

EHS and Risk Management Across the CSU April 2023

Presented by Scott Bourdon
Fitting the Pieces Together Conference in San Diego

SRM Campus Visits

HOW WORKERS' COMP WORKS CALIFORNIA









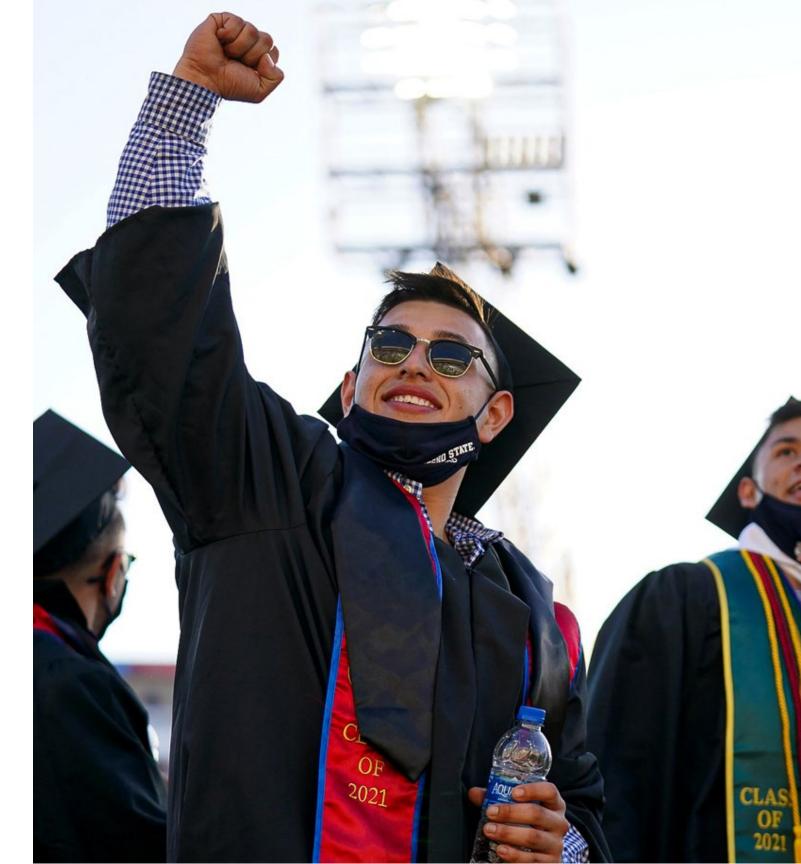








Environmental Health & Safety



CSU EHS Staffing Rate and FTE*

2020

5.1

129 EHS Staff

2021

4.9

127 Total Staff

2022

4.9

126 Total Staff

These rates are all higher than national university EHS staffing rates (though comparing the complex regulatory environment and enhanced stakeholder expectations in CA with national universities is not directly comparable).

EHS Job Vacancies

How many vacancies do you have in your regular EHS staffing numbers (the budgeted EHS staff positions noted in your annual report)?

zero vacancies (7 responses)

2 vacancies (6 responses)

1 vacancy (5 responses)

3 or more vacancies (0 responses)

Request – Ask campuses to fill vacancies; ensure salaries are adequate; and consider using the new EHS Classification Series (even as a pilot project if it is not finalized.

SRM Efforts in this Area

SRM is interviewing applicants for a Systemwide Analyst; CSURMA will fund the position to support campuses with:

- SRM will hire a Training and Compliance Administrator.
- CSU will establish and EHS-specific job classification.
- An EHS benchmarking and professional development expert provided training for CSU EHS teams.

Inputs

Activities

Outputs

Outcomes

<u>Influences</u>: Square Footage, Department Safety Coordinators, Agricultural Programs, # of Lab Groups, Theater Programs, Regulatory Complexity

