification to the California Government Code that allows the CSU to deposit operational funds for study abroad programs in local accounts in certain foreign countries in which there is no FDIC insurance or an equivalent.

- **Status:** This bill is awaiting referral in the Assembly.



**Two-Year Bills**

**AB 52 (Cooper) – Public Employees: Orientation**

This bill requires public employers to allow unions to provide a presentation during an employee's orientation.

- **CSU Position:** Oppose
- **Status:** This bill is now a two-year bill.

**AB 80 (Arambula) – CSU Authority: Doctoral Program: Agricultural Education**

This bill authorizes Fresno State to award an education doctorate in agricultural education.

- **CSU Position:** Neutral
- **Status:** This bill is now a two-year bill.

**AB 207 (Arambula) – CSU Authority: Doctor of Medicine Degrees**

This bill authorizes Fresno State to award doctor of medicine degrees.

- **CSU Position:** Neutral
- **Status:** This bill is now a two-year bill.

**AB 209 (Mathis) – CSU Authority: Agricultural Education: Professional Doctorate Degrees**

This bill authorizes the CSU to offer professional doctorate degrees in agricultural education.

- **CSU Position:** Neutral
- **Status:** This bill is now a two-year bill.

**AB 405 (Irwin) – CCC Baccalaureate Degree Cybersecurity Pilot Program**

This bill authorizes the California Community Colleges to establish a baccalaureate degree cybersecurity pilot program at up to 10 campuses. The bill includes a requirement that these colleges consult with the CSU and UC.

- **CSU Position:** Watch
- **Status:** This bill is now a two-year bill.

**AB 1231 (Weber) – CSU: Support Staff Employees: Merit Salary Adjustments**

This bill mandates that a support staff employee of the CSU receive a merit salary intermediate step adjustment of an unspecified amount each year that they receive a satisfactory performance evaluation.

- **CSU Position:** Oppose
- **Status:** This bill is now a two-year bill.

**Senate Bills**

**SB 1 (Beall) – Transportation Funding**

This bill addresses road infrastructure and funding throughout the state. It includes a provision to direct \$2 million annually from the Road Maintenance and Rehabilitation Account to the CSU for transportation research and transportation-related workforce education, training and development.

- **CSU Position:** Support
- **Status:** This bill was signed into law on April 28.

**SB 25 (Portantino) – Public postsecondary education: nonresident tuition exemption**

This bill makes statutory changes to ensure that California remains in compliance with federal law regarding benefits under the GI Bill for veterans and dependents.

- **CSU Position:** Support
- **Status:** This bill passed the Senate Appropriations Committee and is on the Senate Floor Consent Calendar.

**SB 68 (Lara) – Exemption from Non-resident Tuition**

This bill expands eligibility for the exemption from paying nonresident tuition at California's public postsecondary institutions established by AB 540 (Firebaugh, Chapter 814, Statutes of 2001) to students who have completed three or more years of attendance at an elementary school, secondary school, adult school and/or California Community College.

- **CSU Position:** From Watch to Support
- **Status:** This bill has been referred to the Senate Appropriations Committee Suspense File.

**SB 169 (Jackson) – Education: sex equity**

This bill codifies the federal Department of Education, Office of Civil Rights' "Dear Colleague" letter in the California Education Code.

- **CSU Position:** Watch
- **Status:** This bill passed the Senate Judiciary Committee and is awaiting action in the Senate Appropriations Committee.

**SB 236 (Nguyen): Public postsecondary education: UC: CSU: student financial assistance: tuition and mandatory systemwide fees: admission of out-of-state students**

This bill freezes undergraduate tuition rates for five years at the CSU and UC starting with the 2018-2019 academic year. It also caps out-of-state students at 10 percent of total undergraduate enrollment at each campus of the CSU and UC.

- **CSU Position:** Oppose
- **Status:** This bill failed passage in the Senate Education Committee.

**SB 244 (Lara): Privacy: Agencies: Personal Information**

This bill restricts the manner in which any state entity, including the CSU, can utilize and keep personal information received from an applicant for public services or programs.

- **CSU Position:** Watch
- **Status:** This bill passed the Senate Judiciary Committee and is awaiting action in the Senate Appropriations Committee.

**SB 318 (Portantino) – CSU: Personal Service Contracts**

This bill mandates that the CSU follow the State Civil Service Act for the purposes of contracting out. The CSU has historically been exempted from the Civil Service Act and addresses the issue of contracting out through collective bargaining.

- **CSU Position:** Oppose
- **Status:** This bill has been referred to the Senate Appropriations Committee Suspense File.

**SB 331 (Jackson) – Domestic Violence Counselor-Victim Privileges**

This bill expands the list of employees who enjoy confidential privilege to include a domestic violence counselor who works for a public or private institution of higher education.

- **CSU Position:** From Watch to Support
- **Status:** This bill passed the Senate Judiciary Committee and is on the Senate Floor Consent Calendar.

**SB 483 (Glazer) – Education Finance: Higher Education Facilities Bond Act of 2018**

This bill enacts the Higher Education Facilities Bond Act of 2018 which, upon approval by voters, would authorize the issue of \$2 billion for CSU and UC education facilities, with a fifty-fifty split of the funds between CSU and UC.

- **CSU Position:** From Watch to Support
- **Status:** This bill passed the Senate Education Committee, the Senate Governance and Finance Committee and is awaiting action in the Senate Appropriations Committee.

**SB 573 (Lara) – Student financial aid: service learning programs**

This bill requires the three segments of public higher education to provide service learning agreements for students in exchange for grants, fee waivers and reimbursements.

- **CSU Position:** Watch
- **Status:** This bill passed the Senate Judiciary Committee and is awaiting action in the Senate Appropriations Committee.

**SB 577 (Dodd) – Community College Districts: Teacher Credentialing Programs of Professional Preparation**

This bill expands the authority to offer professional preparation for teacher credentialing programs to include campuses of California Community Colleges.

- **CSU Position:** From Watch to Oppose
- **Status:** This bill has been referred to the Senate Appropriations Committee Suspense File.

**SB 769 (Hill) – CCC Baccalaureate Degree Pilot Program**

This bill extends the sunset date of the California Community College Baccalaureate Degree Pilot Program from 2023 to 2028; expands the number of pilot projects from 15 to 25; and authorizes participating community colleges to offer bachelor's degrees similar to the CSU and UC if those programs are located over 100 miles away from a CSU and/or UC campus.

- **CSU Position:** From Watch to Oppose
- **Status:** This bill passed the Senate Education Committee and is awaiting action in the Senate Appropriations Committee.

**SB 803 (Glazer) – The California Promise**

This bill authorizes the trustees to provide specified grants or a tuition freeze to students who participate in the Promise program subject to the provisions of funding for this purpose. The bill also requires the CSU to waive systemwide tuition fees for a participating student unable to complete their degree within 4 years, due to limited space or no course offerings.

- **CSU Position:** From Watch to Neutral
- **Status:** This bill passed the Senate Education Committee and is awaiting action in the Senate Appropriations Committee.

**Assembly Bills**

**AB 10 (Garcia) – Feminine Hygiene Product Availability**

This bill requires K-12 and higher education segments to supply feminine hygiene products to all female students in school bathrooms.

- **CSU Position:** Watch
- **Status:** This bill has been referred to the Assembly Appropriations Committee Suspense File.

**AB 17 (Holden) – Transit Pass Program: Free or Reduced-Fare Transit Passes**

This bill requires the controller to allocate funds to the Department of Transportation to provide free or reduced transit passes to specified students.

- **CSU Position:** Support
- **Status:** This bill has been referred to the Assembly Appropriations Committee Suspense File.

**AB 21 (Kalra) – Public Postsecondary Education: Access to Education for Every Student**

This bill, among other things, prohibits the CCC, CSU and independent colleges from releasing specified confidential information about students, faculty and staff, and mandates that the institution provide regular guidance about their rights under state and federal immigration laws and how to respond to a federal immigration order. The bill requests that the UC do the same. It also requires staff be available to assist students whose education or employment is at risk because of federal immigration actions. Finally, it requires that the institution ensure that AB 540 students subject to a federal immigration order continue to receive financial aid and other academically related financial benefits.

- **CSU Position:** Watch
- **Status:** This bill has been referred to the Assembly Appropriations Committee Suspense File.

**AB 214 (Weber) – Postsecondary education: student hunger**

This bill clarifies existing state and federal policies for purposes of increasing consistency of county-level determinations of student eligibility for CalFresh benefits, with the intent of increasing participation in CalFresh for eligible students.

- **CSU Position:** Watch
- **Status:** This bill is awaiting referral in the Senate.

**AB 393 (Quirk-Silva) – CSU Tuition**

This bill, sponsored by the California Faculty Association, freezes tuition and fees at the CSU and CCC until the completion of the 2019-2020 academic year. The bill requests the same of the UC.

- **CSU Position:** Oppose
- **Status:** This bill passed the Assembly Higher Education Committee and is awaiting action in the Assembly Appropriations Committee.

**AB 394 (Medina) – CSU: assessment and course placement of admitted students**

This bill requires the CSU to implement specified measures for determining course placement of admitted students.

- **CSU Position:** Watch
- **Status:** This bill is awaiting referral in the Senate.

**AB 453 (Limon) – Postsecondary education: student hunger**

This bill establishes criteria for a "hungry free campus" and requires the trustees and Board of Governors to designate campuses as such if they meet specified criteria. Meeting this designation would also make campuses eligible for a yet to be determined funding incentive.

- **CSU Position:** Watch
- **Status:** This bill passed the Assembly Higher Education Committee and is awaiting action in the Assembly Appropriations Committee.

**AB 586 (Holden) – Personal income taxes: credits: deductions: qualified teacher: professional development expenses**

This bill provides a tax credit up to \$500 for teacher professional development expenses.

- **CSU Position:** Support
- **Status:** This bill passed the Assembly Revenue and Taxation Committee and is awaiting action in the Assembly Appropriations Committee.

**AB 746 (Gonzalez Fletcher) – Potable Water and Lead Testing**

This bill requires K-12 districts, community colleges, CSU and UC to annually test for lead in the potable water system at every campus. Any part of a campus potable water system with an elevated level is required to be shut down.

- **CSU Position:** Watch
- **Status:** This bill passed the Assembly Education Committee and is awaiting action in the Assembly Appropriations Committee.

**AB 766 (Friedman) – Foster Youth**

This bill allows foster youth or former foster youth to use existing dollars (i.e., Aid to Families with Dependent Children-Foster Care AFDC-FC Program) for a minor dependent living in a university dorm or other university designated housing.

- **CSU Position:** Support
- **Status:** This bill is awaiting referral in the Senate.

**AB 813 (Eggman) – Postsecondary education: California State University: campuses**

This bill adds a Stockton campus to the CSU list of institutions, requires that satellite centers report specified information annually to the legislature, and prohibits any CSU campus that operates a satellite center from disproportionately cutting funding from a center in order to support the main campus.

- **CSU Position:** Concern
- **Status:** This bill has been referred to the Assembly Appropriations Committee Suspense File.

**AB 847 (Bocanegra) – Academic senates: membership**

The bill requires the Academic Senate to post its membership on its website and to also make the demographic information on their membership, including, race, gender and ethnicity available on request.

- **CSU Position:** Watch
- **Status:** This bill is awaiting referral in the Senate.

**AB 848 (McCarty) – Public Contracts: University of California: California State University: Domestic Workers**

This bill was amended to prohibit the CSU and the UC from contracting for services with a contractor who uses workers outside of the United States if that contract displaces a career CSU or UC employee.

