TRUSTEES OF THE CALIFORNIA STATE UNIVERSITY

California State University Office of the Chancellor—Glenn S. Dumke Auditorium 401 Golden Shore Long Beach, CA 90802

Agenda July 19, 2016

Time* Committee Place

Tuesday, July 19, 2016

8:00 a.m. Call to Order Dumke Auditorium

8:00 a.m. Board of Trustees—Closed Session Munitz Conference Room

Executive Personnel Matters

Government Code §11126(a)(1)

Pending Litigation

Government Code §11126(e)(1)

Donselman v. CSU Sargent v. CSU Lynch v. CSU

Burns v. CSU

8:45 a.m. Committee on Collective Bargaining—Closed Session Munitz Conference Room

Government Code §3596(d)

9:45 a.m. Committee on Collective Bargaining—Open Session Dumke Auditorium

Discussion

1. Ratification of the Collective Bargaining Agreement with Bargaining Unit 13, the California State University Employees Union (CSUEU), SEIU Local 2579, *Action*

10:25 a.m. Committee on Finance

Dumke Auditorium

Consent

1. Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for Projects at California State Polytechnic University, Pomona; California State University, San Bernardino; San Diego State University; and California State University, Monterey Bay, *Action*

Discussion

- 2. Conceptual Approval of a Public-Private Partnership to Develop a Sports Complex Project at California State University, Monterey Bay, *Action*
- 3. Report on Banking and Investments at the California State University, *Information*
- 4. Report on the 2016-2017 Support Budget, *Information*

^{*}The Board of Trustees is a public body, and members of the public have a right to attend and participate in its meetings. This schedule of meetings is established as a best approximation of how long each scheduled meeting will take to complete its business. Each meeting will be taken in sequence, except in unusual circumstances. Depending on the length of the discussions, which are not possible to predict with precision in advance, the scheduled meeting times indicated may vary widely. For two-day meetings, items scheduled for one day may be heard either the day before or the day after depending upon the time spent on each matter. The public is advised to take this uncertainty into account in planning to attend any meeting listed on this schedule.

11:20 a.m. Committee on University and Faculty Personnel Discussion

Dumke Auditorium

- 1. Executive Compensation: Individual Transition Programs, Information
- 2. Compensation for Unrepresented Employees, *Information*
- 3. Compensation for Executives, Action
- 4. Exemption from Post-Retirement Employment Waiting Period, Action

12:15 p.m. Luncheon

1:00 p.m. Committee on Committees

Dumke Auditorium

Consent

1. Amendment to the Board of Trustees' Committee Assignments for 2016-2017, Action

1:05 p.m. Committee on Audit

Dumke Auditorium

Discussion

1. Status Report on Current and Follow-up Internal Audit Assignments, Information

1:15 p.m. Committee on Campus Planning, Buildings and Grounds Discussion Dumke Auditorium

1. Approval of the Amendment of the 2016-2017 Capital Outlay Program and Schematic Plans for California Polytechnic State University, San Luis Obispo, *Action*

1:30 p.m. Committee on Institutional Advancement Discussion

Dumke Auditorium

- 1. Naming of "CEFCU Stadium Home of the Spartans" San José State University, *Action*
- 2. Naming of the Jack H. Brown College of Business and Public Administration California State University, San Bernardino, *Action*

1:45 p.m. Committee on Governmental Relations

Dumke Auditorium

Discussion

1. State Legislative Update, Information

2:15 p.m. Committee on Educational Policy Discussion

Dumke Auditorium

Discussion

1. Graduation Initiative 2025, Information

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3:00 p.m. Board of Trustees

Dumke Auditorium

Call to Order

Roll Call

Public Speakers

Chair's Report

Chancellor's Report

Report of the Academic Senate CSU: Chair—Christine Miller

Report of the California State University Alumni Council: President—Dia S. Poole

Report of the California State Student Association: President—David Lopez

Board of Trustees

Consent

Approval of the Minutes of the Board of Trustees Meeting of May 25, 2016 Approval of Committee Resolutions as follows:

Committee on Finance

- 1. Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for Projects at California State Polytechnic University, Pomona; California State University, San Bernardino; San Diego State University; and California State University, Monterey Bay
- 2. Conceptual Approval of a Public-Private Partnership to Develop a Sports Complex Project at California State University, Monterey Bay

Committee on University and Faculty Personnel

- 3. Compensation for Executives
- 4. Exemption from Post-Retirement Employment Waiting Period

Committee on Committees

1. Amendment to the Board of Trustees' Committee Assignments for 2016-2017

Committee on Campus Planning, Buildings and Grounds

1. Approval of the Amendment of the 2016-2017 Capital Outlay Program and Schematic Plans for California Polytechnic State University, San Luis Obispo

Committee on Institutional Advancement

- 1. Naming of "CEFCU Stadium Home of the Spartans" San José State University
- 2. Naming of the Jack H. Brown College of Business and Public Administration California State University, San Bernardino

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Discussion

- 1. Conferral of Commendation—Lori Lamb, Action
- 2. Conferral of the Title of Trustee Emerita—Lupe C. Garcia, Action
- 3. Conferral of the Title of Trustee Emeritus—Lou Monville, Action

4:15 p.m. Board of Trustees—Closed Session Executive Personnel Matters Government Code §11126(a)(1)

Munitz Conference Room

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time spent on each matter. The public is advised to take this uncertainty into account in planning to attend any meeting listed on this schedule.

Addressing the Board of Trustees

Members of the public are welcome to address agenda items that come before standing and special meetings of the board, and the board meeting. Comments should pertain to the agenda or university-related matters and not to specific issues that are the subject of collective bargaining, individual grievances or appeals, or litigation. Written comments are also welcome and will be distributed to the members of the board. The purpose of public comments is to provide information to the board, and not to evoke an exchange with board members. Questions that board members may have resulting from public comments will be referred to appropriate staff for response.

Members of the public wishing to speak must provide written or electronic notice to the Trustee Secretariat two working days before the committee or board meeting at which they desire to speak. The notice should state the subject of the intended presentation. An opportunity to speak before the board on items that are on a committee agenda will only be provided where an opportunity was not available at that committee, or where the item was substantively changed by the committee.

In fairness to all speakers who wish to speak, and to allow the committees and Board to hear from as many speakers as possible, while at the same time conducting the public business of their meetings within the time available, the committee or board chair will determine and announce reasonable restrictions upon the time for each speaker, and may ask multiple speakers on the same topic to limit their presentations. In most instances, speakers will be limited to no more than three minutes. The totality of time allotted for public comment at the board meeting will be 30 minutes, and speakers will be scheduled for appropriate time in accord with the numbers that sign up. Speakers are requested to make the best use of the public comment opportunity and to follow the rules established.

Note: Anyone wishing to address the Board of Trustees, who needs any special accommodation, should contact the Trustee Secretariat at least 48 hours in advance of the meeting so appropriate arrangements can be made.

Trustee Secretariat Office of the Chancellor 401 Golden Shore, Suite 136 Long Beach, CA 90802

Phone: 562-951-4020 Fax: 562-951-4949

E-mail: trusteesecretariat@calstate.edu

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AGENDA

COMMITTEE ON COLLECTIVE BARGAINING

Meeting: 8:45 a.m., Tuesday, July 19, 2016

Munitz Conference Room—Closed Session

Government Code §3596(d)

9:45 a.m., Tuesday, July 19, 2016

Glenn S. Dumke Auditorium —Open Session

Lupe C. Garcia, Chair Peter J. Taylor, Vice Chair Adam Day Debra S. Farar Lillian Kimbell Hugo N. Morales J. Lawrence Norton

Open Session-Glenn S. Dumke Auditorium

Consent Item

Approval of Minutes of the Meeting of May 24, 2016

Discussion Item

1. Ratification of the Collective Bargaining Agreement with Bargaining Unit 13, the California State University Employees Union (CSUEU), SEIU Local 2579, *Action*

MINUTES OF MEETING OF COMMITTEE ON COLLECTIVE BARGAINING

Trustees of The California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California

May 24, 2016

Members Present

Lupe C. Garcia, Chair Lillian Kimbell, Vice Chair Adam Day Debra Farar Hugo N. Morales Timothy P. White, Chancellor Lou Monville, Chair of the Board

Chair Garcia called the Committee on Collective Bargaining to order.

Approval of Minutes

The minutes of the March 8, 2016 meeting were approved as submitted.

Presentation of Action Items

Vice Chancellor Lori Lamb presented the action items.

Public Speakers

The Committee heard from 13 public speakers who spoke on various topics.

Discussion

Trustees Day and Morales both thanked the California Faculty Association, the Chancellor's Office executive team, and the Chancellor's Office labor negotiation team for the hard work in reaching a settlement. The trustees stated that the California State University and the California Faculty Association need to continue to work in partnership to advocate for the California State University with various stakeholders.