EHS Staffing

EHS Budget

Embedded EHS Professionals

Student Employees

EHS Staff Development

Inspections

Hazard Assessments

Training

Program Reviews

Hazardous Waste Operations

Incident Investigations*

Inspections Completed

Hazard Assessments Completed

Chemical Inventories Completed

Training Compliance

Safety Program Reviews Completed

Hazardous Waste Quantity

Investigation Reports

Injury Rate Reduction

Fatality Prevention

Environmental Release Reduction

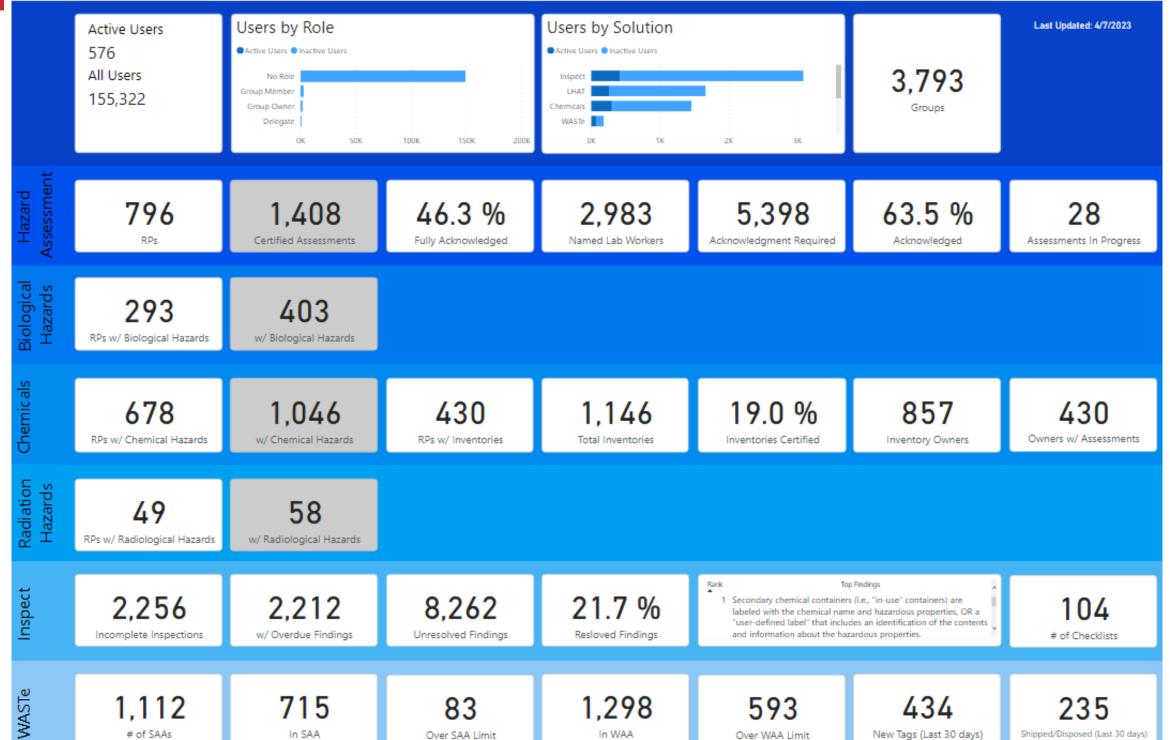
Organizational Learning

Customer Satisfaction Improved

Regulatory Compliance Improved

Logic model of the EHS program.

The California State University



Program Review Results-Environmental

Plan / Program	Reviewed / Implemented / Submitted	Not Reviewed / Implemented / Submitted	Not Applicable
Stormwater Pollution Prevention	15*		5
Hazardous Waste Minimization	7*	2	11
Hazardous Materials Business	19*	1	
Medical Waste Management	18*	1	1
Spill Prevention Control and Countermeasure	18*		2

Data request submitted to East Bay, Pomona, Fullerton

Selected Systemwide Programs Reviews

	2021 %	2022 %
Program	Reviewed	Reviewed
Arc Flash / Electrical Safety	41%	40%
Lockout / Tagout	50%	65%
Confined Space Entry	53%	40%
Powered Industrial Truck	55%	50%
Asbestos	57%	90%

4 of the 5 can result in immediate risk of serious injury or death. So, program review for these programs needs to be an important area of focus this year.

Employee Training

Training Compliance	Campus Compliance %	Systemwide Average Compliance %
Injury & Illness Prevention Program*	70% (4/3/2023)	TBD
Hazard Communication	82%	TBD
Hazardous Waste	0%	TBD
Employee Lab Safety	95%	TBD

Substantial compliance would be considered 95%.

^{*}The SLD compliance dashboard provided the IIPP data; the other data is from the Annual Reports.

Injury Rates

CSU Campus Injury Rate (IR) ¹ 2022	CSU Campus Lost Time (LT) IR ¹ 2022	2021 State Educational Services IR*	2021 State Educational Services LT IR*	2021 National Higher Ed IR**	2021 National Higher Ed LT IR**
1.38 TBD	0.65 TBD	1.5	0.5	1.4	0.4

^{*} State IR and LT IR are from CA Department of Industrial Relations, <u>Table 1</u>. Incidence rates[1] of nonfatal occupational injuries and illnesses by selected industries and case types, California, 2021...Educational services Code 611

^{**}National IR and LT IR are from BLS <u>TABLE 1</u>. Incidence rates(1)of nonfatal occupational injuries and illnesses by industry and case types, 2021 for Colleges, universities, and professional schools NAICS Code 6113

Regulatory Activity

Please share lessons learned or updates with other campuses and SRM.

- Cal/OSHA-Now considers the CSU as one employer and repeat violations could result in serious violations at other campuses.
- AQMD-A tier 5 category could result in stricter regulations.
- RWQCB-Regulates stormwater pollution and sanitary sewer discharge.
- Environmental Health-Regulates pools and retail food facilities.
- CUPA-Regulates hazardous materials

Workers' Comp

- What are two or three things you/campus/system can do better?
- What are two or three things that work well and/or add value?
- What are your interactions between EHS/WC like for investigations, Cal/OSHA reporting for injuries, other issues?
- Anything you would like to discuss?

Risk Management

- What are two or three things you/campus/system can do better?
- What are two or three things that work well and/or add value?
- What are your interactions like with EHS, Workers' Compensation, especially for investigations and regulatory reporting?
- Anything you would like to discuss?
- Is there a good way to track under-deductible claims Systemwide?