- **CSU Position:** From Watch to Neutral
- **Status:** This bill passed the Assembly Appropriations Committee and is awaiting action on the Assembly Floor.

**AB 917 (Arambula) – Student Suicide Prevention Policies**

This bill requires the governing boards of the three public segments of higher education to adopt a policy on student suicide prevention.

- **CSU Position:** Support if Amended
- **Status:** This bill has been referred to the Assembly Appropriations Committee Suspense File.

**AB 1062 (Levine) – Trustees of the CSU**

This bill expands the membership of the Board of Trustees from 25 to 26 by expanding the number of students who serve on the board from two to four members. The measure also removes the restriction of five nominees being presented to the governor and leaves the number of nominees as being open.

- **CSU Position:** Watch
- **Status:** This bill passed the Assembly Appropriations Committee and is awaiting action on the Assembly Floor.

**AB 1064 (Calderon) – Cost of living for students**

This bill requires the CSU to conduct a survey at each campus to determine a student's annual cost of living every three years.

- **CSU Position:** Watch
- **Status:** This bill has been referred to the Assembly Appropriations Committee Suspense File.

**AB 1178 (Calderon) – Postsecondary Education: Student Loans**

This bill requires each higher education institution to annually send a letter regarding specified information on debt to students who take out loans.

- **CSU Position:** Watch
- **Status:** This bill has been referred to the Assembly Appropriations Committee Suspense File.

**AB 1435 (Gonzalez Fletcher) – Student Athletes: The College Athlete Protection Act**

This bill creates the Athletic Protection Commission, an 11-member body appointed by the Assembly, Senate and the governor, with the goal of protecting student athletes. The commission will be funded by fees paid by participating institutions. The commission would have the ability to enact regulations and penalties that could include civil penalties, temporary or permanent employment prohibition in higher education, or other penalties imposed by the commission.

- **CSU Position:** From Watch to Oppose
- **Status:** This bill has been referred to the Assembly Appropriations Committee Suspense File.

**AB 1464 (Weber) – CSU: Tenure Track Positions**

This bill requires the CSU to increase the number of tenured faculty to 75 percent by mandating the system hire between 700 to 915 tenure tracked faculty positions each year over the next eight years, without displacing any lecturers in the process.

- **CSU Position:** Oppose
- **Status:** This bill has been referred to the Assembly Appropriations Committee Suspense File.



**AB 1622 (Low) – Student Support Services: Dream Resource Liaisons**

This bill requires the CCC and CSU, and requests the UC, to designate a Dream Resource Liaison on each of their respective campuses.

- **CSU Position:** From Watch to Support
- **Status:** This bill has been referred to the Assembly Appropriations Committee Suspense File.

## AGENDA

### COMMITTEE ON EDUCATIONAL POLICY

**Meeting:** 3:45 p.m., Tuesday, May 23, 2017  
Glenn S. Dumke Auditorium

Lillian Kimbell, Chair  
Jane W. Carney, Vice Chair  
Silas H. Abrego  
Douglas Faigin  
Debra S. Farar  
Jean P. Firstenberg  
Thelma Meléndez de Santa Ana  
Steven G. Stepanek  
Maggie K. White

#### **Consent Item**

Approval of Minutes of the Meeting of March 21, 2017

#### **Discussion Items**

1. Graduation Initiative 2025, *Information*
2. Recommended Amendment to Title 5 Regarding Nonresident Determination Appeals, *Action*
3. Recommended Amendments to Title 5 Regarding Degree Requirements, Admission and Transfer, *Action*

**MINUTES OF MEETING OF  
COMMITTEE ON EDUCATIONAL POLICY**

**Trustees of The California State University  
Office of the Chancellor  
Glenn S. Dumke Conference Center  
401 Golden Shore  
Long Beach, California**

**March 21, 2017**

**Members Present**

Jane W. Carney, Chair Pro Tem  
Silas H. Abrego  
Douglas Faigin  
Debra S. Farar  
Jean P. Firstenberg  
Thelma Meléndez de Santa Ana  
Steven G. Stepanek  
Maggie K. White  
Rebecca D. Eisen, Chair of the Board  
Timothy P. White, Chancellor

Trustee Carney called the meeting to order.

**Approval of Minutes**

The minutes of January 31, 2017 were approved as submitted.

**Academic Planning**

Dr. Loren Blanchard, executive vice chancellor for academic and student affairs, introduced the action item, noting that campuses and the Chancellor's Office work to ensure that the CSU offers high-quality, relevant degree programs that address national, local and student needs. Dr. Christine Mallon, assistant vice chancellor for academic programs and faculty development presented the report, which included changes to campus 10-year academic plans, summaries of the Western Association of Schools and Colleges accreditation visits, an update on national professional accreditations and the total number of units required in Bachelor of Arts and Bachelor of Science degrees.

Following the presentation, trustees sought better understanding of the degree planning process. Specific questions delved into how programs are created, the accreditation process, how the CSU addresses future workforce needs and how the CSU prevents unnecessary duplication of programs. Trustees inquired about the role of the Chancellor's Office in the degree planning process. Campus presidents shared examples of how they ensure a global approach is taken to degree planning.

## **Recommended Amendments to Title 5 Regarding Degree Requirements, Admission and Transfer**

Dr. Loren Blanchard, executive vice chancellor for academic and student affairs, introduced the information item, noting that the proposed changes would bring Title 5 regulations into alignment with existing state law and CSU practice. Dr. Christine Mallon, assistant vice chancellor for academic programs and faculty development presented the proposed changes. These changes fall into four areas: Doctor of audiology degrees, graduation requirements for bachelor of arts degrees, repealing the now obsolete Lower-Division Transfer Patterns and bringing transfer admission requirements up-to-date following the passage of SB 1440, the Student Transfer Achievement Reform Act. The item will be presented at the May 2017 meeting for board action on the recommended change to Title 5.

### **Academic Preparation**

Dr. Loren Blanchard, executive vice chancellor for academic and student affairs, presented the annual information item, noting that there has been ongoing improvement in college readiness among CSU students at entry. Over the past 20 years, the percentage of college-ready students has nearly doubled. Dr. Blanchard continued by noting that while progress has been good and a result of the efforts of dedicated faculty, that the CSU must improve our current systemwide policies and programs on academic preparation if we wish to meet the goals of the Graduation Initiative 2025. He laid out four areas where the CSU is making improvements: promoting four years of high school math/quantitative reasoning, improving placement and assessment, strengthening the Early Start Program and restructuring developmental education.

Following the presentation, trustees reacted positively to the new direction proposed by the Chancellor's Office. Several questions were asked to clarify portions of the report, including what courses students could take in high school to prove readiness, if there was a math program similar to the Expository Reading and Writing Course and the success rates for students arriving on campus through different avenues of demonstrating readiness.

Trustee Carney adjourned the Committee on Educational Policy.

## COMMITTEE ON EDUCATIONAL POLICY

### Graduation Initiative 2025

#### Presentation By

Loren J. Blanchard  
Executive Vice Chancellor  
Academic and Student Affairs

#### Summary

Graduation Initiative 2025 is the California State University's (CSU) signature effort aimed at increasing degree completion rates and eliminating equity gaps, thereby ensuring student success and meeting the future workforce needs of the State of California. This report is designed to provide an update on the work underway at the system-level to achieve the Graduation Initiative 2025 goals.

#### Background

At the January 2017 Board of Trustees meeting, Chancellor White outlined five priority areas where focus is needed to achieve the Graduation Initiative 2025 goals: academic preparation, enrollment management, financial aid, data-driven decision making and administrative barriers. Based on feedback received from campus constituents, "student engagement and wellbeing" has been added as a sixth focus area. The following represents the CSU's aspirational goals with respect to each of these areas of focus:

- 1. Academic preparation:** We will provide CSU students, including those who arrive academically underprepared, the opportunity and support needed to complete 30 college-level semester units—45 quarter units—before beginning their second academic year.
- 2. Enrollment management:** We will ensure students are able to enroll in the courses they need, when they need them.
- 3. Student engagement and wellbeing:** We will continue to address the wellbeing of all CSU students while fostering a strong sense of belongingness on campus.
- 4. Financial aid:** We will ensure that financial need does not impede student success.
- 5. Data-driven decision making:** We will use evidence and data to identify and advance the most successful academic support programs.
- 6. Administrative barriers:** We will identify and remove unnecessary administrative barriers.

At the March 2017 Board of Trustees meeting, the board received a presentation regarding a new approach to academic preparation intended to improve college readiness for all students. This approach includes promoting four years of high school mathematics/quantitative reasoning, improving placement and assessment, strengthening the Early Start Program and restructuring developmental education.

### **Priority Area Workgroups**

Cross-representational workgroups are being created for each of the six priority areas of Graduation Initiative 2025 to provide policy and implementation guidance. Campus presidents, Academic Senate CSU Chair Dr. Christine Miller and California State Student Association (CSSA) President Mr. David Lopez were asked to nominate individuals to serve on each of the six workgroups. Members of the Academic and Student Affairs leadership team will staff each workgroup. The workgroup rosters will be finalized at the end of May. They will convene for approximately one year, meeting in-person quarterly and virtually several times throughout the year.

### **Update on Academic Preparation**

Staff from the Chancellor's Office has been consulting with a number of campus groups regarding academic preparation. Consultations have included campus presidents, provosts, vice presidents for student affairs, the Academic Senate of the CSU, the California Department of Education, the Math Council, the English Council and the General Education Advisory Committee, among others.

The feedback received from this consultative process was incorporated into a draft executive order, released in May. The Chancellor's Office is currently soliciting a second round of feedback that will be used to draft the final policy, reflecting the collective advice of experts from around the system.

### **Financial Aid**

More than 60 percent of all CSU students have their tuition fully covered by non-loan aid. As part of Graduation Initiative 2025, we are thinking about financial aid in two ways – as a support and as a potential incentive. For example, campuses are using their share of the \$35 million in one-time funding to provide students with micro-grants and emergency loans to assist students who are on track to graduate but who face financial shortfalls that impede their path to a college degree.

Another strategy being implemented by campuses is increasing students' financial literacy by providing information on the benefits of graduating a year—or a term—early. Students who graduate one semester early save more than \$4,000 in tuition, fees, books and supplies. By ensuring students are aware of the potential cost savings, the CSU can help students make informed decisions when planning their course schedules. Some CSU campuses have already begun to incorporate this type of information into regular communication with their students.

The financial aid workgroup that is convening this summer will be exploring these topics and others in depth and making systemwide policy recommendations.

### **Year-Round Pell Grants**

Restoring year-round Pell Grants has been one of the CSU's top legislative priorities. In 2015-16, 52 percent of undergraduate students received Pell Grants. These grants help make college possible for thousands of CSU students, many of whom are from historically underserved communities. As such, a robust, flexible Pell program is critical to achieving the Graduation Initiative 2025 goals. By enabling students to complete coursework in the summer and providing flexibility for part-time students, year-round Pell leads to faster degree completion and increases the likelihood of on-time graduation.

In February 2017, Chancellor White joined Dr. Nancy L. Zimpher, chancellor of The State University of New York, in Washington, D.C. to advocate for the restoration of year-round Pell Grants. In April, the chancellor, trustees, presidents, Academic Senate of the CSU chair and CSSA travelled to Washington, D.C. for meetings with legislators and the administration about the importance of year-round Pell Grants.

The CSU's leadership and sustained efforts on this issue have made a significant difference. As part of the omnibus bill for the current 2017 fiscal year, Senate appropriators restored year-round Pell Grant eligibility. Thousands of CSU students are expected to qualify, beginning summer 2018.