Action Items

The committee then unanimously approved the following action items:

- 1. Ratification of the Collective Bargaining Agreement with Bargaining Unit 3, the California Faculty Association
- 2. Adoption of Initial Proposals for a Successor Collective Bargaining Agreement with Bargaining Unit 11, the United Auto Workers

Chair Garcia then adjourned the committee meeting.

COMMITTEE ON COLLECTIVE BARGAINING

Ratification of the Collective Bargaining Agreement with Bargaining Unit 13, the California State University Employees Union (CSUEU), SEIU Local 2579

Presentation By

Lori Lamb Vice Chancellor Human Resources

Summary

The collective bargaining agreement between the California State University and Bargaining Unit 13, the California State University Employees Union (CSUEU), SEIU Local 2579, will be presented to the Board of Trustees for ratification.

Recommended Action

The following resolution is recommended for ratification:

RESOLVED, by the Board of Trustees of the California State University, that the collective bargaining agreement between the California State University and Bargaining Unit 13, the California State University Employees Union (CSUEU), SEIU Local 2579, is hereby ratified.

AGENDA

COMMITTEE ON FINANCE

Meeting: 10:25 a.m., Tuesday, July 19, 2016 Glenn S. Dumke Auditorium

> Peter J. Taylor, Chair Debra S. Farar, Vice Chair Jane W. Carney Adam Day Jean P. Firstenberg Lupe C. Garcia Hugo N. Morales John Nilon Lateefah Simon

Consent Items

Approval of Minutes of the Meeting of March 8, 2016 and May 24, 2016

1. Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for Projects at California State Polytechnic University, Pomona; California State University, San Bernardino; San Diego State University; and California State University, Monterey Bay, *Action*

Discussion Items

- 2. Conceptual Approval of a Public-Private Partnership to Develop a Sports Complex Project at California State University, Monterey Bay, *Action*
- 3. Report on Banking and Investments at the California State University, *Information*
- 4. Report on the 2016-2017 Support Budget, Information

MINUTES OF THE MEETING OF COMMITTEE ON FINANCE

Trustees of the California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California

March 8, 2016

Members Present

Adam Day, Chair
Peter J. Taylor, Vice Chair
Silas H. Abrego
Kelsey Brewer
Rebecca D. Eisen
Douglas Faigin
Debra S. Farar
Margaret Fortune
Lupe Garcia
Lillian Kimbell
Timothy P. White, Chancellor
Lou Monville, Chair of the Board

Trustee Adam Day called the meeting to order.

Public Comments

There were five public speakers. Gloria Juarez, a member of Students for a Quality Education, expressed support for faculty raises and free public college education; CSU Long Beach student Courtney Yamagiwa read a list of student demands related to affordability, availability of financial aid, faculty raises, diversity of faculty, and promotion of ethnic studies and arts; Molly Talcott, CFA Secretary, expressed support for free, quality higher education; Cecil Canton, CFA Associate Vice President, Affirmative Action, expressed concern for number of tenure-track faculty hires and increasing tuition; and Jennifer Eagan, CFA President, expressed concern on suppression of free speech and assembly and the use of non-union services, vendors, and contractors.

Approval of Minutes

The minutes of the January 26, 2016 meeting were approved as submitted.

Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for a Project at California State University, San Bernardino

Trustee Day presented agenda item 2 as a consent action item. The committee recommended approval of the proposed resolution (**RFIN 03-16-01**).

Conceptual Approval of a Public-Private Partnership Mixed Use Development Project at California State University, Fullerton

Mr. Steve Relyea, Executive Vice Chancellor and Chief Financial Officer, introduced the item and described some of the benefits of using public-private partnerships.

President Mildred Garcia presented the public-private partnership plan for the College Park South Development, a mixed-use project on auxiliary-owned property adjacent to the California State University, Fullerton campus and requested approval to proceed with the concept development of the project. Mr. Robert Eaton, Assistant Vice Chancellor for Financing, Treasury, and Risk Management, provided details on the development site and funding.

In response to Trustee Lupe Garcia, Mr. Eaton confirmed that key terms of the project, including contractual terms, will be presented to the board at a later date for final approval.

Trustee Faigin requested clarification on funding for the project. Mr. Eaton stated that all of the costs of financing and construction are born by the developer. Both Trustee Faigin and Trustee Day complimented President Garcia on the innovative approach of this proposed development.

Trustee Day requested confirmation that the developer of the project will be selected through a public competitive bid process and inquired on who owns the land. Mr. Eaton confirmed that there will be a competitive process and that the property is owned by the auxiliary.

The committee recommended Conceptual Approval of Public/Private Partnership Mixed Use Development Project at California State University, Fullerton (**RFIN-03-16-02**).

Conceptual Approval of a Public-Private Partnership Faculty/Staff Housing Development Project at California Polytechnic State University, San Luis Obispo

President Jeffrey Armstrong described the proposed plan for a privately financed, constructed, and maintained housing project at Cal Poly San Luis Obispo and requested approval to proceed with concept development. Mr. Eaton provided additional information on the project site, location, lease terms, and funding.

Trustee Hugo Morales commended President Armstrong for reaching out to the community regarding the project. President Armstrong noted that the project has strong support from the majority of City Council members.

Trustee Peter Taylor shared his support for workforce housing and inquired about the project's proposed timeline. Mr. Dru Zachmeyer, Assistant Vice President of Strategic Business Support Services at Cal Poly San Luis Obispo stated that if approved, the RFP/RFQs will be issued at the end of March 2016, with an anticipated project completion of 2019.

Trustee Lateefah Simon inquired about the affordability of the rental units. Mr. Zachmeyer reiterated that rates will be market-driven and the project provides a rental apartments designed for faculty and staff that do not currently exist today.

The committee recommended Conceptual Approval of Public/Private Partnership Faculty/Staff Housing Development Project at California Polytechnic State University, San Luis Obispo (**RFIN-03-16-03**).

Conceptual Approval of a Public-Private Partnership for the Junior Giants Urban Youth Academy at San Francisco State University

President Les Wong presented a proposal for San Francisco State University to partner with the San Francisco Giants Community Fund and Major League Baseball to establish the Junior Giants Urban Youth Academy on the San Francisco State campus. Mr. Robert Eaton provided additional information on the project and outlined additional information San Francisco State will provide to the Chancellor's Office.

Trustee Day thanked President Wong for the creativity and innovation of this project and for serving the needs of the community.

Trustee Garcia requested further clarification on costs incurred by the campus. Mr. Eaton responded that the campus will incur upfront and on-going costs for maintenance and utilities, but the campus will be reimbursed for those costs from the rent collected through the agreements with the San Francisco Giants Community Funds.

The committee recommended Conceptual Approval of a Public-Private Partnership for the Junior Giants Urban Youth Academy at San Francisco State University (**RFIN-03-16-04**).

Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments to Refinance and Restructure State Public Works Board Debt

Mr. Eaton summarized the basic goal of refinancing and restructuring the CSU's State Public Works Board bond debt with the CSU Systemwide Revenue Bond debt.

Trustee Day commented that this is a complex item and commended the staff on their proposal to capture \$200M to \$350M in cash flow savings over a ten-year period which would be used to fund capital projects and critical deferred maintenance on all the campuses.

In response to Trustee Faigin's request for further clarification about the payment of fees to issue the new bonds, Trustee Taylor explained that the CSU will be issuing new debt to replace existing

debt and Mr. Robert Eaton confirmed that all the upfront transaction fees have been factored in the savings projections. Trustee Lillian Kimbell requested clarification about higher debt service payments in the later years and Mr. Eaton confirmed that the trade-off of extending the debt is the immediate benefit in the near term of the \$200M to \$350M in cash flow savings over ten years.

Trustee Garcia inquired if the use of cash flow savings is restricted to deferred maintenance. Mr. Relyea responded that the savings are not restricted to deferred maintenance.

The committee recommended Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments to Refinance and Restructure State Public Works Board Debt (**RFIN-03-16-05**).

Update on the Sustainable Financial Model Task Force Report

Executive Vice Chancellor Relyea presented the next steps necessary to implement the various proposals in the Sustainable Financial Task Force Report. He thanked task force members for their significant contributions.

Trustee Day complimented Mr. Relyea for his approach in raising these complicated and controversial issues that need to be addressed.

Trustee Garcia inquired about the ability to provide financial aid to students on a year-round basis and asked that this availability be a factor in evaluating and assessing the CSU's ability to offer year-round classes. Mr. Relyea stated that much of the infrastructure already exists on the campuses to operate on a year-round basis, but incremental funding from the state is still needed to adequately fund financial aid and salaries for faculty and staff for such operations. President Leroy Morishita affirmed that the report recommends extending financial aid to the full year under state-supported summer session.

Trustee Garcia asked about the costs associated with improving administrative systems over a five year period. Mr. Relyea responded that the investment costs for these enhancements will depend on the size and complexity of the systems.

Trustee Taylor appreciated the timelines and milestones that were provided in the update and requested that a copy of the presentation be sent to the board. He also inquired about setting discretionary parameters for the State University Grant as part of the budget allocation process, to which Chancellor Timothy White responded that more modeling and quantitative analysis still needs to be done in this area.