Facilities





Arc Flash Protection

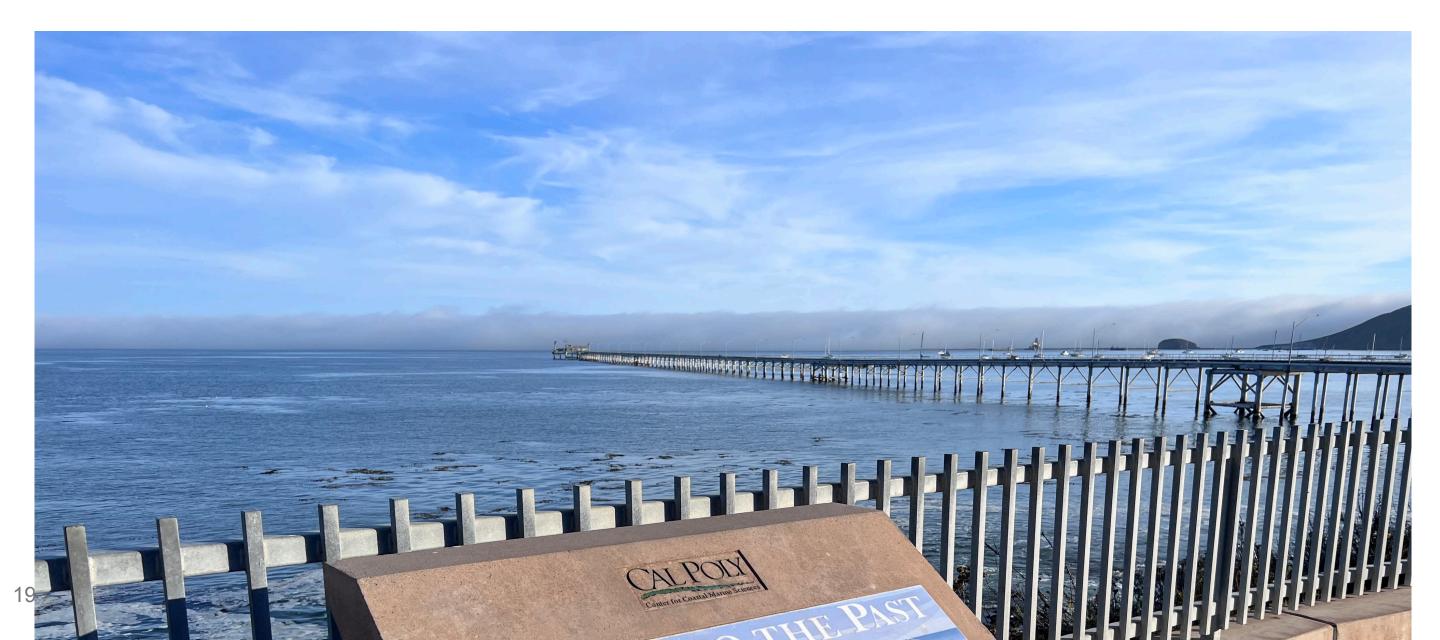


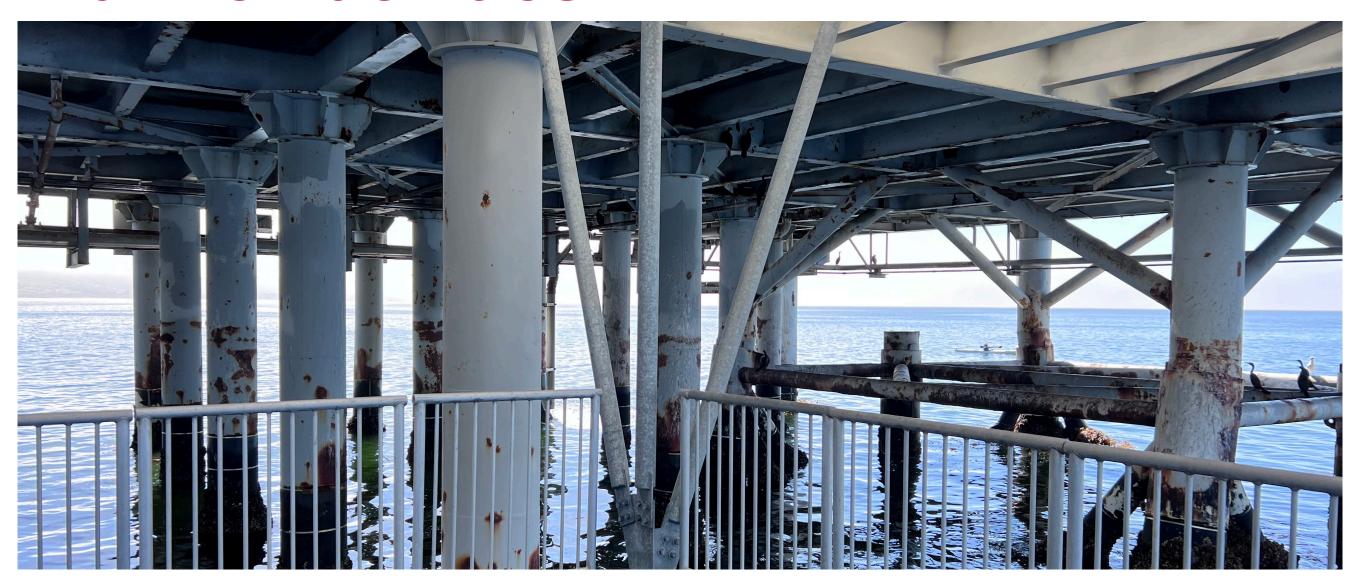


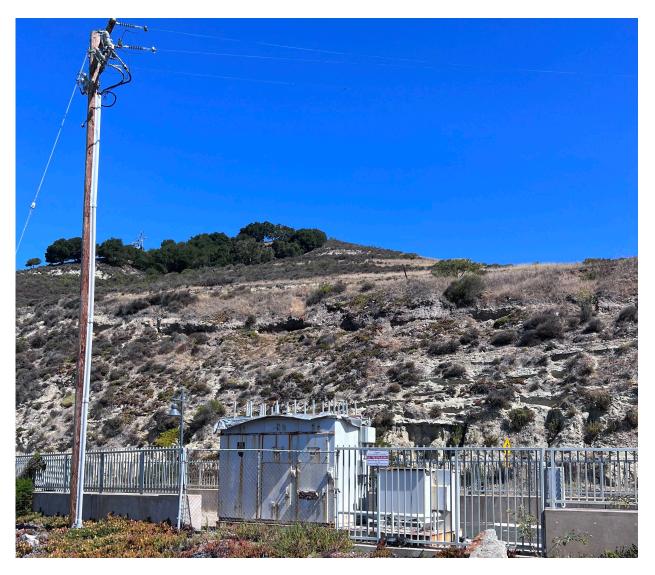
Fall Protection



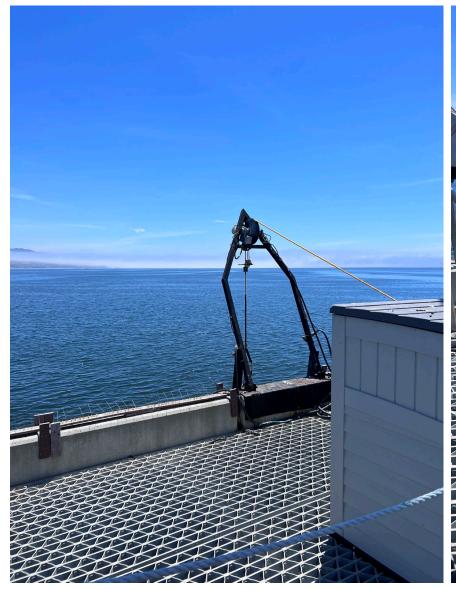
Scientific Marine Operations

















Marine Facilities Shared









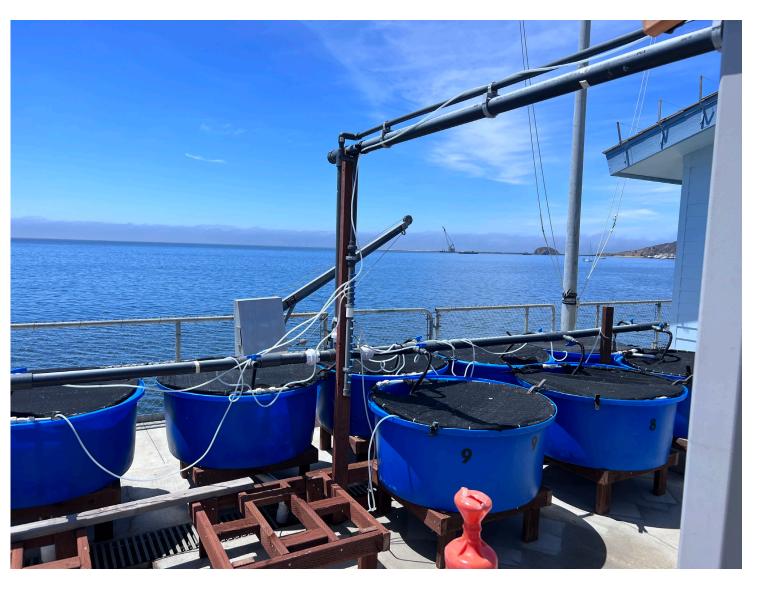
Marine Research







Marine Research

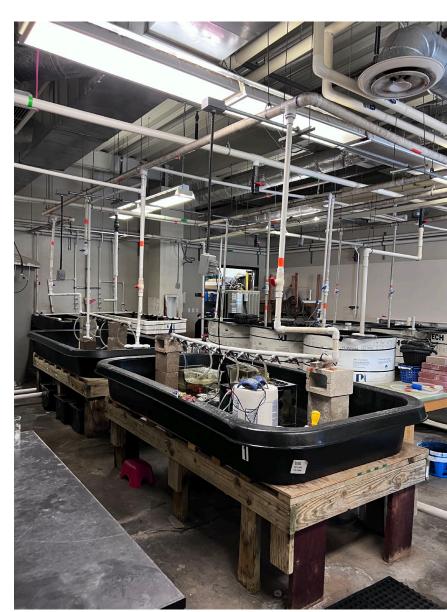




Marine Research







Scientific SCUBA Diving

Cal/OSHA exempts research diving from commercial diving regulations with Dive Safety Board oversight and a Dive Safety Manual. Dive Safety Officers need to oversee all dive outings.

- Review Dive Safety plans and conduct Risk Assessments.
- Follow American Academy of Underwater Scientists standards.
- Provide training and confirm divers have completed training.

The CSU plans a scientific SCUBA diving peer review safety audit.

CSU DSOs routinely collaborate with DSOs from UC and numerous national and international institutions.