### **Campus Allocations to Support Graduation Initiative 2025**

Funding is being allocated to all 23 campuses to support their Graduation Initiative 2025 work. For 2017-18, \$75 million will be allocated to campuses in accordance with the board-approved tuition increase. Each campus will use its share of the funds to support its individual graduation initiative plan, including systemwide priorities of increased faculty hiring, offering additional high-demand course sections and providing additional academic and student support services such as advising, mentoring, tutoring and other supplemental instruction.

Separate from the \$75 million, the Chancellor's Office will begin providing additional resources to campuses in summer 2017 to support instructional innovations related to academic preparation. This includes approximately \$10 million in reallocated funding to support faculty, academic departments and student affairs staff to enhance curriculum and instruction, improve data capacity and provide additional financial support for students.

## **COMMITTEE ON EDUCATIONAL POLICY**

### **Recommended Amendment to Title 5 Regarding Nonresident Determination Appeals**

#### **Presentation By**

Loren J. Blanchard  
Executive Vice Chancellor  
Academic and Student Affairs

#### **Summary**

In accordance with the California Education Code, a campus determines each student's California residency status for tuition purposes at the time of admission. Students who are deemed nonresidents for tuition purposes by the campus may appeal the initial residency status decision or the subsequent reclassification decision.

The proposed changes to Title 5 section 41908 relate specifically to the appeals process and do not modify residency requirements. The changes set forth criteria for appeals, shorten the number of calendar days within which an appeal can be submitted and remove the Office of General Counsel as the designated unit within the Office of the Chancellor to hear appeals. The intent of these changes is to provide clarification for campuses and students on what constitutes an acceptable appeal, improve the timeliness of the appeal process and allow cross-divisional collaboration within the Office of the Chancellor.

The Board discussed this matter as an information item in January 2017.

#### **Proposed Revision**

The following resolution is proposed to modify Title 5 by amending section 41908 – Appeals:

**RESOLVED** by the Board of Trustees of the California State University that Title 5, California Code of Regulations section 41908 be amended as follows:

**Title 5. California Code of Regulations**  
**Division 5. Board of Trustees of the California State Universities**  
**Chapter 1. California State University**  
**Subchapter 5. Administration**  
**Article 4. Nonresident Tuition**  
**§ 41908. Appeals**



Any student, following a final campus decision concerning the student's residence classification, may make a written appeal to the designated office ~~General Counsel~~ in the Chancellor's Office within 30 ~~120~~ calendar days of the issuance of the notification of the final campus decision. The campus decision may be appealed only if at least one of the following applies:

1. The decision was based on:
  - a. a significant error of fact;
  - b. a significant procedural error; or,
  - c. an incorrect application of law

which, if corrected, would require that the student be reclassified as a resident; and/or,

2. Significant new information, not previously known or available to the student, became available after the date of the campus decision classifying the student as a nonresident and based on the new information, the classification as a nonresident is incorrect.

The Chancellor's Office ~~General Counsel~~ may decide the issue, or ~~it may~~ send the matter back to the institution with instructions for a further review.

Note: Authority cited: Sections 66600, 68044, 89030 and 89035, Education Code. Reference: Section 68044, Education Code.

## COMMITTEE ON EDUCATIONAL POLICY

### **Recommended Amendments to Title 5 Regarding Degree Requirements, Admission and Transfer**

#### **Presentation By**

Loren J. Blanchard  
Executive Vice Chancellor  
Academic and Student Affairs

#### **Summary**

This item presents for board action Title 5 amendments introduced as information at the March 21-22, 2017 meeting. Proposed changes are intended to ensure equitably applied requirements that are consistent with legislation, board policy and existing campus practices. Resolutions are proposed for board adoption, regarding Title 5 changes in the following four areas:

1. Doctor of Audiology Degrees
2. Bachelor of Arts Degrees
3. Lower-Division Transfer Patterns
4. Admission and Transfer

#### **Background**

##### **1. Doctor of Audiology Degrees**

A resolution is presented to adopt Title 5 Doctor of Audiology admission requirements, degree program scope, degree requirements and degree-granting authority, which is established in Education Code section 66041. These amendments mirror analogous regulations governing the California State University (CSU) Doctor of Education, Doctor of Nursing Practice, and Doctor of Physical Therapy degree programs. A resolution is presented in this action item to adopt four new Title 5 sections:

- **40050.4** Function: Instruction Leading to the Doctor of Audiology Degree.
- **40517** The Doctor of Audiology Degree.
- **40518** The Doctor of Audiology Degree Requirements.
- **41023** Admission to Doctor of Audiology Programs.

##### **2. Bachelor of Arts Degrees**

A proposed amendment to Title 5 section 40500 would maintain the required 12 upper-division major units for Bachelor of Arts (BA) degrees and, in striking the required overall

40 upper-division units, would leave to campus curricular processes the minimum number of upper-division units required across each BA degree. Flexibility afforded by this change would allow campuses to design degree requirements that support efficient degree completion while maintaining academic rigor and quality. Title 5 specifies systemwide structural degree requirements for the six types of bachelor's degrees offered at the CSU. Only for BA degrees does Title 5 specify the overall number of upper-division units that must be completed for students to be eligible for the degree. The following clarification is provided in response to questions received about the proposed modification to Title 5 section. 40500 Bachelor of Arts Degrees: Required Curriculum.

*What the amendment would allow:*

- All existing degree programs may maintain existing unit requirements, including 40 overall upper-division units to complete BA degrees.
- Through the usual curriculum procedures, campuses would have the authority to decide the number of upper-division units required for BA programs.

*What the amendment would not do:*

- Change any campus' existing BA policy requirements.
- Change any existing BA degree program on any campus.
- Prohibit campuses from requiring a minimum number of overall upper-division units in the BA.

*These degrees do not specify minimum overall upper-division requirements:*

- Bachelor of Architecture
- Bachelor of Fine Arts
- Bachelor of Landscape Architecture
- Bachelor of Music
- Bachelor of Science

In deciding upper-division requirements for BA and BS degrees, campuses are encouraged to practice "efficiency in program design" as called for in board resolution REP 05-05-04 *Achieving the Baccalaureate Degree* and Coded Memo AA-2005-21 *Facilitating Graduation*. Campuses are also advised and expected to ensure ongoing "meaning, quality and integrity" of the degree, as required by WASC Senior College and University Commission, our regional accreditor. Faculty are encouraged to set upper-division degree requirements based on sound academic reasons. A resolution is presented for board action to amend Title 5 section:

- **40500** Bachelor of Arts Degrees: Required Curriculum.

### 3. Lower-Division Transfer Patterns

Three Lower-Division Transfer Patterns (LDTP) Title 5 sections are proposed for repeal because LDTP pathways were rendered obsolete when Senate Bill 1440 (Padilla) *The Student Transfer Achievement Reform Act* (or STAR Act) was signed into law in 2010, creating Associate Degrees for Transfer. A resolution is presented in this action item to repeal the following three Title 5 sections:

- **40530** Definitions.
- **40531** Development of Systemwide Lower-Division Transfer Patterns by Major.
- **40532** Development of Campus-Specific Lower-Division Transfer Patterns by Major.

### 4. Admission and Transfer

Chaptered into legislation as California Education Code sections 66745 through 66749, the STAR Act requires the California Community Colleges (CCC) and the CSU systems to collaborate on the creation of specific degree transfer pathways. Adoption of the STAR Act of 2010 and amendments of 2013 necessitates Title 5 changes that will: (1) allow the CSU to admit or redirect CCC transfer students according to STAR Act requirements; and (2) ensure equity for transfer students and CSU students. Sections proposed for amendments include:

- **40601** Particular Terms.
  - 40803** Applicants Who Are California Residents and Who Have Completed the Prescribed Number of Units of College Credit.
  - **40804** Applicants Who Were Eligible for Admission As First-Time Freshmen and Who Have Completed Fewer Than the Prescribed Number of Units of College Credit.
    - 40804.1** Applicants Who Were Ineligible for Admission As First-Time Freshmen for Failure to Meet Course Requirements and Who Have Completed Fewer Than the Prescribed Number of Units of College Credit.
    - 40806** Other Applicants.
    - 40900** General Exceptions.
    - 40901** Exceptions for Applicants to Special Compensatory Programs.

Amendments to section 40601 define “impaction” among the listed “particular terms.” Additional changes clarify how an eligibility index is determined. Clean-up language specifies effective dates for these changes, and updates terms for college-readiness examinations.

Amendments to section 40803 specify conditions for undergraduate transfer to the CSU and stipulate that higher admission criteria may be established for impacted programs or campuses. Amendments to this section stipulate the conditions under which an applicant qualifies for transfer admission and under which an eligible Associate Degree for Transfer student will be assigned

conditional admission priority. Amendments are proposed to ensure similar admission standards for freshman and transfer students such that grades in specific courses required for transfer applicants will be evaluated in the same manner as the course grades of high school applicants. To protect the rigor of CSU admission criteria, these existing transfer requirements will be maintained: (1) Applicants must have a grade point average (GPA) of C or better—in the aggregate—across all transferable college courses attempted; (2) applicants must be in good standing at the last college attended; and (3) applicants must have “satisfactorily completed” general education basic skills courses in oral communication, written communication, critical thinking and quantitative reasoning. To bring the evaluation of transfer applicants in line with the process used for high school applicants, an amendment specifies that these basic skills courses, often referred to as the “Golden Four,” must be completed with no lower than a C- grade in order to satisfy CSU admission requirements. While ensuring equitable interpretation of qualifying minimum admission grades, this systemwide standard also affirms the importance of basic skills courses, holding them to a higher standard than other transfer courses, which are simply factored into the overall GPA requirement for admission purposes and for which a D- might otherwise be considered satisfactory completion.

Proposed amendments to sections 40804 and 40804.1 specify the conditions under which exceptions may be permitted for transfer applicants who have earned fewer than 60 transferable units. These changes will codify what is already admission practice at some CSU campuses, serving as part of an overall enrollment management strategy. To achieve consistency with transfer units required for lower-division transfer students, the proposed amendments to 40806, 40900 and 40901 increase from 56 to 60, the minimum number of transfer units required for admission.

The following four resolutions are proposed for adoption:

**RESOLVED**, by the Board of Trustees of the California State University, acting under the authority prescribed herein and pursuant to Section 89030 and 89030.1 of the Education Code, that sections 40050.4, 40517, 40518 and 41023 are added to Title 5 of the California Code of Regulations as follows:

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1 – California State University**  
**Subchapter – 2 Educational Programs**  
**Article 1 – General Function**  
**The Doctor of Audiology Degree**  
**§ 40050.4 Function: Instruction Leading to the Doctor of Audiology Degree.**

Notwithstanding Section 40050, the Doctor of Audiology degree may be awarded independently of any other institution of higher education, provided that the program leading to the degree satisfies the criteria in section 40517.

NOTE: Authority cited: Sections 66041, 66600, 89030 and 89035, Education Code. Reference: Sections 66041, 89030 and 66600, Education Code.

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1 – California State University**  
**Subchapter – 2 Educational Programs**  
**Article 7 – Graduate Degrees**  
**The Doctor of Audiology Degree**  
**§ 40517. The Doctor of Audiology Degree.**

(a) A California State University program leading to a Doctor of Audiology degree may be offered independently of any other institution of higher education. California State University Doctor of Audiology programs shall:

(1) provide curriculum grounded in evidence-based practice;  
(2) prepare graduates to enter the field of audiology practice; and  
(3) be consistent with the requirements of a professional accrediting body and California state licensure laws.