Chair Lou Monville suggested that CSU continue to support strategic procurement. He also suggested that in the future the trustees may want to consider student facilities fees. Chair Monville reminded the board that, in some cases the CSU will need to work with the state legislature prior to being able to implement some task force recommendations.

Trustee Day adjourned the meeting on Finance Committee.

MINUTES OF THE MEETING OF COMMITTEE ON FINANCE

Trustees of the California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California

May 24, 2016

Members Present

Adam Day, Chair
Silas H. Abrego
Kelsey Brewer
Rebecca D. Eisen
Douglas Faigin
Debra S. Farar
Lupe Garcia
Lillian Kimbell
Lou Monville, Chair of the Board
Timothy P. White, Chancellor

Trustee Adam Day called the meeting to order.

Public Comments

There were no public speakers.

Final Approval of the California State University Channel Islands Site Authority Apartment Sales Project, *Action*

Mr. Steve Relyea, Executive Vice Chancellor and Chief Financial Officer, introduced the item. President Richard Rush provided an update on the "CI 2025 Vision Plan" and how this transaction will support the university's mission and growth, and improve the campus' and the Channel Islands Site Authority's financial positions. Mr. Robert Eaton, Assistant Vice Chancellor for Financing, Treasury, and Risk Management provided key details of the transaction.

Trustee Douglas Faigin commended the campus for bringing to the board a project that makes maximum use of existing resources and requires no additional funding. Chair Adam Day congratulated the campus on the creativity and ingenuity in packaging this transaction so proceeds go back to fund educational services on campus.

The committee recommended Final Approval of California State University Channel Islands Site Authority Apartment Sales Project (RFIN 05-16-06).

Conceptual Approval of a Public/Public Partnership with The Panetta Institute for Public Policy at California State University, Monterey Bay, *Action*

President Eduardo Ochoa presented a plan for a new, privately funded, building to be built on the CSU Monterey Bay campus. The new building will allow the Panetta Institute for Public Policy to expanded programs and achieve greater local, statewide, national and global impact. California State Student Association president and California State University, Chico student, Ms. Taylor Herren shared her experience at the Panetta Institute. Mr. Eaton provided details of the public/public partnership.

Chair Lou Monville thanked the staff for the presentation and President Ochoa for the campus' continued support of the Panetta Institute.

The committee recommended Conceptual Approval of a Public/Public Partnership with The Panetta Institute for Public Policy at California State University, Monterey Bay (RFIN 05-16-07).

Report on the 2016-2017 Support Budget, Information

Mr. Ryan Storm, Assistant Vice Chancellor for Budget, provided a summary of the Governor's January and May revision proposals, reviewed the CSU support budget, and outlined next steps of the state and CSU budget cycle.

Trustee Rebecca D. Eisen requested information on the four-year integrated teacher credential program and the Educational Insights Center housed on the California State University, Sacramento campus. Dr. Loren Blanchard, Executive Vice Chancellor for Academic and Student Affairs, provided more insight on the integrated teacher credential program proposal and President Robert Nelsen provided more information on the Education Insights Center. Trustee Lupe Garcia requested clarification on the allocations tied to these two programs. Mr. Storm explained that \$10 million would be made available statewide and public and private institutions with teaching credential programs could apply for one-time grant funding and the Education Insights allocation would be an ongoing appropriation of \$1.1 million for operations.

Trustee Douglas Faigin and Trustee Eisen requested clarification on the one-time \$25 million allocation that would be contingent on plan by the Board to improve two-year and four year graduation goals. Mr. Storm commented that the Board would need to adopt a plan that is suitable to the Department of Finance by the September board meeting and that initial discussions with the Department of Finance have begun on goal setting and identifying comparison institutions.

Trustee Garcia stated that the board should aspire to do more and asked that the membership of the to-be-established advisory group represent diversity of thought and membership.

Trustee Day adjourned the meeting on Finance Committee.

COMMITTEE ON FINANCE

Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for Projects at California State Polytechnic University, Pomona; California State University, San Bernardino; San Diego State University; and California State University, Monterey Bay

Presentation By

Robert Eaton Assistant Vice Chancellor Financing, Treasury, and Risk Management

Summary

This item requests the California State University Board of Trustees to authorize the issuance of long term Systemwide Revenue Bond (SRB) financing and the issuance of bond anticipation notes (BANs) to support interim financing under the commercial paper (CP) program in an aggregate amount not-to-exceed \$196,330,000 to provide financing for four campus projects:

- 1. California State Polytechnic University, Pomona Parking Lot C Reconfiguration
- 2. California State University, San Bernardino Student Housing and Dining Commons
- 3. San Diego State University Tenochca Hall Tower Deferred Maintenance and Infrastructure Replacement
- 4. California State University, Monterey Bay University Corporation at Monterey Bay Promontory Student Housing Acquisition

The board is being asked to approve resolutions related to these financings. Long-term bonds will be part of a future SRB sale and are expected to bear the same ratings from Moody's Investors Service and Standard & Poor's as the existing SRBs.

Background

The Systemwide Revenue Bond program provides capital financing for projects of the CSU – student housing, parking, student union, health center, continuing education facilities, certain auxiliary projects, and other projects, including academic facilities, approved by the CSU Board of Trustees. Revenues from these programs and revenues approved by the board, including CSU operating funds, are used to meet operational requirements for the projects and to pay debt service on the bonds issued to finance the projects. The strength of the SRB program is its consolidated pledge of gross revenues to the bondholders, which has resulted in strong credit ratings and low borrowing costs for the CSU. Prior to issuance of bonds, some projects are funded through BANs

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issued by the CSU in support of its CP program. The BANs are provided to the CSU Institute, a recognized systemwide auxiliary organization, to secure the CSU Institute's issuance of CP, proceeds from which are used to fund the projects. CP notes provide greater financing flexibility and lower short-term borrowing costs during project construction than would be available with long term bond financing. Proceeds from the issuance of bonds are then used to retire outstanding CP and provide any additional funding not previously covered by CP.

1. California State Polytechnic University, Pomona Parking Lot C Reconfiguration

The California State Polytechnic University, Pomona Parking Lot C Reconfiguration project was approved by the board for amendment of the Non-State Capital Outlay program in March 2016. Schematic design has been approved under delegated authority to the chancellor. After the reconfiguration, the project will provide 250 parking spaces to visitors, faculty, and staff near the administration replacement building, and will address safety and other site improvements.

The not-to-exceed par amount of the proposed bonds is \$4,075,000 and is based on a total budget of \$3,827,000. Additional net financing costs, such as capitalized interest and cost of issuance (estimated at \$248,000), are expected to be funded from bond proceeds. The project is scheduled to start construction in January 2018 with completion expected in September 2018 in coordination with the administration replacement building to start summer 2016.

The following table summarizes key information about this financing transaction.

Not-to-exceed amount	\$4,075,000	
Amortization	Approximately level	
	over 25 years	
Projected maximum annual debt service	\$ 288,126	
Projected debt service coverage including the new project:		
Net revenue – Pomona pledged revenue programs: ¹	1.62	
Net revenue – Projected for the campus parking program: ¹	1.27	

^{1.} Based on campus projections of 2019-2020 operations of the project with full debt service.

The not-to-exceed amount for the project, the maximum annual debt service, and the ratios above are based on an all-in interest cost of 5.18 percent, reflective of adjusted market conditions plus 1.00 percent as a cushion for changing financial market conditions that could occur before the permanent financing bonds are sold. The financial plan includes level amortization of debt service, which is the CSU program standard. The campus financial plan projects parking program net revenue debt service coverage of 1.27 in 2019-2020, the first full year of operations, which exceeds the CSU benchmark of 1.10 for the program. When combining the project with projected

information for all campus pledged revenue programs, the campus' overall net revenue debt service coverage for the first full year of operations is projected to be 1.62, which exceeds the CSU benchmark of 1.35 for a campus.

2. California State University, San Bernardino Student Housing and Dining Commons

The California State University, San Bernardino housing and dining commons project was approved by the board for amendment of the Non-State Capital Outlay program and schematics in November 2015. The freshmen housing complex will consist of two four-story residence hall buildings (totaling approximately 114,000 gross square feet) with a design for double occupancy for 416 beds. The dining commons (approximately 50,000 gross square feet) will have both self-service and full-service food stations as well as three dining rooms providing 650 seats in the interior dining area and a 50-seat mezzanine. The campus received a positive recommendation for the project from the Housing Proposal Review Committee in June 2015.

The not-to-exceed par amount of the proposed bonds is \$104,400,000 and is based on a total budget of \$93,962,000 with a housing reserve contribution of \$3,500,000. Additional net financing costs, such as capitalized interest and cost of issuance (estimated at \$13,938,000), are expected to be funded from bond proceeds. The project is scheduled to start construction in August 2016 with completion expected in July 2018.

The following table summarizes key information about this financing transaction.