Scientific SCUBA Diving Programs

- MLML Consortium: San Jose, East Bay, San Francisco, Sacramento, Fresno, Stanislaus, and Monterey Bay
- CSU/OSI Consortium: Channel Islands, Dominguez Hills, Fullerton, Long Beach, Los Angeles, Northridge, Pomona, and San Bernardino
- San Diego
- San Luis Obispo
- Monterey Bay

- San Francisco
- Humboldt

Scientific SCUBA Diving



Scientific SCUBA Diving



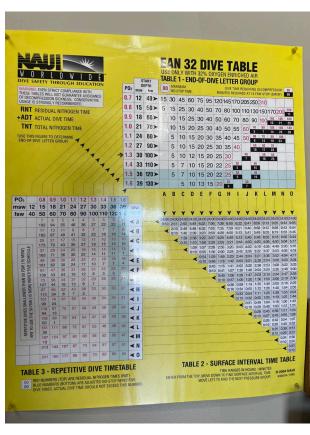






SCUBA Equipment Safety













Safety Documentation

		Diving/Boating R	elease and Waive	•	
1.	Date(s) of proposed acti	vity			
2.	Legal Name				
3.	Local Address				_ zip
4.	Email Address				
5.	Faculty/Staff	Grad	Undergrad	Non-	-SDSU
6.	Emergency Contact Infor	mation:			
	Name		Re	ationship	
	Phones: H	Cel		w	
	Address				
7.	Release and Waiver				
ischar	the auspices of San Diego rge(s) the Trustees of the S and Boating Officer, employed	State University and yees in the diving a	Colleges System and boating progra	, the Diving Co	ontrol Board, the rators, diving buddie
dischar Diving a and all eason uccess nd the ehalf, o ersons rising o	ge(s) the Trustees of the S	State University and yees in the diving a ers, assistants, and said Trustees of the ns and demands wheecutors, and admit e University and C ason of any accide ectly from participa	Colleges System and boating progra employees either estate University natsoever, which nisters thereof, or olleges System, onts, illness, injury tion in boating ac	, the Diving Co ims, boat oper in their individe and Colleges the undersigne any other per or any or all of or death, or o tivities under t	ontrol Board, the rators, diving buddie dual capacities or by System and their ed and any of them, rsons acting on their the abovementione other consequences the auspices of the
dischar Diving a and all deason uccess nd their ehalf, deersons rising of tate Un	gge(s) the Trustees of the S and Boating Officer, emplo the Trustees agent's, office of their relationship to the e sors, from any and all clain ir heirs, representatives, eo or on the behalf of the Stat or their successors, by re or resulting directly or indir or resulting directly or indir	itate University and yees in the diving a ers, assistants, and said Trustees of the is and demands will wecutors, and admit e University and C ason of any accide ectly from participa to occurring during so of legal age and at on my behalf, and th this agreement.	Colleges System and boating progra- employees either employees either estate University natsoever, which nisters thereof, or olleges System, or nts, illness, injury tion in boating action and participation, m competent to set that my parent or the strength of the streng	, the Diving Comms, boat oper in their individual Colleges the undersigned any other per any other per any other per any other per any or all of or death, or o tivities under it or at any time ign this Agree r legal guardial	ontrol Board, the rators, diving buddie dual capacities or by System and their ed and any of them, sons acting on their the abovementione the auspices of the e subsequent thereto ment or, if not, that
dischar Diving a and all a eason uccess not the ehalf, o ersons rising o tate Ur	rge(s) the Trustees of the S and Boating Officer, emplo the Trustees agent's, office of their relationship to the sors, from any and all clain in heirs, representatives, et or on the behalf of the Stat or their successors, by re or resulting directly or indir- niversity and Colleges, and I hereby declare that I am r legal guardian shall sign anding and concurrence with	sitate University and yees in the diving a ars, assistants, and said Trustees of the ins and demands who kecutors, and admi e University and C ason of any accide actly from participa di occurring during so of legal age and at on my behalf, and the this agreement.	Colleges System and boating progra employees either englisher state University natsoever, which nisters thereof, or olleges System, or nts, illness, injury tion in boating actaid participation, and competent to sthat my parent of the system	, the Diving Comms, boat oper in their individual Colleges the undersigned any other per any other per any other per any other per any or all of or death, or o tivities under it or at any time ign this Agree r legal guardial	ontrol Board, the rators, diving buddie dual capacities or by System and their ed and any of them, sons acting on their the abovementione ther consequences he auspices of the a subsequent thereto the consequent thereto an is in complete
dischardi	rge(s) the Trustees of the S and Boating Officer, emplo the Trustees agent's, office of their relationship to the is sors, from any and all clain ir heirs, representatives, eigenored or on the behalf of the Stat or their successors, by re- or resulting directly or indir- niversity and Colleges, and I hereby declare that I am r legal guardian shall sign anding and concurrence with	sitate University and yees in the diving a ars, assistants, and said Trustees of the ins and demands who kecutors, and admi e University and C ason of any accide actly from participa di occurring during so of legal age and at on my behalf, and the this agreement.	Colleges System and boating progra employees either englisher state University natsoever, which nisters thereof, or olleges System, or nts, illness, injury tion in boating actaid participation, and competent to sthat my parent of the system	, the Diving Comms, boat oper in their individual Colleges the undersigned any other per any or all of or death, or ot tivities under the or at any time ign this Agree regal guardial Date	ontrol Board, the rators, diving buddie dual capacities or by System and their ed and any of them, sons acting on their the abovementione ther consequences he auspices of the a subsequent thereto the consequent thereto an is in complete
discharation disch	rge(s) the Trustees of the Sand Boating Officer, emplo the Trustees agent's, office of their relationship to the sors, from any and all clain in heirs, representatives, et or on the behalf of the State or their successors, by refor essulting directly or indiriniversity and Colleges, and I hereby declare that I am regal guardian shall sign and on concurrence with the sort heir successors with the sign and concurrence with the sort heir successors with the sign and concurrence with t	state University and yees in the diving a sers, assistants, and said Trustees of the said demands wheecutors, and admine University and Cason of any accide actly from participa of legal age and a on my behalf, and the this agreement.	Colleges System and boating progra employees either englisher state University natsoever, which nisters thereof, or olleges System, or nts, illness, injury tion in boating actaid participation, and competent to sthat my parent of the system	, the Diving Comms, boat oper in their individual Colleges the undersigned any other per any or all of or death, or ot tivities under the or at any time ign this Agree regal guardial Date	ontrol Board, the rators, diving buddie dual capacities or by System and their ed and any of them, rsons acting on their the abovementione other consequences the auspices of the abswedent thereto the consequent thereto the interest of the auspices of the auspices.
parent on defendant of the control o	rge(s) the Trustees of the S and Boating Officer, emplo the Trustees agent's, office of their relationship to the sors, from any and all clain in heirs, representatives, et or on the behalf of the Stat or their successors, by re or resulting directly or indir- niversity and Colleges, and I hereby declare that I am r legal guardian shall sign anding and concurrence with	state University and yees in the diving a sers, assistants, and said Trustees of the said demands wheecutors, and admine University and Cason of any accide actly from participa of legal age and a on my behalf, and the this agreement.	Colleges System and boating progra employees either englisher state University natsoever, which nisters thereof, or olleges System, or nts, illness, injury tion in boating actaid participation, and competent to sthat my parent of the system	, the Diving Comms, boat oper in their individual Colleges the undersigned any other per any or all of or death, or o tivities under it or at any time ign this Agree r legal guardial.	ontrol Board, the rators, diving buddie dual capacities or by System and their ed and any of them, rsons acting on their the abovementione other consequences the auspices of the abswedent thereto the consequent thereto the interest of the auspices of the auspices.