(b) Each campus offering a program leading to a Doctor of Audiology degree shall establish requirements for admission to the program. The requirements for admission shall include, at a minimum, the requirements stated in Section 41023.

(c) The program leading to the Doctor of Audiology degree shall conform to the following specifications:

(1) The curriculum shall include learning experiences that balance research, theory, clinical education and practice. The core curriculum shall provide professional preparation focusing on critical thinking and decision making, including but not limited to: foundational sciences, clinical sciences and behavioral sciences; professional practice; patient/client management; and practice management.

(2) The postbaccalaureate pattern of study shall be composed of at least 110 semester units (165 quarter units) earned in graduate standing. All semester/quarter units required for the degree shall be in courses organized primarily for doctoral students.

(3) At least 75 semester (112 quarter units) shall be completed in residence at the campus awarding the degree. At the discretion of the appropriate campus authority, courses required for California State University Doctor of Audiology programs that are completed at another CSU campus may apply toward the residency requirement at the CSU campus that awards the degree.

(4) A qualifying assessment shall be required.

(5) The pattern of study shall include successful completion of a doctoral project that is expected to contribute to knowledge in hearing science or to an improvement in audiology practice, policy or client outcomes.

(A) The doctoral project shall demonstrate the student's doctoral-level mastery of research skills, hearing science and/or current evidence-based practice. It shall demonstrate critical and independent thinking and a command of the research literature.

(B) The written component of the doctoral project shall demonstrate originality, evidencing critical and independent thinking. It shall be organized in an appropriate form and shall identify the research problem and question(s), state the major theoretical perspectives, explain the significance of the undertaking, relate it to the relevant scholarly and professional literature, identify the methods of gathering and analyzing the data, analyze and interpret data and offer a conclusion or recommendation.

(C) An oral defense or presentation of the doctoral project may be required.

(D) No more than eight semester units (12 quarter units) shall be allowed for the doctoral project.

NOTE: Authority cited: Sections 66041, 66600, 89030, and 89035, Education Code. Reference: Sections 66041, 66600, 89030, and 89035, Education Code.

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1 – California State University**  
**Subchapter – 2 Educational Programs**  
**Article 7 – Graduate Degrees**  
**§ 40518. The Doctor of Audiology Degree Requirements.**

(a) Advancement to Candidacy. For advancement to candidacy for the Doctor of Audiology degree, the student shall have achieved classified graduate standing and met such particular requirements as the chancellor and appropriate campus authority may prescribe. The requirements shall include a qualifying doctoral assessment.

(b) To be eligible for the Doctor of Audiology degree, the candidate shall have completed a program of study that includes: a qualifying examination or other qualifying doctoral assessment, and a doctoral project that is consistent with the specifications in section 40517 and is approved by the appropriate campus authority. A grade point average of 3.0 (grade of B) or better shall have been earned in aggregate in courses taken to satisfy the requirements for the degree, except that a course in which no letter grade is assigned shall not be used in computing the grade point average.

(c) The student shall have completed all requirements for the degree within five years of achieving classified standing in the doctoral program. The appropriate campus authority may extend the time for completion of the requirements if:

(1) the student is in good standing,

(2) the extension is warranted by compelling individual circumstances, and

(3) the student demonstrates current knowledge of research and practice in audiology, as required by the campus.

NOTE: Authority cited: Sections 66041, 66600, 89030, and 89035, Education Code. Reference: 66041, 66600, 89030, and 89035, Education Code.

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1 – California State University**  
**Subchapter – 3 Admission Requirements**  
**Article 8 – Admission of Post Baccalaureate and Graduate Students**  
**The Doctor of Audiology Degree**  
**§ 41023. Admission to Doctor of Audiology Programs.**

(a) An applicant may be admitted with classified graduate standing to a program leading to a Doctor of Audiology degree established pursuant to Section 40517 if



the applicant satisfies the requirements of each of the following numbered subdivisions:

(1) The applicant holds an acceptable baccalaureate degree earned at an institution accredited by a regional accrediting association or the applicant has completed equivalent academic preparation as determined by the appropriate campus authority.

(2) The applicant has an overall cumulative grade point average of at least 3.00 in upper-division baccalaureate study, postbaccalaureate and master's study combined.

(3) The student has completed all campus-required prerequisite coursework.

(4) The applicant must have been in good academic standing at the last institution.

(5) The applicant has met any additional requirements established by the chancellor in consultation with the faculty and any additional requirements prescribed by the appropriate campus authority.

Note: Authority cited: Sections 66041, 66600, 89030, and 89035, Education Code. Reference: Sections 66041, 66600, 89030, and 89035, Education Code.

**RESOLVED**, by the Board of Trustees of the California State University, acting under the authority prescribed herein and pursuant to Section 89030 and 89030.1 of the Education Code, that section 40500 of Title 5 of the California Code of Regulations is amended as follows:

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1 – California State University**  
**Subchapter 2 – Educational Program**  
**Article 6 – Undergraduate Degrees**  
**§ 40500. Bachelor of Arts Degree: Required Curriculum.**

To be eligible for the Bachelor of Arts degree, the candidate shall have completed the following requirements:

(a) General Education-Breadth Requirements. The courses in General Education-Breadth Requirements shall be distributed in the manner prescribed in Sections 40405-40405.4.

(b) Major 24 semester units (36 quarter units).

There shall be one major with a minimum of 24 semester units (36 quarter units). At least 12 semester units (18 quarter units) in the major shall be upper division

courses or their equivalent. The maximum number of units shall be determined by the campus.

(c) Additional Units. Units to complete the total required for the degree may be used as electives or to meet other requirements.

(d) Total. For candidates electing, pursuant to Section 40401, to meet graduation requirements established prior to the 2000-01 academic year, the total semester units required for the Bachelor of Arts Degree, ~~of which at least 40 (60 quarter units) shall be in the upper division credit,~~ shall be 124 semester units (186 quarter units). For candidates for the Bachelor of Arts degree who are meeting graduation requirements established from the 2000-01 and through the 2013-14 academic years, a minimum of 120 semester units (180 quarter units) shall be required, ~~including at least 40 semester units (60 quarter units) in upper division courses or their equivalent.~~ For candidates for the Bachelor of Arts degree who are meeting graduation requirements established during or after the 2014-15 academic year, no fewer and no more than 120 semester units shall be required, ~~including at least 40 semester units in upper division courses or their equivalent,~~ unless the Chancellor grants an exception.

Note: Authority cited: Section 89030, Education Code. Reference: Section 89030, Education Code.

**RESOLVED**, by the Board of Trustees of the California State University, acting under the authority prescribed herein and pursuant to Section 89030 and 89030.1 of the Education Code, that sections 40530, 40531 and 40532 of Title 5 of the California Code of Regulations are repealed:

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1 – California State University**  
**Subchapter 2 – Educational Program**  
**~~Article 9 – Lower-Division Transfer Patterns by Major~~**  
**§ 40530. Definitions.**

~~(a) The term “systemwide lower division transfer pattern by major” means a set of lower division curricular specifications comprising at least 45 semester units but no more than 60 semester units that will be accepted at every CSU campus offering a program leading to that degree and major. Each unit that a student completes in the systemwide lower division transfer pattern by major reduces by one unit the total number of units that the student must complete to earn that degree with that major. A systemwide lower division transfer pattern by major will ordinarily include courses that fulfill General Education Breadth or~~

~~Intersegmental General Education Transfer Curriculum requirements; United States History, Constitution, and American Ideals requirements; and major-specific, lower-division requirements. A course in a systemwide lower-division transfer pattern by major may contribute to completion of more than one requirement.~~

~~(b) The term “campus specific lower-division transfer pattern by major” means a set of lower-division curricular specifications beyond the systemwide lower-division transfer pattern by major, comprising units that will be accepted at a particular CSU campus offering a program leading to that degree and major. Each unit that a student completes in the campus specific lower-division transfer pattern by major reduces by one unit the total number of units that the student must complete to earn that degree with that major.~~

~~(c) For purposes of this article, majors are distinguished by the CSU program code assigned to them and the degrees to which they lead.~~

~~(d) For purposes of this article, a major will be considered high-priority if it meets criteria established by the Chancellor. In establishing criteria, the Chancellor shall consider (1) the number of CSU campuses at which the major is offered and (2) the proportion of the undergraduate student body enrolled in the major at the CSU campuses offering that major.~~

~~Note: Authority cited: Section 89030, Education Code. Reference: Section 89030, Education Code.~~

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1 – California State University**  
**Subchapter 2 – Educational Program**  
**Article 9 – Lower-Division Transfer Patterns by Major**  
**§ 40531. Development of Systemwide Lower-Division Transfer Patterns by Major.**

~~(a) A systemwide lower-division transfer pattern by major shall be established for each high-priority major. The Chancellor, in consultation with the Academic Senate of the California State University, shall develop procedures for establishing systemwide lower-division transfer patterns by major. The procedures shall include extensive participation of faculty members in the major. The procedures shall encourage the development of systemwide lower-division transfer patterns by major that are consistent with, but not necessarily identical to,~~

~~the recommended lower division course taking patterns of CSU first time freshmen.~~

~~(b) If a degree and major frequently incorporate options or concentrations that would individually meet the criteria established for high priority majors, the procedures shall allow for the development of a distinct systemwide lower division transfer pattern by major for each of those common options or concentrations.~~

~~Note: Authority cited: Section 89030, Education Code. Reference: Section 89030, Education Code.~~

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1 – California State University**  
**Subchapter 2 – Educational Program**  
**Article 9 – Lower Division Transfer Patterns by Major**  
**§ 40532. Development of Campus-Specific Lower-Division Transfer Patterns by Major.**

~~Each CSU campus shall develop a campus-specific lower division transfer pattern by major for each high priority major it offers. The number of semester units in the systemwide lower division transfer pattern by major plus the number of semester units in the campus-specific lower division transfer pattern by major shall be no fewer than 60 and no more than 70. The procedures shall encourage the development of campus-specific lower division transfer patterns by major that, in combination with the corresponding systemwide lower division transfer patterns by major, are consistent with, but not necessarily identical to, the recommended lower division course taking patterns of CSU first time freshmen.~~

~~Note: Authority cited: Section 89030, Education Code. Reference: Section 89030, Education Code.~~

**RESOLVED**, by the Board of Trustees of the California State University, acting under the authority prescribed herein and pursuant to Section 89030 and 89030.1 of the Education Code, that Title 5 sections 40601, 40803, 40804, 40804.1, 40806, 40900 and 40901 are amended as follows:

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1 – California State University**  
**Subchapter 3 – Admission Requirements**  
**Article 1 – Construction and Definitions**  
**§ 40601. Particular Terms.**

The following terms, whenever used or referred to in this subchapter, shall have the following meanings, respectively, unless a different meaning appears from the context:

(a)The term “Chancellor” means the Chancellor of the California State University or designee.

(b)The term “the campus” means the campus to which application for admission is made.

(c)The term “appropriate campus authority” means the president of the campus or designee.

(d)The term “college” means:

(1) Any institution of higher learning ~~which~~ that is accredited to offer work leading to the degree of Bachelor of Arts or to the degree of Bachelor of Science, by the applicable regional accrediting agency recognized by the United States Department of Education, except an institution which is accredited only as a “specialized institution”;

(2) Any foreign institution of higher learning which, in the judgment of the Chancellor, offers course work equivalent to that offered by institutions included within subdivision (d)(1) of this section.

(e)The term “application” means the submission to the campus, by the person applying for admission, of all documents, including official transcripts of all the applicants’ academic records and information ~~which~~ that the applicant is required to personally to submit, and the payment of any application fee due, pursuant to Section 41800.1.