Not-to-exceed amount	\$104,400,000
Amortization	Approximately level over 30 years
Projected maximum annual debt service	\$ 7,021,581
Projected debt service coverage including the new project:	
Net revenue – San Bernardino pledged revenue programs: ¹	1.38
Net revenue – Projected for the campus housing program: ¹	1.13

^{1.} Based on campus projections of 2019-2020 operations of the project with full debt service.

The not-to-exceed amount for the project, the maximum annual debt service, and the ratios above are based on an all-in interest cost of 5.50 percent, reflective of adjusted market conditions plus 1.00 percent as a cushion for changing financial market conditions that could occur before the permanent financing bonds are sold. The financial plan includes level amortization of debt service, which is the CSU program standard. The campus financial plan projects housing program net revenue debt service coverage of 1.13 in 2019-2020, the first full year of operations, which exceeds the CSU benchmark of 1.10 for the program. When combining the project with projected information for all campus pledged revenue programs, the campus' overall net revenue debt service coverage for the first full year of operations is projected to be 1.38, which exceeds the CSU benchmark of 1.35 for a campus.

Finance Agenda Item 1 July 19, 2016 Page 4 of 7

3. San Diego State University Tenochca Hall Tower Deferred Maintenance and Infrastructure Replacement

San Diego State University seeks Board of Trustees financing approval to address deferred maintenance and infrastructure needs at the Tenochca Hall Tower, a 392 bed student housing facility. The project calls for replacing deteriorated HVAC and electrical equipment, building finishings, and decayed framing. The project has been approved by the campus president under delegated authority.

The not-to-exceed par amount of the proposed bonds is \$15,475,000 and is based on a total budget of \$15,800,000 with a housing program reserve contribution of \$1 million. Additional net financing costs, such as capitalized interest and cost of issuance (estimated at \$675,000), are expected to be funded from bond proceeds. The project is scheduled to start construction in November 2016 with completion expected in May 2017.

The following table summarizes key information about this financing transaction.

Not-to-exceed amount	\$15,475,000
Amortization	Approximately level
	over 30 years
Projected maximum annual debt service	\$ 1,005,730
Projected debt service coverage including the new project:	
Net revenue – San Diego pledged revenue programs: ¹	1.63
Net revenue – Projected for the campus housing program: ¹	1.50

^{1.} Based on campus projections of 2017-2018 operations of the project with full debt service.

The not-to-exceed amount for the project, the maximum annual debt service, and the ratios above are based on an all-in interest cost of 5.23 percent, reflective of adjusted market conditions plus 1.00 percent as a cushion for changing financial market conditions that could occur before the permanent financing bonds are sold. The financial plan includes level amortization of debt service, which is the CSU program standard. The campus financial plan projects housing program net revenue debt service coverage of 1.50 for 2017-2018, the first full year of operations, which exceeds the CSU benchmark of 1.10 for the program. When combining the project with projected information for all campus pledged revenue programs, the campus' overall net revenue debt service coverage for the first full year of operations is projected to be 1.63, which exceeds the CSU benchmark of 1.35 for a campus.

4. California State University, Monterey Bay, University Corporation at Monterey Bay—Promontory Student Housing Acquisition

University Corporation at Monterey Bay (the "Corporation"), a recognized auxiliary organization in good standing at California State University, Monterey Bay, is seeking approval to finance the purchase of a privately owned student housing project on 8.27-acres of land adjacent to the campus commonly known as the Promontory Student Housing (the "Project").

The Project is a 274,000-square foot student housing complex consisting of three four-story buildings with a total of 174 apartment units, each having from 1-4 bedrooms, for a total of 569 beds, which can be increased to 789 beds if the larger bedrooms are reconfigured for double occupancy. Each bedroom has its own full bathroom. Every apartment has a full kitchen, living room, and washer and dryer. The center building has additional amenities that include offices, a media/meeting room, game room, study rooms, a "cyber café" for events, and a full fitness center. Each building has an open courtyard in the center which promotes collaboration and a sense of community. There are barbeques on the grounds as well as a basketball half court. The property was built in 2015 and was appraised at a fair market value of \$68,550,000 as of November 11, 2013.

On December 30, 2015, the Corporation entered into a master lease agreement with the owner of the Project to lease the facility for use at an annual lease rate of \$5 million. The Corporation and the campus began housing students at the facility in the fall of 2015, as part of the campus' overall housing program. Concurrent with the master lease agreement, both parties also entered into an option agreement, which provides the Corporation with the option to purchase the facility at a price of \$68,550,000 beginning August 1, 2016. Upon financing approval and appropriate due diligence by campus and Chancellor's Office staff, the Corporation and the campus wish to exercise the purchase option and close escrow on the Project in time for the fall 2016 term. On June 24, 2016 the Corporation's board of directors adopted a resolution authorizing the acquisition and financing of the Project through the SRB program.

The bonds will be issued on a tax-exempt basis at a not-to-exceed par amount of \$72,380,000 to fund the Project's purchase price of \$68,550,000 and additional net financing costs such as capitalized interest and cost of issuance, estimated at \$3,830,000. The bonds will be amortized on a level debt service schedule over 30 years, with maximum annual debt service of \$4,695,650. The bonds will be secured by a general obligation pledge of the Corporation's unrestricted revenues, including housing revenues generated by the Project.

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The following table summarizes key information about this financing transaction.

Not-to-exceed amount	\$72,380,000
Amortization	Approximately level
	over 30 years
Projected maximum annual debt service	\$ 4,695,650
Projected debt service coverage including the new project:	
Net revenue – Monterey Bay pledged revenue programs: 1	1.96
Net revenue –Corporation's overall operations: ¹	1.85

^{1.} Based on campus projections of 2017-2018 operations of the project with full debt service.

The not-to-exceed amount and debt service on the bonds is based on an all-in interest cost of 5.23 percent, reflective of adjusted market conditions plus 1.00 percent as a cushion to account for any market fluctuations that could occur before the permanent financing bonds are sold. Based on the financial plan, in 2017-2018, the first full year of debt service repayment for the Project, the debt service coverage for the Project is 1.13 (rising to 1.26 by 2019-2020) and the Corporation's overall debt service coverage is 1.85, compared with the CSU benchmark of 1.25 for both the project and auxiliary debt program. When combining the Project with 2014-2015 information for all campus pledged revenue programs and the campus' existing auxiliary debt program, the campus' overall debt service coverage is projected at 1.96 in 2017-2018, which exceeds the CSU benchmark of 1.35.

Trustee Resolutions and Recommendation

Orrick, Herrington & Sutcliffe LLP, as bond counsel, is preparing resolutions to be presented at this meeting that authorize interim and permanent financing for the projects described in this agenda. The proposed resolutions will be distributed at the meeting and will achieve the following:

- 1. Authorize the sale and issuance of Systemwide Revenue Bond Anticipation Notes and/or the related or stand-alone sale and issuance of the Trustees of the California State University Systemwide Revenue Bonds in an aggregate amount not-to-exceed \$196,330,000 and certain actions relating thereto.
- 2. Provide a delegation to the chancellor; the executive vice chancellor and chief financial officer; the assistant vice chancellor, Financial Services; and the assistant vice chancellor, Financing, Treasury, and Risk Management; and their designees to take any and all necessary actions to execute documents for the sale and issuance of the bond anticipation notes and the revenue bonds.

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Approval of the financing resolutions for the project as described in this Agenda Item 1 of the Committee on Finance at the July 19, 2016, meeting of the CSU Board of Trustees is recommended for:

California State Polytechnic University, Pomona Parking Lot C Reconfiguration

California State University, San Bernardino Student Housing and Dining Commons

San Diego State University Tenochca Hall Tower Deferred Maintenance and Infrastructure Replacement

California State University, Monterey Bay University Corporation at Monterey Bay—Promontory Student Housing Acquisition

COMMITTEE ON FINANCE

Conceptual Approval of a Public-Private Partnership to Develop a Sports Complex Project at California State University, Monterey Bay

Presentation By

Steve Relyea Executive Vice Chancellor and Chief Financial Officer

Robert Eaton Assistant Vice Chancellor Financing, Treasury, and Risk Management

Eduardo Ochoa President California State University, Monterey Bay

Summary

This item requests conceptual approval from the California State University Board of Trustees for a public–private partnership to develop a sports complex project on the California State University, Monterey Bay campus.

Background

In late 2015, the Monterey Bay campus was approached by a development team led by BSIX CORP (B6) with a concept to develop a sports complex project on the campus. B6 was founded in 2007 and its development team partners have experience in the development and management of a variety of real estate development projects including development and operation of sports and entertainment projects. In early 2016, the campus issued a public request for proposals to develop a sports complex on the campus and the B6 development team was the only proposal received by the campus.

This conceptual approval will allow the campus and Chancellor's Office staff to continue discussions with the B6 development team. However, although the B6 development team has experience with the development and operation of sports and entertainment projects, given the proposed scale and complexity of the project, this conceptual approval will also allow the campus and Chancellor's Office staff to retain the option of soliciting proposals again and possibly entering into discussions with other development teams if needed.