UNIVERSITY				
REMINDER: Di in accordance wi	vers must agree that al	l diving done under the auspices of the SDSU wi	ll be carried out	
is their responsib	ility to read the diving	manual and to accept with the sack	nowledge that it	
	nolation of any regulat diver authorization.	ion may result in denial of, restriction of, or revo	ocation of their	
	Marie Control Control			
Printed Name	Date Out	Tank#s	Date In	Initia
Arzuyan	4/17/22	A26, A27	4/17	(LA
Ball	4/20/02	R25,28, A21, 25, 29, 48	84/21	OR
Van Drugen	4/28/22	1504 AS ALS 18, 45,47	4/29	A3
Auxhera Class	576-22	AZO, AZT, AZ8, AZ9, AZ4, AZ5	5/05/22	W
tatin Sheet		750,31	8-16-22	N
Joseph Burn	5/16/22	R 39, 40 32,33 R 33,30	5/16/22	
Makayla Bonney	5/16/22	A32A33	5-16-00	
Roll will	5/16/22	A35, A36	5/16/22	
In the Parish	5/16/122	120m P34, 234	5/16/22	
Ashton Ballard	5/16/22	A31, A38	5-16-R	1
ANSTURA (CLASS)	5-18-22	A 18/19, 1233/34 1230/32	3-18-42	N
		A31, A32, A33, A34, A25, Ade,	5-16-22	H
		A27, A38, A18 R38		
		A20, A21, A29, A24, R28	5-19-27	91
	tilla livernia coli	A-2, 454, A55	1	_
and the second				
GRAMUCH	5 16 22	R36,840,826,827	5 80 2022	C
doseph N. Burch	5/20/22	R36, R40, R20, R27 A40, A41, A42, A43		1
Aynton Ballard	5/21/12	R24, R25, A42, A 43, A51, A52		
		223,	1	
Kristina Stoder (class)	5/20/22	A31, A23 A57, AST	5/20	1
Premior		AGS AGO	7	
Copins 1		102 110-		
	1			
	•			1
The Party of the P				-
and the second				
	Marie Line			
	The state of the s	A CONTRACTOR OF THE PARTY OF TH		
		The state of the s		
1		Ci		1
		Sharpio		
		-		
	The Day of the Control	S-GFI		
	and the second	A CONTRACTOR OF THE PARTY OF TH		
				1