~~(1) For admissions prior to fall term 2004, that number derived from a weighted combination of the grade point average for the final three years of high school~~

~~or of the grade point average for the final three years of high school excluding the final year or final term thereof, and in any case excluding courses in physical education and military science, and the score on either the American College Test or the Scholastic Aptitude Test pursuant to Section 40752 or Section 40802; such weighing of grade point averages and test scores shall be determined and adjusted by the chancellor on the basis of the probability of academic success in the California State University.~~

(f) The term “eligibility index” means ~~(2) For admissions commencing with fall term 2004,~~ the number derived for admission determination, from a weighted combination of the grade point average for courses taken in the comprehensive pattern of college preparatory subjects during the final three years of high school, and the score on either the ~~American College Test~~ ACT Examination or the ~~Scholastic Aptitude Test~~ SAT Examination (examinations), pursuant to Title 5 Section 40752 or Section 40802.; ~~such~~ The weighting of grade point averages and test scores shall be determined and adjusted from time to time by the Chancellor on the basis of standards defined by a California higher education eligibility study. the probability of academic success in the California State University.

(g) The term “good standing at the last college attended” means that at the time of application for admission and at the time of admission, the applicant was not under disciplinary or academic suspension, dismissal, expulsion or similar action by the last college attended and was not under disciplinary suspension, dismissal, expulsion or similar action at any institution of ~~the~~ the California State University.

(h) The term “first-time freshman” means an applicant who has earned college credit not later than the end of the summer immediately following high school graduation or an applicant who has not earned any college credit.

(i) The term “undergraduate transfer” means any person who is not a first-time freshman pursuant to Section 40601(h), and who does not hold a baccalaureate degree from any college.

(j) The term “full-time student” means any student whose program while in attendance at a college averaged twelve or more semester units per semester, or the equivalent.

(k) The term “resident” shall have the same meaning as does the same term in Section 68017 of the Education Code, and shall include all persons so treated by the provisions of that section.

(l) The term “unit” means a semester unit within the meaning of Section 40103, or the equivalent thereof.

(m) The term “transferable” when used in connection with college units, college credit or college work, shall mean those college units, credit or work which are determined to be acceptable (either for specific requirements or as

electives) toward meeting the requirements of a baccalaureate degree. The Chancellor is authorized to establish and from time to time to revise procedures for the implementation of this subdivision.

~~(n) For admissions prior to fall term 2003, the term “comprehensive pattern of college preparatory subjects” means four years of English, three years of mathematics, one year of United States history or United States history and government, one year of laboratory science, two years of foreign language, one year of visual and performing arts, and three years of electives from any combination of English, mathematics, social science, history, laboratory science, foreign language, visual and performing arts, and other fields of study determined by the Chancellor to be appropriate preparation for California State University study.~~

~~(e)(n) Commencing with admissions for the fall term 2003, The term “comprehensive pattern of college preparatory subjects” means, in each area of study, at least four years of English, three years of mathematics, two years of history or social science, two years of laboratory science, two years of foreign language, one year of visual and performing arts, and one year of electives from any combination of English, mathematics, social science, history, laboratory science, foreign language, visual and performing arts, and other fields of study determined by the Chancellor to be appropriate preparation for California State University study.~~

(o)The terms “impacted campus” or “impacted programs” at any campus mean that the number of applications from eligible applicants received during the initial application filing period exceeds the number of available admission spaces.

(p) The terms “redirection” or “redirect” refer to the responsibility of each CSU campus that opens to receive new undergraduate applications for any given term to admit eligible transfer applicants with Associate Degrees for Transfer or to forward their application to another CSU campus with the capacity to admit.

Note: Authority cited: Section 89030, Education Code. Reference: Section 89030, 89030.5, Education Code.

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1 – California State University**  
**Subchapter 3 – Admission Requirements**  
**Article 5 – Admission as an Undergraduate Transfer**  
**§ 40803. Applicants Who Are California Residents and Who Have**  
**Completed the Prescribed Number of Units of College Credit.**

~~(a)~~ An applicant who is a resident of California may be admitted to a campus as an undergraduate transfer upon satisfaction of the requirements of subdivisions (1), (2), and (4) or (1), (3), and (4), as appropriate:

~~(1) Commencing with admissions to the fall term 2000, the applicant has completed satisfactorily at least 30 semester (45 quarter) units in courses at a level at least equivalent to General Education Breadth courses, including courses in written communication in the English language, oral communication in the English language, critical thinking, and mathematics and quantitative reasoning;~~

~~(2) For admission prior to fall term 2005, the applicant has attained a grade point average of 2.0 (grade of C) or better in at least 56 semester (84 quarter) units of~~

~~(3) Commencing with admission to the fall term 2005, the applicant has attained a grade point average of 2.0 (grade of C) or better in at least 60 semester (90 quarter) units of transferable college credit;~~

~~(4) The applicant was in good standing at the last college attended.~~

~~(a) Commencing with admission to the fall term 2006, an applicant who has attended a California community college and who has committed to a major and campus of the California State University before earning more than 45 semester (68 quarter) units will receive the highest priority for admission to that campus and major if the applicant has completed successfully the systemwide lower division transfer pattern for that major and the campus specific lower division transfer pattern for that major and campus, as defined in Section 40530. "Highest priority" as used herein means a guarantee of admission subject to enrollment demand, available space, and satisfactory completion of any impact criteria for that campus and major.~~

~~if the applicant:~~

~~(a) has completed with a grade of C- or better: courses in written communication in the English language; oral communication in the English language; critical thinking, and mathematics or quantitative reasoning at a level satisfying general education requirements;~~

~~(b) has completed at least 60 semester (90 quarter) units of transferable college credit, of which 30 semester (45 quarter) units are at a level equivalent to general education breadth courses;~~



(c) has attained a grade point average of 2.0 (grade of C) or better in all transferable college courses attempted; and

(d) is in good standing at the last college attended.

Impacted campuses or programs may require supplemental admission criteria, including an overall higher grade point average and/or the completion of additional specified courses.

Eligible students who meet the above admission requirements and who earn an appropriate Associate Degree for Transfer from a California Community College will receive a guarantee of admission with junior status to the California State University, but not to any particular campus or academic program. Students admitted with an Associate Degree for Transfer will receive priority over all other community college transfer students and will have priority for admission to a program or major that is similar to his or her community college major or area of emphasis, as determined by the campus to which the student is admitted.

NOTE: Authority cited: Section 66746, 66747, 89030, Education Code.  
Reference: Section 89030, Education Code.

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1 – California State University**  
**Subchapter 3 – Admission Requirements**  
**Article 5 – Admission as an Undergraduate Transfer**  
**§ 40804. Applicants Who Were Eligible for Admission As First-Time Freshmen and Who Have Completed Fewer Than the Prescribed Number of Units of College Credit.**

~~An~~ Subject to restrictions on admission due to impaction, an applicant who has completed fewer than 56 semester (84 quarter) units of college credit for admission prior to fall term 2005 and fewer than 60 semester (90 quarter) units of college credit commencing with admission to the fall 2005 term may be admitted to a campus as an undergraduate transfer upon satisfaction of the requirements of each of the following lettered subdivisions:

(a) The applicant was eligible for admission to a campus as a first-time freshman, either

(1) on the basis of the admission requirements in effect at the time of the application, other than the provisions of Sections 40757, 40758, 40900, or 40901, and including satisfactory completion of the comprehensive pattern of

college preparatory subjects as defined in subsection (n) of Section 40601 or an alternative program determined by the Chancellor to be equivalent; or

(2) on the basis of the admission requirements in effect at the time of the applicant's graduation from high school, other than the provisions of Sections 40757, 40758, 40900, or 40901, including satisfactory completion of any college preparatory course requirements in effect at that time or an alternative program determined by the Chancellor to be equivalent, if the applicant has been in continuous attendance at a college since graduation;

(b) The applicant shall have completed, with a grade of C- or better, a course in written communication in the English language and a course in mathematics or quantitative reasoning at a level satisfying CSU General Education Breadth Area A2 and B4 requirements, respectively.

~~(b)(c)~~ The applicant has attained a grade point average of 2.0 (grade of C) or better in all transferable college units attempted; and

~~(e)(d)~~ The applicant was in good standing at the last college attended.

NOTE: Authority cited: Section 89030, Education Code. Reference: Section 89030, Education Code.

## **Title 5, Education**

### **Division 5 – Board of Trustees of the California State Universities**

#### **Chapter 1 – California State University**

#### **Subchapter 3 – Admission Requirements**

#### **Article 5 – Admission as an Undergraduate Transfer**

#### **§ 40804.1. Applicants Who Were Ineligible for Admission As First-Time Freshmen for Failure to Meet Course Requirements and Who Have Completed Fewer Than the Prescribed Number of Units of College Credit.**

~~An~~ Subject to restrictions on admission due to impaction, an applicant who has completed fewer than 56 semester (84 quarter) units of college credit for admission prior to fall term 2005 and fewer than 60 semester (90 quarter) units of college credit commencing with admission to the fall 2005 term and who was not eligible for admission to a campus as a first-time freshman solely because of failure to complete satisfactorily the comprehensive pattern of college preparatory subjects defined in subdivision (n) of Section 40601 or an alternative program determined by the Chancellor to be equivalent may be admitted to a campus as an undergraduate transfer upon satisfaction of each of the following lettered subdivisions:

(a) Except for satisfactory completion of the comprehensive pattern of college preparatory subjects defined in subdivision (n) of Section 40601 or an

acceptable alternative program, the applicant who was eligible for admission to a campus as a first-time freshman, either

(1) on the basis of the admission requirements in effect at the time of the application, other than the provisions of Sections 40757, 40758, 40900, or 40901; or

(2) on the basis of the admission requirements in effect at the time of the applicant's graduation from high school, other than the provisions of Sections 40757, 40758, 40900, or 40901, if the applicant has been in continuous attendance at a college since graduation;

(b) Subsequent to high school graduation, the applicant has completed satisfactorily whatever college preparatory course requirements were in effect at the time of the applicant's graduation from high school, or an alternative program determined by the Chancellor to be equivalent;

(c) The applicant shall have completed, with a grade of C- or better, a course in written communication in the English language and a course in mathematics or quantitative reasoning at a level satisfying CSU General Education Breadth Area A2 and B4 requirements, respectively.

~~(e)(d)~~ The applicant has attained a grade point average of 2.0 (a grade of C) or better in all transferable college units attempted;

~~(d)(e)~~ The applicant was in good academic standing at the last college attended.

NOTE: Authority cited: Section 89030, Education Code. Reference: Section 89030, Education Code.

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1 – California State University**  
**Subchapter 3 – Admission Requirements**  
**Article 5 – Admission as an Undergraduate Transfer**  
**§ 40806. Other Applicants.**

An applicant who does not meet the requirements of Sections 40803, 40804 and 40805, but who is eligible for admission as a first-time freshman on the basis of the admission requirements in effect at the time of the application for admission as an undergraduate transfer, other than the provisions of Section 40759, or who has completed ~~56 semester (84 quarter) units of transferable college credit for admission prior to fall term 2005 and 60 semester (90 quarter) units of transferable college credit commencing with admission to the fall 2005 term,~~ may be admitted to a campus as an undergraduate transfer, if in the

judgment of the appropriate campus authority, the applicant can succeed at the campus, and:

- (a) The applicant is in good academic standing at the last college attended; and
- (b) The admission status will be uniquely identified in the admission process.