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Project Description

The project involves the construction of a new sports complex on approximately 100 acres of campus land designated for athletics and recreational uses. The project will be designed to attract a wide variety of sporting and entertainment events from the region, as well as provide the campus with athletic and recreational facilities. The project will cost an estimated \$173 million; however, final project costs and date of completion have not been determined. The project will include outdoor athletic fields, covered multipurpose athletic fields constructed to NCAA Division II standards, concessions, spectator seating and facilities, aquatics, and support facilities. In addition, the project will include classroom and conference spaces, as well as office and administrative space necessary to operate and staff the facility.

The campus is expected to enter into a long-term market rate ground lease with a developer, either the B6 development team or another development, for a term of not less than 40 years. The project will revert to the CSU upon expiration or termination of the ground lease.

Financing

Neither the campus nor any auxiliary will have an investment in the project. The developer will be responsible for all financing, planning, design, construction, maintenance, custodial, and management costs of the project during the term of the lease. The developer will also be responsible for all costs associated with environmental and entitlement processes in accordance with CSU requirements. All costs associated with design and permits for the project will be the responsibility of the developer. Furthermore, all costs incurred by the campus, including amendment and adoption of its master plan, reimbursement for time and materials during the development of the project, and other similar costs are to be borne by the developer.

Educational Benefits

The project will allow the campus to expand its athletics programming while addressing the poor conditions of existing facilities. The new facilities would also help attract, recruit, and retain higher profile student athletes to the campus intercollegiate programs. In addition, the campus will enjoy expanded facilities for intramural and club sports, as well as many recreational opportunities for the entire student body. The expanded programming will provide opportunities for academic collaboration particularly in Kinesiology and Business and also allow for internships and student employment. Furthermore, the campus has multiple community partners who visit and share athletic facilities at the campus, thus the project will enhance the relationships with the local community.

Approval of the Final Development Plan

Per board policy, as the project moves forward, all related master plan revisions, amendments of the capital outlay program, proposed schematic plans, financial plans, proposed key business points of the finalized development plan, and the required California Environmental Quality Act (CEQA) documents and relevant off-site environmental mitigation measures will be presented at future meetings for final approval by the Board of Trustees prior to execution of any commitments for development and use of the property.

Recommendation

The following resolution is presented for approval:

RESOLVED, by the Board of Trustees of the California State University, that the Trustees:

- 1. Approve the concept of a public-private partnership for the development of sports complex project at California State University, Monterey Bay;
- 2. Authorize the chancellor and the campus to enter into negotiations for agreements necessary to develop the final plan for the public-private partnership as explained in Agenda Item 2 of the July 19, 2016 meeting of the Committee on Finance;
- 3. Authorize the chancellor and the campus to enter into a due diligence access and option agreement which provides the developer with a limited-term option along with the responsibility for the development of a final plan, schematic drawings, and necessary environmental analyses during the option period;
- 4. Will consider the following additional action items relating to the final plan:
 - a. Certification of Final California Environmental Quality Act (CEQA) documentation;
 - b. Approval of a financial plan negotiated by the campus and the Developer with the advice of the chancellor;
 - c. Approval of any amendments to the campus master plan as they pertain to the project;
 - d. Approval of an amendment to the Non-State Capital Outlay Program;
 - e. Approval of the schematic design.

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COMMITTEE ON FINANCE

Report on Banking and Investments at the California State University

Presentation By

Steve Relyea Executive Vice Chancellor and Chief Financial Officer

Robert Eaton Assistant Vice Chancellor Financing, Treasury, and Risk Management

Summary

This item provides information to the California State University Board of Trustees regarding banking operations at the California State University and the investment of CSU funds.

Background

As authorized by state law, the CSU collects revenue from a variety of sources, such as student tuition fees, housing and parking operations, extended education, and lottery funds. Each campus deposits these funds in bank accounts opened in the name of the Board of Trustees of the California State University. In effect, the CSU collects and holds all funds that it receives other than state general funds, which are held by the state for the benefit of the CSU. Funds held by the CSU are used to make payments to meet various needs.

State law authorizes the CSU to invest funds held in its own accounts that are not required for immediate needs. State law stipulates that CSU funds may only be invested in certain type of securities—generally fixed income securities such as United States Treasury instruments, securities of federal agencies such as "Fannie Mae" or "Freddie Mac" or U.S. corporate bonds.

Banking Operations at the California State University

Since 2006, all CSU bank accounts have been with a single bank, Wells Fargo Bank, NA, under a zero balance account structure. Under a zero balance account structure, all campus and Chancellor's Office account balances are transferred out of each individual account every business day and rolled into a single, CSU systemwide master account held and managed at the Chancellor's Office. Through this process, all balances from all accounts are netted against one another to generate one balance. If the balance in the master account is positive, those funds are sent for

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investment. If the balance in the master account is negative due to the level of paper and electronic disbursements, funds are pulled from the investment portfolio to cover the balance and ensure that all disbursements are honored. For bank deposits, Well Fargo Bank, NA, is rated Aa1/AA-/AA+ from Moody's, Standard and Poor's, and Fitch, respectively.

There are a number of key benefits in having a zero balance account banking platform with a single bank.

Efficiency of Cash Management

Under a zero balance account structure, individual campuses do not need to leave balances in their bank accounts or pull funds from investment and lose investment earnings in order to cover outstanding checks that may clear on a given day. Instead, campuses are free to take in deposits and make disbursements from their accounts knowing that balances available for investment or that need to be covered by investment funds are monitored centrally by treasury operations at the Chancellor's Office. This process allows for a much more efficient use of funds, minimizing the amount of funds that are left in CSU accounts on a daily basis and maximizing the amount of funds that are invested and earning a return until needed for their designated purpose.

Reduction of Banking Fees and Enhancement of Banking Services

Having one bank provide banking services allows the CSU to negotiate one contract and take advantage of volume and economies of scale to drive down banking costs, enhance or add services, and negotiate more favorable terms.

Stronger Risk Control and Consistency in Reporting

Under a banking platform with a single bank partner, implementation of certain services and monitoring of treasury policy and procedures can be standardized and enhanced, thereby reducing the risk of fraud. In addition, while campuses have the authority and flexibility to delegate certain banking activities at their level, certain responsibilities and delegations are maintained centrally at the Chancellor's Office to reduce risk. Also, with a single bank, statements are standardized, enhancing the ability of the system to monitor banking activity, reconcile accounts, and create reports.

Investments at the California State University

CSU funds are invested through the CSU Systemwide Investment Fund-Trust (SWIFT) investment portfolio, which was established in July 2007 for the purpose of enhancing centralized cash and investment management. As noted above, on a daily basis, all net investable cash in the CSU system is moved into SWIFT for investment. All SWIFT cash and securities are held by US Bank, the custodian bank for SWIFT. For investment management purposes, all funds that are moved

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into the SWIFT portfolio or pulled out of the SWIFT portfolio are divided equally between two investment management firms, US Bancorp Asset Management and Wells Fargo Asset Management. These two firms make investments in accordance with CSU investment policy and through regular communication with treasury operations staff, which monitors investment portfolio performance and compliance.

Centralizing investments in one systemwide portfolio provides the CSU with many of the same benefits that centralized banking provides—better ability to manage fees, ability to monitor compliance with investment policy, and enhanced and consistent reporting.

Update on Proposed California State University Investment Authority Legislation

As presented to the board over the last year and a half, staff has been working with key partners in the Assembly, the Senate, the Department of Finance, and the State Treasurer's Office to change the legislation that governs the CSU investments. Because fixed income securities have been generating low returns for the CSU over a number of years, the goal of the legislation is to provide the CSU with more investment options and to increase earnings on its existing base of funds. This potential for additional revenues would enhance the CSU's ability to address its deferred maintenance and critical infrastructure backlog.

Key components of the proposed legislation are as follows:

- 1. Expands the types of investments CSU can make to include mutual funds (including equity mutual funds) and real estate investment trusts.
- 2. Limits the amount of funds in the new investments and phases in such investment over a four-year period. The first year would be limited to \$200 million, year two would be limited to \$400 million, year three would be limited to \$600 million, and thereafter no more than 30% of the CSU's total investments could be invested in the new investment options.
- 3. Requires the board to establish an independent advisory committee to oversee investments. The committee would include a majority of members with investment expertise and who are not CSU employees. The State Treasurer would have the option to serve, or appoint a designee to serve, as a member of the committee.
- 4. Enhances quarterly and annual reporting to the board and includes an annual reporting requirement to the legislature that includes investment returns, comparisons to benchmarks, portfolio holdings, market values, and fees.
- 5. Restricts the use of earnings from the new investments to meet non-recurring capital needs, including deferred maintenance and critical infrastructure.
- 6. Prohibits the CSU from citing any losses associated with the new investments as justification for increases in student tuition or fees.
- 7. Prohibits the CSU from seeking State general fund dollars to offset any losses associated with the new investments.

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The proposed legislation has received support from the State Treasurer, was approved by the Senate in May 2016, and is now pending review and possible approval by the Assembly.