	as	is in	compliance with the CGA G-7.1- ted on this certificate for	ate of csu/osl air/gas quality portion 2018 Grade E (0 the sample described un	on of the specifical (1) & L(0) Inder section *sample	tion: e & report informati		
ACCREDITED	Analytical Test Meth Gases & Vapors: Oil & Particulate:	hods: CAT-A-01 Gas Chromatogr CAT-A-03 Analytical Grant CAT-A-04 Optical Microsco	raphy/Mass Spectrometry Source imetry Arabi	a Sampled: ce Buttle: 783380 ent Buttle: N/A ce Filter: 1218195	The average estimate compounds normally (x=2). For more details	of uncertainty at standard reported is ±3.24%, at a illed uncertainty information	specification limits for 10 95% confidence interval , contact Trace Analytics,	84
Results of Test:	Pressure Dew Point:	CAT-A-07 Gas Detector Tu	Detection Detection	stor Tube: Dranger 5-a/P	Specification Allowable Li	Sample & R	eport Informati	Maria :
Analytics, LLC Hamilton Pool Road Texas 78738	Analytics Oxygen, Volume % Nitrogen, Volume % Argon, Volume % Nitrogen Plus Argon, Volume % Carbon Monoxide (CO), ppmv		Source Results (1) 20.8 78.3 0.9 79.2 <0.5	N/A N/A N/A N/A	20-22 N/A N/A N/A 10	Sampled By Sampled On Received On Analyzed On Sampled From	Darrell Montague 10/14/2021 10/21/2021 10/22/2021 Compressor	
	Carbon Dicable (CD2), ppmv Water Content (H2O), ppmv/De TVHC (including CH4), ppmv	ewpoint, °F (DT)	619 7.3 / -81 2.4	N/A N/A N/A	1000 24 / -85 25	(W) Model Serial No.	Novair/Coltri HP21376703 804: 376703	22 -
rell Montague Studies Institute/ Southner	Methane (CH4) ppmv TVHC (excluding CH4), ppmv Oil (condensed) & Particulate, n	na/m3	2.4 <0.7 <0.05	N/A N/A N/A	N/A N/A 5	Other ID	15HPE3	
ia Easide ave Dro, Ca 90731	Other Other Other Other Other Other Other	received from the customer. In	None/Slight N/A N/A N/A N/A Information supplied by the custom	N/A N/A N/A N/A	None/Slight N/A N/A N/A	Hours Sample Phase Dustomer Comments	250 Routine	
	(DT) Water content Pass/Fall was di (O) This specification is for applica (W) Dew point is expressed in "F (DT) Detector tube readings perform	intermined by water vapor del ations where the DSA G-7.1 S at one atmosphere pressure ned by the customer. Dew pol	tector tube analysis. SCBA requirement for water conten- absolute. Int is calculated at 1 atmosphere p	it is employed. It combines the stricescure (14.7 pale) from the detect	cter limits of the Grades L and for tube reading.	Report Number Customer ID Date Reported Frequency	21-32533 61875 10/22/2021 Semi-Arnus	
21-32533, Sampled on	10/14/2021					Movi	Sample Due S	
						HUA	odinpie bue c	an Younge
			SAN DIEG UNIVER SDSU Boatin Daily Flo	g Program oat Plan	o minimum	ne in complis	ance	
with loca	els operating un il, state and US hility while usin	CG regulation	ons. The opera	OSU must, at the ator assumes of	perational an	d financial		
with loca respons Date: Departur	l, state and US bility while usin	GG regulations of the vessel	ons. The opera	OSU must, at the	perational an	d financial		
with loca respons Date:	e time:d Return Time: description of voor people on both	CG regulations the vessel control cont	ons. The opera	ator assumes o	perational an	d financial		
with loca respons: Date: Departur Estimate Name & Number Captain	al, state and US bility while usin e time: d Return Time: description of v of people on bo	CG regulations the vessel control cont	ons. The opera	OSU must, at the stor assumes of the store as the store assumes of the store assumes of the store as	perational an	d financial		
with loca respons Date:	al, state and US bility while usin e time: d Return Time: description of v of people on bo	CG regulations the vessel control cont	ons. The opera	ator assumes o	perational an	d financial		
with loca respons: Date: Departur Estimate Name & Number Captain	al, state and US bility while usin e time: d Return Time: description of v of people on bo	CG regulations the vessel control cont	ons. The opera	ator assumes o	perational an	d financial		
with loca respons: Date: Departur Estimate Name & Number Captain	al, state and US bility while usin e time: d Return Time: description of v of people on bo	CG regulations the vessel control cont	ons. The opera	ator assumes o	perational an	d financial		
with loca respons: Date: Departur Estimate Name & Number Captain	al, state and US bility while usin e time: d Return Time: description of v of people on bo	CG regulations the vessel control cont	ons. The opera	tor assumes o	perational an	d financial		
with locs respons Date: Departur Estimate Name & Number Capitain Names o	il, state and US bility while usin e time: d Return Time: description of v of people on bo of Vessel: f Crew:	CG regulatic	ons. The opera	tor assumes o	perational an	d financial		
with lock respons Date:	al, state and US bility while usin e time:d A Return Time: description of v of people on bo of Vessel: f Crew:	CG regulatic	ons. The opera	tor assumes o	perational an	d financial		
with lock respons Date:	al, state and US bility while usin e time:d A Return Time: description of v of people on bo of Vessel: f Crew:	CG regulatic	ons. The opera	tor assumes o	perational an	d financial		
with lock respons Date:	al, state and US bility while usin e time:d A Return Time: description of v of people on bo of Vessel: f Crew: Area of Operation ctivity;	ion:	ons. The opera	tor assumes o	perational an	d financial		
with lock respons Date: Departure Departure Estimate Name & Number Captain Names of Specific A Point of D Descriptic	al, state and US bility while usin etime: etime: d Return Time: description of v of people on both of vessel: f Crew: Area of Operation of votation of the control of the	ion:	ons. The opera	Cell#:	perational an	d financial		
with lock respons Date: Departure Departure Estimate Name & Number Captain (Names of Specific A Point of E Descriptic Shore Co	al, state and US bility while usin etime: etime: d Return Time: description of v of people on both of vessel: f Crew: Area of Operation of votation of the control of the	ion:icle (if applie	ons. The opera	Cell#:	ct Number.	d financial		
with lock respons Date: Departure Departure Estimate Name & Number Captain (Names of Specific A Point of E Descriptic Shore Co	al, state and US bility while usin e time:	ion:icle (if applie	ons. The opera	Cell#:	ct Number.	d financial		
with lock respons Date:	al, state and US bility while usin e time:	ion:icle (if applie	ons. The opera	Cell#:	ct Number.	d financial		
with lock respons Date: Departure Estimate Name & Number Captain Names of Specific A Point of D Descriptic Shore Co Current N	al, state and US billity while usin etime:d Return Time: description of v of people on bot of Vessel:f Crew: Area of Operation of Vehicles on the control of the cont	ion:icle (if applie	cable):	Cell#:Contain_	ct Number:_nel #3):	d financial		
with lock respons Date: Departure Estimate Name & Number Captain Names of Specific A Point of D Descriptic Shore Co Current N	al, state and US bility while usin e time:	ion:icle (if applie	cable):t area(s) of op	Cell#:Contain_	ct Number:_nel #3):	d financial		