NOTE: Authority cited: Sections 66600, 89030 and 89035, Education Code.  
Reference: Sections 66600 and 89030, Education Code.

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1–California State University**  
**Subchapter 3–Admission Requirements**  
**Article 6–Admission of Undergraduate Applicants Not Otherwise Eligible**  
**§ 40900. General Exceptions.**

An applicant who is not otherwise eligible for admission as either a first-time freshman pursuant to Article 4 (commencing with Section 40751) or as a transfer student with fewer than ~~56 semester (84 quarter) units for admission prior to fall term 2005 and fewer than 60 semester (90 quarter) units commencing with admission to the fall 2005 term~~ pursuant to Article 5 (commencing with Section 40801) may be admitted to a campus provided that the number of applicants enrolled in ~~the~~ California State University pursuant to this Section for any college year shall not exceed ~~4%~~ percent of all undergraduate students who enrolled for the first time in ~~the~~ California State University during the previous college year exclusive of those who enrolled after being admitted under the provisions of this article. The Chancellor may prescribe, and may from time to time revise, procedures for the administration of this Section.

NOTE: Authority cited: Sections 66600, 89030 and 89035, Education Code.  
Reference: Sections 66600 and 89030, Education Code.

**Title 5, California Code of Regulations**  
**Division 5 – Board of Trustees of the California State Universities**  
**Chapter 1–California State University**  
**Subchapter 3–Admission Requirements**  
**Article 6–Admission of Undergraduate Applicants Not Otherwise Eligible**  
**§ 40901. Exceptions for Applicants to Special Compensatory Programs.**

- (a) An applicant who is not otherwise eligible for admissions either as a first-time freshman pursuant to Article 4 (commencing with Section 40751) or as a

transfer student with fewer ~~56 semester (84 quarter) units for admission prior to fall term 2005 and fewer than 60 semester (90 quarter) units commencing with admission to the fall 2005 term~~ pursuant to Article 5 (commencing with Section 40801) may be admitted to a campus provided that he or she is a disadvantaged applicant for whom special compensatory assistance is available, and provided further that the number of applicants enrolled in the California State University pursuant to this Section for any college year shall not exceed 4% percent of all undergraduate students enrolled for the first time in the California State University during the previous college year exclusive of those who enrolled after being admitted under the provisions of this article. The Chancellor may establish, and may from time to time revise, procedures for the administration of this Section.

(b) As used in this Section, the term “disadvantaged applicant” means an applicant who comes from a low-income family; and who has the potential to perform satisfactorily on the college level; but who has been and appears to be unable to realize that potential without special assistance because of economic; or educational background.

NOTE: Authority cited: Section 89030, Education Code. Reference: Section 89030, Education Code.

## **AGENDA**

### **COMMITTEE ON AUDIT**

**Meeting:** 4:45 p.m., Tuesday, May 23, 2017  
Glenn S. Dumke Auditorium

Douglas Faigin, Chair  
John Nilon, Vice Chair  
Lillian Kimbell  
Hugo N. Morales  
Lateefah Simon

#### **Consent Item**

Approval of Minutes of the Meeting of March 21, 2017

#### **Discussion Item**

1. Status Report on Current and Follow-up Internal Audit Assignments, *Information*

**MINUTES OF THE MEETING OF  
COMMITTEE ON AUDIT**

**Trustees of the California State University  
Office of the Chancellor  
Glenn S. Dumke Conference Center  
401 Golden Shore  
Long Beach, California**

**March 21, 2017**

**Members Present**

Douglas Faigin, Chair  
John Nilon, Vice Chair  
Hugo N. Morales  
Lateefah Simon  
Rebecca D. Eisen, Chair of the Board  
Timothy P. White, Chancellor

Trustee Douglas Faigin called the meeting to order.

**Approval of Minutes**

The minutes of January 31, 2017, were approved as submitted.

**Report on Compliance with National Collegiate Athletic Association Requirements for Financial Data Reporting**

With the concurrence of the committee, Trustee Faigin presented agenda item 1 as a consent information item.

**Status Report on Current and Follow-up Internal Audit Assignments**

Mr. Larry Mandel, vice chancellor and chief audit officer, provided a status on the 2017 audit plan and follow-up on past audit assignments.

Mr. Mandel explained that updates to the status report are displayed in green numerals and indicate progress toward or completion of recommendations since the distribution of the agenda. He stated that some of the 2017 audit assignments are currently in process and that under the re-tooled approach, approximately 30 audit topics will be reviewed as compared to the previous 9 to 10 per year. Mr. Mandel commented that the campuses and the Chancellor's Office continue to do a good job completing recommendations on a timely basis. Mr. Mandel added that both the reviews and associated recommendations pertaining to the construction projects are also being completed timely.

2

Aud

Chair Eisen referred to the agenda item section pertaining to investigations of whistleblower allegations and inquired as to what the ambit is of the state auditor versus the CSU audit function and how they intersect. Mr. Mandel explained that whistleblower investigation requests can come through the Chancellor's Office or from the state auditor and that the state auditor has the right to request that the CSU conduct an investigation on behalf of the state auditor and provide a report. If the investigation request comes through the system, it usually comes through Systemwide Human Resources and there is a determination made as to whether human resources or the Office of Audit and Advisory Services will conduct the investigation.

Trustee Faigin adjourned the Committee on Audit.



## **COMMITTEE ON AUDIT**

### **Status Report on Current and Follow-up Internal Audit Assignments**

#### **Presentation By**

Larry Mandel  
Vice Chancellor and Chief Audit Officer  
Office of Audit and Advisory Services

#### **Summary**

This item includes both a status report on the 2017 audit plan and follow-up on past assignments. For the 2017 year, assignments were made to develop and execute individual campus audit plans, as well as to conduct audits of Information Technology (IT), Sponsored Programs and Construction; and to provide advisory services and investigation reviews. Follow-up on current/past assignments (Auxiliary Organizations, Information Security, Academic Departments, Delegations of Authority, Cloud Computing, Emergency Management, International Activities, and IT Disaster Recovery) was also being conducted on approximately 30 prior campus/auxiliary reviews. Attachment A summarizes the audit assignments in tabular form.

## AUDITS

### Campus Audits

The new organization structure provides for individual campus audit plans that are better aligned with campus and auxiliary organization risks. Risk assessments and initial audit plans have been completed for all campuses. Four reports are awaiting a campus response prior to finalization, report writing is being completed for four campuses, and fieldwork is being conducted at nine campuses.

### Information Technology Audits

The initial audit plan indicated that reviews of Information Security, Logical Access and Security, IT Disaster Recovery and General Computer Controls would be performed at those campuses where a greater degree of risk was perceived for each topic. Scheduled reviews may also include campus-specific concerns or follow-up on prior campus issues. One campus report is awaiting a campus response prior to finalization, report writing is being completed for two campuses, and fieldwork is being conducted at three campuses.

### Sponsored Programs

The initial audit plan indicated that reviews of post award activities based on recent changes in federal regulations, as well as a systemwide review of campus policies, procedures, and practices relating to indirect cost recovery would be performed. Scheduled reviews may also include campus-specific concerns or follow-up on prior campus issues relating to sponsored programs activities. One campus report is awaiting a campus response prior to finalization.

### Construction

The initial audit plan indicated that reviews of recently completed construction projects, including activities performed by the campus, general contractor, and selected subcontractors would be performed. Areas to be reviewed include approval of project design, budget and funding; administration of the bid and award process; the closeout process; and overall project accounting and reporting. One campus report is awaiting a campus response prior to finalization, and report writing is being completed for one project.

## ADVISORY SERVICES

The Office of Audit and Advisory Services partners with management to identify solutions for business issues, offer opportunities to improve the efficiency and effectiveness of operating areas, and assist with special requests, while ensuring the consideration of related internal control issues. Advisory services are more consultative in nature than traditional audits and are performed in response to requests from campus management. The goal is to enhance awareness of risk, control and compliance issues and to provide a proactive independent review and appraisal of specifically identified concerns. Reviews are ongoing.

## INVESTIGATIONS

The Office of Audit and Advisory Services is periodically called upon to provide investigative reviews, which are often the result of alleged misappropriations or conflicts of interest. In addition, whistleblower investigations are being performed on an ongoing basis, both by referral from the state auditor and directly from the CSU Chancellor's Office.

## COMMITTEES/SPECIAL PROJECTS

The Office of Audit and Advisory Services is periodically called upon to provide consultation to the campuses and/or to participate on committees such as those related to information systems implementation and policy development, and to perform special projects.

### AUDIT SUPPORT

#### Annual Risk Assessment

The Office of Audit and Advisory Services annually conducts a risk assessment to determine the areas of highest risk to the system, as well as campus-specific risks.

#### Administration

Day-to-day administration of the Office of Audit and Advisory Services includes such tasks as scheduling, personnel administration, maintenance of department standards and protocols, administration of the department's automated workpaper system and SharePoint website, and department quality assurance and improvement.

**Status Report on Current and Past  
Audit Assignments**  
(as of 5/18/2017)

		<u>2017 AUDITS</u>			<u>FOLLOW-UP ON CURRENT/PAST AUDITS</u>			
	Subject	Information Technology (IT)	Sponsored Programs	●No.	*Recs	**Mo.	*Recs	**Mo.
BAK	Emergency Management (RW)			4	35/35	-	10/10	-
CHI	Student Activities (RW)			3	32/32	-	21/21	-
CI	University Advancement (FW)			3	32/32	-	15/17	6
DH		Information Security (RW)		3	36/36	-		
EB	Cashiering (RW)			3	31/31	-	9/9	-
FRE	Cashiering (FW)		Post Award (AI)	6	36/36	-	11/11	-
FUL	International Activities (AI)			4	30/30	-		
HUM		Logical Access & Security (FW)		4	8/14	8	4/4	-
LB	Counseling & Psychological Svcs. (AI)	IT Disaster Recovery (FW)		4	18/18	-	6/6	-
LA	Cashiering (FW)			4	0/20	2	13/13	-
MA		Information Security (RW)		2	13/13	-	7/7	-
MB	Cashiering (FW)			2	23/23	-	2/13	2
NOR				5	19/19	-	6/8	8
POM	Student Disability Support (FW)	IT Disaster Recovery (AI)		2	20/20	-		
SAC		Information Security (FW)		5	41/41	-		
SB	Cashiering (AI)			4	23/23	-	10/10	-
SD	Facilities Management (RW)			4	13/15	9	6/7	13
SF	International Activities (FW)			3	17/17	-	9/9	-
SJ				5	26/26	-	17/17	-
SLO	Hazardous Materials Management (AI)			3	11/11	-		
SM	International Activities (FW)			4	17/17	-		
SON	Cashiering (FW)			3	4/4	-		
STA				4	14/14	-	21/21	-
CO	Credit Cards (FW)			2	1/1	-		
SYS								

		<u>Follow-Up</u>
FW = Field Work In Progress RW = Report Writing in Progress AI = Audit Incomplete (awaiting formal exit conference and/or campus response) AC = Audit Complete	* The number of recommendations satisfactorily addressed followed by the number of recommendations in the original report. ** The number of months recommendations have been outstanding from date of report. ● The number of auxiliary organizations reviewed. <b>Numbers/letters in green are updates since the agenda mailout.</b>	<b>Follow-Up</b> * The number of recommendations satisfactorily addressed followed by the number of recommendations in the original report. ** The number of months recommendations have been outstanding from date of report. ● The number of auxiliary organizations reviewed. <b>Numbers/letters in green are updates since the agenda mailout.</b>