Staff has already commenced work on implementing some of the provisions of the proposed legislation, notably the establishment of an investment advisory committee to the board and the reporting provisions. Establishment of such a committee and adoption of the new aspects of reporting will serve the CSU well with respect to the proposed new investment authority as well as with its existing investments.

With the possible legislative changes, staff will conduct a review of the CSU's investment policy and present appropriate amendments to the board for discussion and approval at a future meeting. Based upon any legislative and policy changes, staff would then work to restructure the CSU's investment portfolio to meet the CSU's needs.

COMMITTEE ON FINANCE

Report on the 2016-2017 Support Budget

Presentation By

Ryan Storm Assistant Vice Chancellor Budget

Summary

The purpose of this agenda item is to inform the California State University Board of Trustees of final budget-related decisions made by the state of California affecting the CSU support budget.

Background

At its November 2015 meeting, the Board of Trustees approved the CSU 2016-2017 Support Budget Request. That budget request called for an increase of \$297.6 million, including \$241.7 million from state funds and \$55.9 million of net student tuition revenue tied to funded enrollment growth. The approved budget priorities included funding for:

2% Compensation Pool Increase	\$69.6 million
3% Enrollment Demand (10,700 FTES)	110.0 million
Student Success and Completion Initiatives	50.0 million
Academic Facilities Maintenance & Infrastructure Needs	25.0 million
Mandatory Costs (health, retirement, new facilities maintenance)	43.0 million
TOTAL REQUEST	\$297.6 million

Consistent with the governor's multi-year funding plan, first proposed and adopted in 2013-2014, the governor's 2016-2017 January budget provided a \$140.4 million recurring state general fund increase for the CSU support budget. By the end of May 2016, the governor and legislature estimated slightly lower state revenues and re-prioritized funding augmentations for one-time uses. The governor proposed an additional \$25 million, one-time, for the CSU above his January 2016 budget commitment. The Senate proposal was not materially different from the governor's proposals, while the Assembly proposed an additional \$126 million of recurring funding for the CSU above the governor's January 2016 proposal.

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The final budget agreement between the governor and legislature provided a slight increase of recurring funding above the governor's multi-year funding plan as well as a significant increase in one-time funding. Specifically, the final budget act provides an increase totaling \$154 million from the state general fund, raising state support for the CSU to \$3.2 billion. Additionally, the final budget act provides a total of \$87 million of one-time funding from the state general fund for a variety of purposes.

The state provided approximately 60 cents for every dollar requested by the Board of Trustees, which creates the need to further prioritize and re-size what were already reasonable and necessary new expenditure levels in the CSU support budget request.

Proposed Expenditure Plan

Mandatory Costs

Approximately \$43 million will be used to meet anticipated mandatory costs that the university must pay regardless of the level appropriated by the state. These costs include recent increases to employee benefits and operations and maintenance of newly-constructed space. Without funding for mandatory cost increases, campuses would have to redirect resources from other program areas to meet obligations. Funding mandatory costs helps preserve the integrity of CSU programs.

Funded Student Enrollment

Over 830,000 undergraduate applications were submitted to CSU campuses for Fall 2016, an increase of over 40,000, or nearly five percent, from the prior year. In spite of this, state budget cuts during the recession continue to have repercussions today that constrain the ability of the CSU to admit and enroll new eligible applicants.

The budget plan will allow growth in state-assisted enrollment in the CSU system by approximately 6,100 students (approximately 5,200 full-time equivalent students) during the 2016-2017 academic year. This is just under half of the support budget request for enrollment growth.

Employee Compensation Pool

The CSU 2016-2017 Support Budget Request proposed an employee compensation pool equivalent to two percent, however, there have been significant developments in this component of the support budget. The multi-year agreement with the California Faculty Association, resulting amendments to other bargaining unit agreements with "fairness clauses", and other represented and non-represented employee group cost considerations created new compensation

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expenses equivalent to a five percent compensation pool totaling \$170.3 million for 2016-2017. These costs will be funded by permanent and one-time sources in 2016-2017 including: one percent from one-time funds already identified and set aside from 2015-2016 for faculty salaries, one percent from permanent funds first budgeted in 2015-2016 and already identified and set aside in the compensation pool for faculty salaries, two percent from recurring funds included in the 2016-2017 CSU Support Budget Request for the compensation pool, and one percent from funds that campuses are redirecting to compensation increases.

Student Success and Completion Initiatives/Graduation Initiative 2025

An allocation of \$10.2 million will be used to fund campus-specific strategies that improve student access and success such as reducing time to degree, closing the achievement gap, and improving graduation rates. Systemwide objectives will guide campus-level decisions about how this funding is used. Campuses will balance priorities that include: hiring more tenure-track faculty and staff; scaling up existing best practices; implementing new and innovative strategies to enhance academic advising; focusing on retention and reduced time to degree; and closing the achievement gap for underserved and under-prepared first-time freshmen. This is significantly less than the \$50 million contained in the support budget request, but is necessary in order achieve our graduation initiative 2025 goals, and best serve our students.

Infrastructure Needs

There are numerous examples on every CSU campus of academic and plant facilities that are in need of repair or replacement. The systemwide deferred maintenance backlog cost is approximately \$2.6 billion and grows by approximately \$150 million per year. Due to the partial funding of the support budget in 2016-2017, the CSU will not dedicate new permanent funding for annual debt service on longer-term bond-financed projects, as had been possible during the past two fiscal years. Instead, the university will utilize \$35 million of one-time funding provided by the state to address the CSU's most urgent facility maintenance and infrastructure needs. Also, the CSU will look to other ways to fund its infrastructure needs and we will keep the Board informed on ways to do so.

Other State Budget Changes

Graduation Rate Goal-Setting

The state budget includes a one-time appropriation of \$35 million linked to a plan to be adopted by the board that increases two-year transfer and four-year first-time freshmen graduation rate goals at the systemwide and campus level. To receive these funds, two- and four-year graduation rate goals for all students, on average, would have to exceed rates of other postsecondary institutions. Also, two- and four-year graduation rate goals for low-income students,

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underrepresented minority students, and first-generation college students would have to match the graduation rates of students not included in those groups. A systemwide advisory committee has been assembled to re-bench existing Graduation Initiative 2025 goals.

Education Insights Center

The state budget includes \$1.1 million of ongoing funding to the Education Insights Center. An enterprise entity funded by self-support resources and located on the Sacramento State campus. EdInsights would be tasked with creating the CSU Student Success Network, which will help explore new ways to improve outcomes for CSU students and spread effective practices more broadly across the system.

Summary

The governor signed the 2016-2017 budget act and the higher education budget trailer bill on June 27, 2016. In terms of appropriations for the CSU, the enacted budget is consistent with the Board of Trustees' 2016-2017 Support Budget Request. It provides a recurring programmatic increase of \$154 million from the state general fund as well as \$87 million of one-time funding for a variety of purposes, bringing state support for the CSU to \$3.2 billion out of a \$122 billion state general fund budget. This new funding will continue the process of reinvestment in the students, faculty, staff, and campuses of the CSU.

AGENDA

COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL

Meeting: 11:20 a.m., Tuesday, July 19, 2016 Glenn S. Dumke Auditorium

Hugo N. Morales, Chair

Thelma Meléndez de Santa Ana, Vice Chair

Silas H. Abrego

Adam Day

Douglas Faigin

Jean P. Firstenberg

Lupe C. Garcia

John Nilon

J. Lawrence Norton

Consent Item

Approval of Minutes of the Meeting of May 25, 2016

Discussion Items

- 1. Executive Compensation: Individual Transition Programs, Information
- 2. Compensation for Unrepresented Employees, Information
- 3. Compensation for Executives, Action
- 4. Exemption from Post-Retirement Employment Waiting Period, Action

MINUTES OF THE MEETING OF COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL

Trustees of The California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California

May 25, 2016

Members Present

Hugo N. Morales, Chair Silas H. Abrego, Vice Chair Lillian Kimbell Timothy P. White, Chancellor Lou Monville, Chair of the Board

Chair Morales called the meeting to order.

Approval of Minutes

The minutes from the March 9, 2016 meeting were approved as submitted.

Executive Compensation: President – California State University, Stanislaus

Chancellor White presented the action item. The item approved the compensation for Dr. Ellen N. Junn as president of California State University, Stanislaus. Dr. Junn shall receive a salary at the annual rate of \$283,662 and an annual housing allowance of \$50,000, effective the date of her appointment, and shall also receive additional benefits as cited in Agenda Item 1.

The Committee on University and Faculty Personnel passed the motion to recommend approval of the compensation as stated in Agenda Item 1. (RUFP 05-16-06)

Chair Morales adjourned the meeting.

COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL

Executive Compensation: Individual Transition Programs

Presentation By

Lori Lamb Vice Chancellor for Human Resources

Summary

Information will be provided on the transitions of Dr. Armiñana from his position as president of Sonoma State University, Dr. Rush from his position as president of California State University Channel Islands, and Dr. Zingg from his position as president of California State University, Chico.