33

Scientific Boating

Research boating includes similar precautions as SCUBA diving. Boating Safety Officers should oversee boat outings.

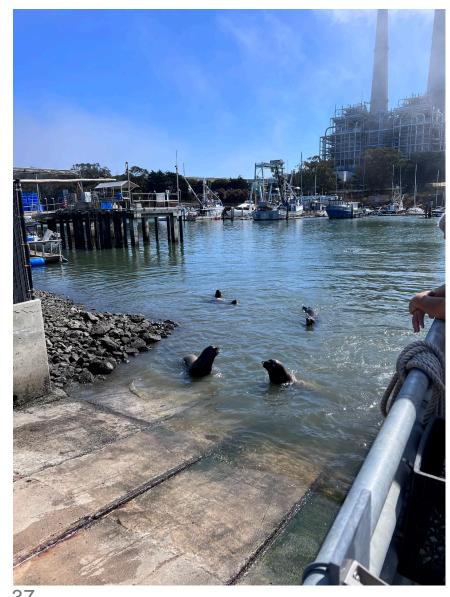
- Review "float" safety plans and conduct Risk Assessments.
- Follow pertinent standards.
- Provide training and confirm boaters have completed training.

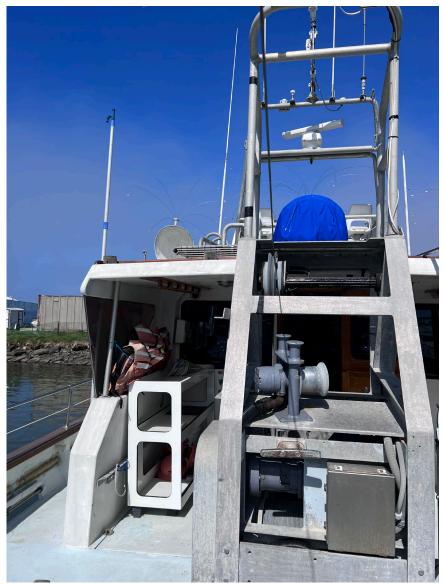
Scientific Boating

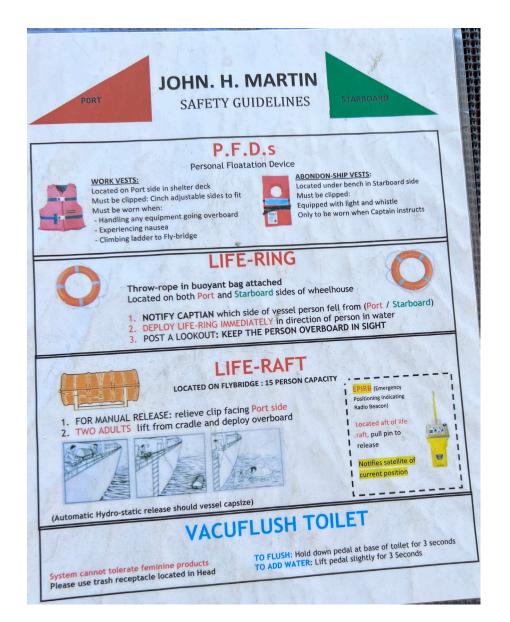




Scientific Boating







Agriculture

Agricultural Operations EHS

Agriculture research and teaching at four campuses involve risks and serious injuries have occurred.

- A CSU Agriculture Safety Webinar was delivered in Fall 2021.
- Alliant Insurance can assist with safety assessments.
- Sharing of safety training and collaboration is planned.
- Pomona has a embedded safety professional.

Agricultural Operations





Agricultural Equipment





Agricultural Equipment



Agricultural Equipment



Large Animals





Common Challenges

- Vacancies, turnover, and staffing
- Infrastructure challenges
- Diversity of operations, systems, vendors, environments, and cultures
- Lack of clarity between campus and auxiliary orgs for risk and EHS
- Increase in regulatory oversight and complexity
- Innovative approaches blurring lines and lack precedent

Keys to Meeting the Challenge

- Collaboration
- Accountability
- Decentralization in some cases and centralization in others
- Strategic thinking
- Succession planning and bench strength

CSU The California State University

Contact Info:

Scott Bourdon – CIH, CSP, ARM
Senior Manager, Risk & EHS
California State University, Systemwide Risk Management
(562) 951-4938 | sbourdon@calstate.edu

Thank You