**Status Report on Current and Past  
 Audit Assignments**  
 (as of 5/18/2017)

<b>FOLLOW-UP ON CURRENT/PAST AUDITS</b>												
	Academic Dept. Fiscal Review		Delegations of Authority		Cloud Computing		Emergency Management		International Activities		Info. Technology Disaster Recovery	
	*Recs	**Mo.	*Recs	**Mo.	*Recs	**Mo.	*Recs	**Mo.	*Recs	**Mo.	*Recs	**Mo.
BAK												
CHI					4/4	-			0/5	2		3/8
CI			6/6	-					0/0	-		
DH	11/11	-					3/4	8				
EB							4/8	3				
FRE	7/7	-										7/7
FUL					4/4	-	1/8	3				
HUM							0/4	3				
LB	4/4	-										
LA												
MA			6/6	-								
MB									5/5	-		
NOR									2/4	5		
POM									5/6	3		
SAC			3/3	-								
SB									4/4	-		
SD									0/2	6		
SF			4/4	-	5/5	-						
SJ							6/6	-				
SLO							3/3	-				
SM	0/6	3			1/3	6						
SON	5/5	-	1/1	-								
STA	6/6	-										2/8
CO			4/4	-								
SYS			0/4	4								

**Follow-Up**  
 \* The number of recommendations satisfactorily addressed followed by the number of recommendations in the original report.  
 \*\* The number of months recommendations have been outstanding from date of report.  
 • The number of auxiliary organizations reviewed.  
**Numbers/letters in green are updates since the agenda mailout.**



## AGENDA

### COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL

**Meeting:** 8:30 a.m., Wednesday, May 24, 2017  
Glenn S. Dumke Auditorium

Hugo N. Morales, Chair  
Thelma Meléndez de Santa Ana, Vice Chair  
Silas H. Abrego  
Adam Day  
Douglas Faigin  
Jean P. Firstenberg  
J. Lawrence Norton

#### Consent Item

Approval of Minutes of the Meeting of November 15, 2016

#### Discussion Items

1. Executive Compensation: Interim President – San Diego State University, *Action*
2. Executive Compensation: Vice Chancellor of Human Resources – California State University, *Action*

**MINUTES OF THE MEETING OF  
COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL**

**Trustees of The California State University  
Office of the Chancellor  
Glenn S. Dumke Conference Center  
401 Golden Shore  
Long Beach, California**

**November 15, 2016**

**Members Present**

Hugo N. Morales, Chair  
Thelma Meléndez de Santa Ana, Vice Chair  
Silas H. Abrego  
Adam Day  
Douglas Faigin  
Jean P. Firstenberg  
J. Lawrence Norton  
Rebecca D. Eisen, Chair of the Board  
Timothy P. White, Chancellor

Chair Morales called the meeting to order.

**Approval of Minutes**

The minutes from the September 20, 2016 meeting were approved as submitted.

**Outside Employment Disclosure Requirements for Management Personnel Plan (MPP)  
and Executive Employees**

The Board of Trustees reviewed changes to the California State University Outside Employment Disclosure Policy at the September 20-21, 2016 meeting. The changes honors the California State University's commitment to the Legislature and the public, and complies with the Budget Act of 2016.

The committee was asked to adopt the final policy as cited in Agenda Item 1.

The Committee on University and Faculty Personnel passed the motion to recommend approval of the item as stated in Agenda Item 1. (RUF 11-16-10)

**Annual Report on Vice President Compensation, Executive Relocation, and Executive Transition**

The Board of Trustees was provided with the annual report on vice presidential compensation actions, executive relocation costs, and executive transition programs.

**Proposed Revision of Title 5 Regulations – Amendment of California State University**



**Conflict of Interest Code**

The Fair Political Fair Political Practices Commission (FPPC) is the governing authority that approves Conflict of Interest Code. The FPPC recommended several changes to the current California State University Conflict of Interest Code. The changes to the code were presented to the Board of Trustees at the September 20-21, 2016 meeting. Interim Vice Chancellor Jones provided a brief update on proposed changes and asked for the Board of Trustees to approve the new code as stated in Agenda Item 3.

Trustee Morales convened a public hearing and noted for the record that after being invited to do so, no member of the public wished to comment on the proposed amendment to Title 5. The public hearing was then closed. Chair Eisen inquired if the FPPC was aware of these changes. Mr. Jones stated that the California State University has been in consultation with the FPPC during this process and the FPPC has already approved the consolidated categories.

The Committee on University and Faculty Personnel passed the motion to recommend approval of the item as stated in Agenda Item 3. (RUFP 11-16-11)

Chair Morales adjourned the meeting.

## **COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL**

### **Executive Compensation: Interim President – San Diego State University**

#### **Presentation By**

Timothy P. White  
Chancellor

#### **Summary**

This action item establishes the compensation for Ms. Sally F. Roush as interim president of San Diego State University.

#### **Background**

Ms. Roush has built her career at the CSU, having served in various capacities at the university for 31 years. She served as a senior vice president at San Diego State University for 19 years. In that role, she had oversight over the university's budget and financial operations, intercollegiate athletics, real estate management and development, human resources, public safety, information technology, among other areas.

In addition to her long and distinguished career of serving San Diego State, she has served as interim vice chancellor and chief financial officer for the CSU Office of the Chancellor and as a special consultant at the Cal Poly San Luis Obispo and Sonoma State campuses.

#### **Executive Compensation**

Chancellor White recommends that Ms. Sally F. Roush receive an annual salary of \$428,645 effective July 1, 2017, the date of her appointment as interim president of San Diego State University. This is the current salary of President Elliot Hirshman and complies with Trustee policy on presidential compensation, established in November 2015.

In accord with existing policy, Ms. Roush will be entitled to a vehicle allowance of \$1,000 per month and will receive standard benefit provisions afforded CSU Executive classification employees. She will not be eligible for an executive transition program as a result of serving as interim president.

The president's residence at San Diego State will be undergoing necessary maintenance this year and will not be available during the presidential transition. If it becomes necessary for Ms. Roush to lease a residence while serving as interim president, she will be eligible for an annual housing allowance of \$60,000. If necessary, she would be reimbursed actual, necessary and

**AMENDED**

U&FP

Agenda Item 1

May 23-24, 2017

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reasonable moving and relocation expenses, in accordance with Trustee policy. At this time, Ms. Roush has waived the housing allowance.

Chancellor White recommends that the Board of Trustees approve the salary for the interim president of San Diego State University, Ms. Sally F. Roush.

**Recommended Action**

The following resolution is recommended for adoption:

**RESOLVED**, by the Board of Trustees of the California State University, that Ms. Sally F. Roush shall receive a salary set at the annual rate of \$428,645 effective the date of her appointment as interim president of San Diego State University; and be it further

**RESOLVED**, that Ms. Roush shall receive additional benefits as cited in Item 1 of the Committee on University and Faculty Personnel at the May 23-24, 2017 meeting of the Board of Trustees.

## **COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL**

### **Executive Compensation: Vice Chancellor of Human Resources – California State University**

#### **Presentation By**

Timothy P. White  
Chancellor

#### **Summary**

This action item establishes the compensation for Ms. Melissa L. Bard as vice chancellor of human resources for the California State University.

#### **Background**

Ms. Bard is currently serving as the associate vice chancellor and chief human resources officer of East Carolina University in Greenville, North Carolina.

Ms. Bard's prior higher education experience includes service at Penn State University and Frederick Community College, where she served in human resources capacities. She brings system-level experience having served as the director of human resources for Pennsylvania's State System of Higher Education. Ms. Bard has also served as an adjunct faculty member during her career.

Ms. Bard holds a bachelor's degree in human resources and a master's degree in human resources management from the University of Maryland University College.

#### **Executive Compensation**

As vice chancellor of human resources, it is recommended that Ms. Bard receive an annual salary of \$287,650. Her appointment will be effective on or before June 26, 2017. In accord with existing policy, Ms. Bard will be entitled to the following benefits:

- An auto allowance of \$1,000 per month;
- Standard benefit provisions afforded CSU Executive classification employees;
- A transition program for university executives provided she meets the eligibility requirements passed by the Board of Trustees on November 15, 2006 (RUF 11-06-06);
- A temporary housing allowance of \$6,500 per month for six months; and
- Reimbursement for actual, necessary and reasonable moving and relocation expenses.

**AMENDED**

U&FP

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May 23-24, 2017

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The recommended salary is two percent above the salary of the previous incumbent who left almost a year ago. Chancellor White recommends that the Board of Trustees approve the salary for the next vice chancellor of human resources for the California State University, Ms. Melissa L. Bard.

**Recommended Action**

The following resolution is recommended for adoption:

**RESOLVED**, by the Board of Trustees of the California State University, that Ms. Melissa L. Bard shall receive a salary set at the annual rate of \$287,650 effective the date of her appointment as vice chancellor of human resources for the California State University; and be it further

**RESOLVED**, that Ms. Bard shall receive additional benefits as cited in Item 2 of the Committee on University and Faculty Personnel at the May 23-24, 2017 meeting of the Board of Trustees.

**TRUSTEES OF THE CALIFORNIA STATE UNIVERSITY**

**California State University  
Office of the Chancellor  
Glenn S. Dumke Auditorium  
401 Golden Shore  
Long Beach, CA 90802**

**May 24, 2017**

*Presiding: Adam Day, Vice Chair*

**8:45 a.m.      Board of Trustees      Dumke Auditorium**

**Call to Order**

**Roll Call**

**Public Speakers**

**Chair's Report**

**Chancellor's Report**

**Report of the Academic Senate CSU: *Chair—Christine Miller***

**Report of the California State Student Association: *President—David Lopez***

**Report of the California State University Alumni Council: *President—Dia S. Poole***

**Board of Trustees**

**Consent**

Approval of the Minutes of the Board of Trustees Meeting of March 22, 2017  
Approval of Committee Resolutions as follows:

**Committee on Committees**

1. Election of the Chair and Vice Chair of the Board of Trustees for 2017-2018
2. Board of Trustees' Committee Assignments for 2017-2018

**Committee on Institutional Advancement**

1. Naming of Bookstein Hall – California State University, Northridge
2. Naming of Dignity Health Baseball Clubhouse – California Polytechnic State University, San Luis Obispo
3. Naming of The Bartleson Ranch and Conservatory – California Polytechnic State University, San Luis Obispo
4. Naming of The Swanson Cal Poly Golf Program – California Polytechnic State University, San Luis Obispo

\*The Board of Trustees is a public body, and members of the public have a right to attend and participate in its meetings. This schedule of meetings is established as a best approximation of how long each scheduled meeting will take to complete its business. Each meeting will be taken in sequence, except in unusual circumstances. Depending on the length of the discussions, which are not possible to predict with precision in advance, the scheduled meeting times indicated may vary widely. The public is advised to take this uncertainty into account in planning to attend any meeting listed on this schedule.