Background

At the November 14-15, 2006 meeting of the California State University (CSU) Board of Trustees a resolution (RUFP 11-06-06) was adopted requiring the chancellor to report on new individual transition programs in an open meeting of the Committee on University and Faculty Personnel.

Trustee policy provides individuals appointed into an executive position prior to November 18, 1992 fall under the Trustee Professorship Program (RFSA 11-81-11 and RUFP 09-97-02). The Executive Transition Program replaced the Trustee Professorship and is available to individuals appointed into an executive position between November 18, 1992 and November 14, 2006 (RUFP 11-92-04). The Executive Transition II Program replaced the Executive Transition Program for individuals appointed into an executive position on or after November 15, 2006 (RUFP 11-06-06).

Information

Dr. Ruben Armiñana

On June 30, 2016, Dr. Armiñana retired from the position of president of Sonoma State University. Effective July 1, 2016, Dr. Armiñana began a one-year paid transitional period, to which he is entitled, under the provisions of the Trustee Professorship Program. Upon the conclusion of the initial year, Dr. Armiñana is eligible to assume the duties of a professor in his discipline or an assignment agreeable to the president of Sonoma State, or a combination of the two.

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During his transition assignment he is reassigned into the Management Personnel Plan (MPP – Administrator IV) and is eligible for standard benefits applicable to MPP employees. Dr. Armiñana salary is set at the annual rate of \$233,884. His auto allowance and housing arrangement as president discontinued on the date of his separation from the presidency.

Dr. Richard R. Rush

On August 7, 2016, Dr. Rush will retire from the position of president of California State University Channel Islands. The Executive Transition Program, to which he is entitled, provides a one-year period transitional period after leaving executive office. His transition assignment will be effective August 8, 2016 through August 7, 2017.

During his transition assignment he will be reassigned into the Management Personnel Plan (MPP – Administrator IV) and is eligible for standard benefits applicable to MPP employees. Dr. Rush will have a salary set at the annual rate of \$225,386. His auto allowance and housing arrangement as president will be discontinued on the date of his separation from the presidency.

During this transition period his assigned duties shall include:

- To be available at the request of the new president during the year for advice and counsel on matters pertaining to California State University Channel Islands
- To be available to the chancellor and to other system executive/vice chancellors for advice and counsel on matters pertaining to the CSU

Dr. Paul J. Zingg

On June 30, 2016, Dr. Zingg retired from the position of president of California State University, Chico. The Executive Transition Program, to which he is entitled, provides a one-year period transitional period after leaving executive office. His transition assignment is effective July 1, 2016 through June 30, 2017.

During his transition assignment he is reassigned into the Management Personnel Plan (MPP – Administrator IV) and is eligible for standard benefits applicable to MPP employees. Dr. Zingg salary is set at the annual rate of \$227,750. His auto allowance and housing arrangement as president discontinued on the date of his separation from the presidency.

During this transition period his assigned duties include:

- To be available at the request of the new president during the year for advice and counsel on matters pertaining to California State University, Chico
- To be available to the chancellor and to other system executive/vice chancellors for advice and counsel on matters pertaining to the CSU

COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL

Compensation for Unrepresented Employees

Presentation By

Lori Lamb Vice Chancellor for Human Resources

Summary

Information on 2016-2017 Management Personnel Plan (MPP) and Confidential employee compensation will be shared with the Board. Chancellor Timothy P. White authorized a two percent compensation pool for eligible unrepresented employees effective July 1, 2016.

Background

General salary increases (or pools) for all represented and unrepresented employee groups in the California State University were made in 2007-08, and were followed by no changes for the subsequent five years. Adjustments since 2013-2014 are as follows:

Employee Group	2013-2014	2014-2015	2015-2016
UAPD	1.34%	3%	2%
CSUEU	1.34%	3%	2%
CFA	\$80 per month	3%	5% on 6/30/16
APC	1.34%	3%	2%
SETC	1.34%	3%	2%
SUPA	4.6%	2%	2%
IUOE	1.34%	3%	2%
UAW	1.34%	2%	2%
ELP – LA	0	4.34%	2%
$ELP - MB^{1}$	n/a	n/a	In Negotiation
MPP	1.34%	3%	2%
Confidential	1.34%	3%	2%
Executives	0	3%	2%

¹ This unit was established in 2014. The first contract is currently under negotiation.

U&FP Agenda Item 2 July 19, 2016 Page 2 of 2

The Board of Trustees approved the support budget request for the California State University for 2016-2017. That budget included a 2% compensation pool totaling \$69.6 million. As previously approved by the Board, additional costs related to the California Faculty Association settlement and fairness clauses are covered with additional funds from campuses for this year.

Effective July 1, 2016, the following represented employee groups will receive general salary increases pursuant to the terms of the respective collective bargaining agreements:

California Faculty Association	2%*
Union of American Physicians and Dentists (UAPD)	3%** + 2% on June 30, 2017 ^a
CSU Employees Union (CSUEU)	3%** + 2% on June 30, 2017 ^a
Academic Professionals of California (APC)	3%** + 2% on June 30, 2017 ^a
State Employees Trades Council	3%** + 2% on June 30, 2017 ^a
Statewide University Police Association (SUPA)	2%
International Union of Operating Engineers (IUOE)	3%** + 2% on June 30, 2017 ^a
United Auto Workers (UAW)	In Negotiations
English Language Program at Los Angeles	In Negotiations

^{*} Effectively 7% because in 2015/2016 a 5% increase was provided on June 30, 2016.

The Board of Trustees has endorsed a two percent compensation increase pool for represented California State University faculty and staff unless otherwise negotiated. Chancellor White believes it is appropriate to apply the budgeted two percent compensation increase to our unrepresented employees. System Executives are handled in Agenda Item 3 as they require Board of Trustees action to implement.

^{**} Pursuant to MOU related to fairness clause.

 $^{^{\}rm a}$ The June 30, 2017 costs will be effective in the 2017/2018 fiscal year.

COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL

Compensation for Executives

Presentation By

Rebecca D. Eisen Chair, CSU Board of Trustees

Douglas Faigin Trustee, CSU Board of Trustees

Timothy P. White Chancellor

Summary

This action item recommends compensation for executives for fiscal year 2016-2017. Detailed information will be presented at the July 19, 2016 Board of Trustees meeting.

COMMITTEE ON UNIVERSITY AND FACULTY PERSONNEL

Exemption from Post-Retirement Employment Waiting Period

Presentation By

Lori Lamb Vice Chancellor Human Resources

Dr. Soraya Coley President California State Polytechnic University, Pomona

Summary

This item requests approval by the Board of Trustees to waive the requirement that Dr. Benjamin Quillian, former CSU executive vice chancellor and chief financial officer and, most recently, California State Polytechnic University, Pomona (Cal Poly Pomona) acting vice president and chief financial officer for Administrative Affairs, wait 180 days before returning to work as a rehired annuitant. *The California Government Code, Section 7522.56(f)*, provides for an exception to the 180-day waiting period.

Background

On September 12, 2012, Assembly Bill 340, referred to as the "California Public Employees' Pension Reform Act of 2013" (PEPRA), was signed into law by the governor, and became effective January 1, 2013. PEPRA provided various retirement-related changes that impacted new, current, and retired California State University (CSU) employees. As of January 1, 2013, the following is applicable to retired state employees under *California Government Code*, *Section 7522.56(f):*

- (f) A retired person shall not be eligible to be employed pursuant to this section for a period of 180 days following the date of retirement unless he or she meets one of the following conditions:
- (1) The employer certifies the nature of the employment and that the appointment is necessary to fill a critically needed position before 180 days has passed and the appointment has been approved by the governing body of the employer in a public meeting. The appointment may not be placed on a consent calendar.

U&FP Agenda Item 4 July 19, 2016 Page 2 of 3

Former CSU executive vice chancellor and chief financial officer, Dr. Benjamin Quillian, served as the acting vice president and chief financial officer for Administrative Affairs at Cal Poly Pomona since September, 2015. He retired from state service on June 30, 2016.

In July 2015, the Lanterman Developmental Center, a 287-acre site was transferred by the State to the CSU for use by the Cal Poly Pomona campus. In March 2016, the CSU received the State Historic Preservation Office's Historic Resource Assessment Report for the Lanterman site, which determined that significant portions of the property were historic, subject to potential development limitations, and could potentially pose substantial and costly impediments to its future use and development by Cal Poly Pomona. In response, the CSU Board of Trustees approved a one-year extension to allow the campus to fully assess the opportunities, fiscal impact, and any other implications of retaining the property.

Driven by academic planning priorities, increasing fiscal constraints, and mindful that development of the original campus is increasingly constrained, Cal Poly Pomona has a critical need to develop strategies to optimize use of this potential new resource and assess its impact, both within and beyond the current academic core. The process now underway, led by Dr. Quillian, will provide a feasibility framework of where to locate the university's future research, teaching, residential resources.