### **Committee on Campus Planning, Buildings and Grounds**

1. Categories and Criteria for the Five-Year Facilities Renewal and Capital Improvement Plan 2018-2019 through 2022-2023
4. Intramural Field Upgrade for California Polytechnic State University, San Luis Obispo
5. Replacement Space for Residential Life Programs and Conference Center for San Diego State University
6. Replacement and Expansion of the Equine Center for California Polytechnic State University, San Luis Obispo
7. Holloway Avenue Revitalization: Replacement of Student Housing and Creative Arts for San Francisco State University
8. North Campus Enhancements and Soccer Training Facility for California State University, Los Angeles

### **Committee on Finance**

1. Appointment of Three Members to the Fullerton Arboretum Commission
2. Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for Projects at California State University, Los Angeles and San Diego State University
3. Final Approval of a Public-Private Partnership with the Los Angeles Football Club to Develop a Practice Facility at California State University, Los Angeles
4. Final Approval of a Public-Private Partnership Mixed-Use Development Project at San Francisco State University

### **Committee on Educational Policy**

2. Recommended Amendment to Title 5 Regarding Nonresident Determination Appeals
3. Recommended Amendments to Title 5 Regarding Degree Requirements, Admission and Transfer

### **Committee on University and Faculty Personnel**

1. Executive Compensation: Interim President – San Diego State University
2. Executive Compensation: Vice Chancellor of Human Resources – California State University

### **Discussion**

1. Conferral of the Title of Student Trustee Emerita—Maggie K. White, *Action*
2. Conferral of Commendation—President Elliot Hirshman, *Action*

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**MINUTES OF THE MEETING  
OF BOARD OF TRUSTEES**

**Trustees of the California State University  
Office of the Chancellor  
Glenn S. Dumke Auditorium  
401 Golden Shore  
Long Beach, California**

**March 22, 2017**

**Trustees Present**

Rebecca D. Eisen, Chair  
Adam Day, Vice Chair  
Silas H. Abrego  
Jane W. Carney  
Douglas Faigin  
Debra S. Farar  
Jean Picker Firstenberg  
Thelma Meléndez de Santa Ana  
Hugo N. Morales  
Gavin Newsom, Lieutenant Governor  
John Nilon  
J. Lawrence Norton  
Anthony Rendon, Speaker of the Assembly  
Jorge Reyes Salinas  
Lateefah Simon  
Steven Stepanek  
Peter Taylor  
Tom Torlakson, Superintendent of Public Education  
Maggie K. White  
Timothy P. White, Chancellor

Chair Eisen called the meeting of the Board of Trustees to order.

**Public Comment**

The board heard from the following individuals during the public comment period: Dale Landrum, CSU Long Beach Student; Joelle Lingat, Secretary General, Bayan USA organization; Ashley Rojo, student, Fullerton (SQE) Dulce Macedo, student, East Bay (SQE); Essma Nasher, student, Fullerton (SQE); Jordan James-Harvill, student, San Francisco; Steven Gomez, student, San Francisco; Celia LoBuono Gonzalez, student, San Francisco; Yuri'tsi Torres Mendoza, student, San Jose; Pat Gantt, President (CSUEU); Loretta Seva'aetasi, VP for Finance (CSUEU); Carolyn Duckett, Chair Bargaining Unit 7 (CSUEU); Neil Jacklin, VP for Organizing



(CSUEU); Mike Chavez, Chair Bargaining Unit 5 (CSUEU); Rich McGee, Chair Bargaining Unit 9 (CSUEU); Ricardo Uc, Vice Chair Bargaining Unit 9 (CSUEU); Rocky Sanchez, VP for Representation (CSUEU); Odelia Mendez, former UC student; Darel Engen, San Marcos (CFA); Mike Chavez, faculty, (CFA); Susan Green, California Teachers Association, Chico; Nena Torrez, San Bernardino (CFA); Gilda Valdez, parent; Mark Masaoka, Policy Director, A3PCON; Dawn Modkins, Black Lives Matter Long Beach Chapter; Gabriel Buelna, College Board 2017; Alejandra Marchevsky, (CFA).

### **Chair's Report**

Chair Eisen's complete report can be viewed online at the following URL:

<https://www2.calstate.edu/csu-system/board-of-trustees/reports-of-the-chair/Pages/march-2017.aspx>

### **Chancellor's Report**

Chancellor Timothy P. White's complete report can be viewed online at the following URL:

<https://www2.calstate.edu/csu-system/board-of-trustees/chancellor-reports/Pages/March-22-2017.aspx>

### **Report of the Academic Senate CSU**

CSU Academic Senate Chair, Christine M. Miller's complete report can be viewed online at the following URL:

[http://www.calstate.edu/AcadSen/Records/Chairs\\_Reports/](http://www.calstate.edu/AcadSen/Records/Chairs_Reports/)

### **Report from the California State Student Association**

CSSA President David M. Lopez complete report can be viewed online at the following URL:

[http://www.csustudents.org/wp-content/uploads/2017/05/03-17-bot\\_report\\_lopez.pdf](http://www.csustudents.org/wp-content/uploads/2017/05/03-17-bot_report_lopez.pdf)

### **Report of the California State University Alumni Council**

Alumni Council President, Dia S. Poole's complete report can be viewed online at the following URL: <http://www.calstate.edu/alumni/council/bot/index.shtml>

### **Board of Trustees**

The minutes of the meeting of February 1, 2017 were approved as submitted. Chair Eisen asked to move all the consent items for approval. There was a second. The Board of Trustees approved the following resolutions:

## **Board of Trustees**

### **Appointment of Five Members to the Committee on Committees for 2017-2018 (RBOT 03-17-01)**

**RESOLVED**, by the Board of Trustees of The California State University, that the following trustees are appointed to constitute the board's Committee on Committees for the 2017-2018 term:

Peter J. Taylor, Chair  
Silas H. Abrego, Vice Chair  
John Nilon  
Lateefah Simon  
Maggie K. White

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### **Committee on Institutional Advancement**

#### **Naming of the Lawrence de Graaf Center for Oral and Public History – California State University, Fullerton (RIA 03-17-04)**

**RESOLVED**, by the Board of Trustees of the California State University, that the Center for Oral and Public History at California State University, Fullerton be named as the Lawrence de Graaf Center for Oral and Public History.

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### **Committee on Educational Policy**

#### **Academic Planning (REP 03-17-02)**

**RESOLVED**, by the Board of Trustees of the California State University, that the amended projections to the Academic Plans for the California State University campuses (as identified in Agenda Item 1 of the March 21-22, 2017 meeting of the Committee on Educational Policy) be approved and accepted for addition to the CSU Academic Master Plan and as the basis for necessary facility planning; and be it further

**RESOLVED**, that those degree programs proposed to be included in campus academic plans be authorized for implementation, at approximately the dates indicated, subject in each instance to the chancellor's approval and confirmation that there exists sufficient societal need, student demand, feasibility, financial support, qualified faculty, facilities and information resources sufficient to establish and maintain the programs; and be it further

**RESOLVED**, that degree programs not included in the campus academic plans be authorized for implementation only as pilot or fast-track programs or as modifications of existing degree programs, subject in each instance to Chancellor's Office approval and CSU policy and procedures.

## Committee on Finance

### **Conceptual Approval of a Public-Private Partnership to Develop an Extended Learning and Student Services Project on Real Property Adjacent to California State University, San Marcos (RFIN 03-17-02)**

**RESOLVED**, by the Board of Trustees of the California State University, that the Trustees:

1. Approve the concept of a public/private partnership for the construction of academic facilities on privately owned land adjacent to the CSU San Marcos campus;
2. Authorize the chancellor, the campus, and UARSC to enter into negotiations for agreements as necessary to develop a final plan for the public/private partnership as explained in Agenda Item 3 of the March 21-22, 2017 meeting on the Committee on Finance;
3. Will consider the following additional action items relating to the final plan:
  - a) Certification of Final California Environmental Quality Act (CEQA) documentation.
  - b) Approval of a development and financial plan negotiated by the campus and the developer with the advice of the chancellor;
  - c) Approval of an amendment to the Non-State Capital Outlay Program;
  - d) Approval of the schematic design.

Chair Eisen introduced the discussion agenda and called on Trustee Peter Taylor, chair of the Committee on Finance, to present Finance Item 4, Tuition Increase Proposal for the 2017-2018 Academic Year, to the full board for approval. The resolution was passed in committee. Trustee Stepanek asked for clarification regarding the amended language passed in committee pertaining to the chancellor's authority to repeal the tuition increase should the CSU receive their full support budget funding request for 2017-2018. Chancellor White responded that given the legislature's timeline to pass the 2017-2018 budget, the CSU has taken a proactive approach, within statute, in order to provide CSU students and their families with enough time to plan for any such tuition increases. There was a motion and a second to adopt the resolution as amended and approved in the Committee on Finance. Chair Eisen called for a vote by hand. The vote was eleven in favor (Trustees Carney, Day, Eisen, Farar, Firstenberg, Meléndez de Santa Ana, Nilon, Norton, Stepanek, Taylor, and Chancellor White), eight opposed (Trustees Abrego, Faigin, Morales, Simon, White, Lieutenant Governor Newsom, Speaker Rendon, and Superintendent Torlakson) and no abstentions. The following resolution, as amended, was approved:

**Tuition Increase Proposal for the 2017-2018 Academic Year  
(RFIN 03-17-03)**

**RESOLVED**, By the Board of Trustees of the California State University that the following 2017-2018 academic year schedule of systemwide tuition and per-unit fees be approved, effective fall term 2017:

<b>Undergraduate, Graduate and Credential Tuition</b>	<b>2017-18</b>
<b>Undergraduate Programs</b>	
6.1 or more units	\$5,742
0 to 6.0 units	3,330
<b>Credential Programs</b>	
6.1 or more	6,660
0 to 6.0	3,864
<b>Graduate and Other Post-Baccalaureate Programs</b>	
6.1 or more	7,176
0 to 6.0	4,164

<b>Doctoral Program Tuition</b>	<b>2017-18</b>
Doctor of Education	\$11,838
Doctor of Nursing Practice	15,270
Doctor of Physical Therapy	17,196

<b>Non-Resident Per-Unit Tuition</b>	
<b>Semester Campuses</b>	<b>Quarter Campuses</b>
\$396	\$264

<b>Graduate Business Professional Program Per-Unit Fee</b>	
<b>Semester Campus Rate</b>	<b>Quarter Campus Rate</b>
\$270	\$180

The systemwide tuition and fees provided in the above table are for the academic year. The applicable per term fee schedules consistent with these academic year fees for campuses based on a semester or quarter calendar for regular students (6.1 units or more per term) and part time students (up to 6.0 units per term), and for the academic year are provided on the System Budget Office webpage.

And, be it further

**RESOLVED**, the chancellor will amend the systemwide tuition and fee rate increase(s) if such action is required by the state budget act approved for 2017-2018, and will immediately repeal the increase in the event that the 2017-2018 CSU support budget request is fully funded, and that any such changes made by the chancellor will be communicated promptly to the trustees.

And, be it further,

**RESOLVED**, revenue from the tuition increase will be used for purposes of student achievement and success, as outlined in the Board-approved Graduation Initiative. The Chancellor will report back to the Board annually, for the next two years, regarding the use of the funds raised by this tuition increase.

**BOARD OF TRUSTEES**

**Conferral of the Title of Student Trustee Emerita–Maggie K. White**

**Presentation By**

Adam Day  
Vice Chair of the Board

**Summary**

It is recommended that Student Trustee Maggie K. White, whose term expires on June 30, 2017, be conferred the title of Student Trustee Emerita for her service. The granting of emerita status carries the title, but no compensation.

The following resolution is recommended for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that this board confers the title of Student Trustee Emerita on Maggie K. White, with all the rights and privileges thereto.

**BOARD OF TRUSTEES**

**Conferral of Commendation—President Elliot Hirshman**

**Presentation By**

Timothy P. White  
Chancellor

**Summary**

It is recommended that President Elliot Hirshman be commended for his dedication and leadership to San Diego State University and the California State University.

The following resolution is recommended for approval:

**RESOLVED**, by the Board of Trustees of the California State University, that this board commends President Elliot Hirshman for his dedication and leadership on behalf of the students, faculty, staff, administrators, alumni and friends of San Diego State University and the California State University.