Prior to his retirement, Dr. Quillian engaged a number of critical entities and organizations to begin the complex process of assessing the impact of the findings of the Historic Resource Assessment Report for Lanterman. The magnitude of analyzing a 287 acre real estate parcel in Los Angeles County for future use by the CSU and Cal Poly Pomona over the next 30-40 years (with projected build out costs that could easily approach \$1 billion dollars) requires a depth of expertise, negotiating sophistication and experience that Cal Poly Pomona simply does not currently possess. Therefore, the campus has a critical need to allow Dr. Quillian to continue in his role as senior steward over this complex and time sensitive planning and assessment process.

In addition to the Lanterman Developmental Center parcel, Dr. Quillian is also instrumental in guiding the campus and CSU in evaluating options for potential development of an additional 150-acre site, contiguous to Lanterman, and located south of the campus, currently known as Spadra Farm.

Among the initiatives currently underway by Dr. Quillian to address these two complex yet potentially transformative resources include retaining the Urban Land Institute (ULI) to conduct two Technical Assistance Panels (TAPs). The intent for the TAPs is to assess the land use opportunities and challenges for both the Lanterman and Spadra Farm sites. The first TAP in July 2016 will focus on the Lanterman property, and the second TAP in August 2016 will address the Spadra parcel. Given the unique experience and skill sets required of these projects, Dr. Quillian's knowledge and expertise at both the CSU system and campus levels are needed during the ULI assessments.

U&FP Agenda Item 4 July 19, 2016 Page 3 of 3

Utilizing the information gained through the TAPs, Dr. Quillian would then solicit major commercial developers, nationally and perhaps even internationally, through a request for proposal (RFP) process and have these organizations submit business proposals to explore potential public – private partnership possibilities for the site. At the same time, it is critical that Cal Poly Pomona also explore and uncover what governmental resources/projects/and projected long term initiatives – compatible with Cal Poly Pomona's educational mission - might be available from federal, state, and local agencies.

As important are the issues of existing networks, connections and trust that have been established by Dr. Quillian. Dr. Quillian's relationship with Academic Affairs and in particular the College of Agriculture and their external representatives from the agriculture industry will be mission critical to successfully navigating a determination of the best uses for Spadra Farm compatible with academic needs and current fiscal demands.

Finally, the campus has lost a key staff member whose responsibilities included oversight of the Lanterman site and the arrival of the new Vice President (not from within the CSU) is expected in August. Momentum crucial to the success of both Lanterman and Spadra Farm initiatives will simply be lost without Dr. Quillian's continued leadership. The Cal Poly Pomona campus expects to require his skills and talents at least through July 2017. The importance of this transitional service to the university requires that Dr. Quillian be employed as a rehired annuitant before the passing of 180 days following his retirement date.

Recommended Action

The following resolution is recommended for adoption:

RESOLVED, by the Board of Trustees of the California State University, that Dr. Benjamin Quillian is exempt from the 180-day waiting period and is eligible to be employed as a rehired annuitant following the date of his retirement as cited in Agenda Item 4 of the Committee on University and Faculty Personnel at the July 19, 2016, meeting of the CSU Board of Trustees.

AGENDA

COMMITTEE ON COMMITTEES

Meeting: 1:00 p.m., Tuesday, July 19, 2016 Glenn S. Dumke Auditorium

> Debra S. Farar, Chair Adam Day, Vice Chair J. Lawrence Norton

Consent Items

Approval of Minutes of the Meeting of April 26, 2016

1. Amendment to the Board of Trustees' Committee Assignments for 2016-2017, *Action*

MINUTES OF MEETING OF COMMITTEE ON COMMITTEES

Trustees of The California State University Barry Munitz Conference Room, Suite 144 401 Golden Shore Long Beach, California

April 26, 2016

Members Present

Debra S. Farar, Chair Adam Day, Vice Chair Kelsey M. Brewer Lou Monville

Call to Order

Trustee Farar called the teleconference meeting to order and requested that a roll call be taken. Ms. Kiss, Trustee Secretariat, took the roll.

Approval of Minutes

The minutes of April 30, 2015 were approved by roll call as submitted.

Discussion

There was a discussion about the Chair and Vice Chair position. Trustee Farar nominated Trustee Rebecca D. Eisen as Chair and Adam Day as Vice Chair. The motion was seconded. The votes were taken by roll call. The resolution was adopted (**RCOC 05-16-01**).

Trustee Farar presented the nominations for chairs, vice chairs and committee membership. There was a discussion. The motion was seconded. The vote was taken by roll call. The resolution was adopted (**RCOC 05-16-02**).

The following committee assignments for 2016-2017 were proposed:

AUDIT

Douglas Faigin, Chair Lupe C. Garcia, Vice Chair Lillian Kimbell Hugo N. Morales Lateefah Simon

CAMPUS PLANNING, BUILDINGS AND GROUNDS

Steven G. Stepanek, Chair John Nilon, Vice Chair Jane W. Carney Adam Day Thelma Meléndez de Santa Ana J. Lawrence Norton Peter J. Taylor

COLLECTIVE BARGAINING

Lupe C. Garcia, Chair Peter J. Taylor, Vice Chair Adam Day Debra S. Farar Lillian Kimbell Hugo N. Morales J. Lawrence Norton

EDUCATIONAL POLICY

Lillian Kimbell, Chair
Jane W. Carney, Vice Chair
Silas H. Abrego
Douglas Faigin
Debra S. Farar
Jean P. Firstenberg
Thelma Meléndez de Santa Ana
Steven G. Stepanek
Maggie K. White

FINANCE

Peter J. Taylor, Chair Debra S. Farar, Vice Chair Jane W. Carney Adam Day Jean P. Firstenberg Lupe C. Garcia Hugo N. Morales John Nilon Lateefah Simon

GOVERNMENTAL RELATIONS

J. Lawrence Norton, Chair Maggie K. White, Vice Chair Silas H. Abrego Lillian Kimbell Thelma Meléndez de Santa Ana Lateefah Simon Steven G. Stepanek

Trustee Farar adjourned the meeting.

INSTITUTIONAL ADVANCEMENT

Silas H. Abrego, Chair Lateefah Simon, Vice Chair Douglas Faigin Jean P. Firstenberg John Nilon Maggie K. White

ORGANIZATION AND RULES

Debra S. Farar, Chair Jean P. Firstenberg, Vice Chair Jane W. Carney Adam Day Steven G. Stepanek Peter J. Taylor Maggie K. White

UNIVERSITY AND FACULTY PERSONNEL

Hugo N. Morales, Chair
Thelma Meléndez de Santa Ana, Vice Chair
Silas H. Abrego
Adam Day
Douglas Faigin
Jean P. Firstenberg
Lupe C. Garcia
John Nilon
J. Lawrence Norton

COMMITTEE ON COMMITTEES

Amendment to the Board of Trustees' Committee Assignments for 2016-2017

Presentation By

Debra S. Farar Chair, Committee on Committees

Summary

Due to the appointment of Trustee Lupe C. Garcia to the Alameda County Superior Court effective August 2016, the Committee on Committees recommends amendments to the Standing Committees for 2016-2017 as noted below.

The following resolution is recommended for approval:

RESOLVED, by the Board of Trustees of The California State University, on recommendation by the Committee on Committees that the following amendments be made to the Standing Committees for 2016-2017.

AUDIT

Douglas Faigin, Chair Lupe C. Garcia, Vice Chair John Nilon, Vice Chair Lillian Kimbell Hugo N. Morales Lateefah Simon

CAMPUS PLANNING, BUILDINGS AND GROUNDS

Steven G. Stepanek, Chair
John Nilon, Vice Chair
Jane W. Carney
Adam Day
Thelma Meléndez de Santa Ana
J. Lawrence Norton
Peter J. Taylor

COLLECTIVE BARGAINING

Lupe C. Garcia, Chair
Adam Day, Chair
Peter J. Taylor, Vice Chair
Adam Day
Debra S. Farar
Lillian Kimbell
Hugo N. Morales
John Nilon
J. Lawrence Norton

EDUCATIONAL POLICY

Lillian Kimbell, Chair
Jane W. Carney, Vice Chair
Silas H. Abrego
Douglas Faigin
Debra S. Farar
Jean P. Firstenberg
Thelma Meléndez de Santa Ana
Steven G. Stepanek

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Maggie K. White

FINANCE

Peter J. Taylor, Chair
Debra S. Farar, Vice Chair
Jane W. Carney
Adam Day
Jean P. Firstenberg
Lupe C. Garcia
Hugo N. Morales
John Nilon
Lateefah Simon

GOVERNMENTAL RELATIONS

J. Lawrence Norton, Chair Maggie K. White, Vice Chair Silas H. Abrego Lillian Kimbell Thelma Meléndez de Santa Ana Lateefah Simon Steven G. Stepanek

INSTITUTIONAL ADVANCEMENT

Silas H. Abrego, Chair Lateefah Simon, Vice Chair Douglas Faigin John Nilon Maggie K. White

ORGANIZATION AND RULES

Debra S. Farar, Chair Jean P. Firstenberg, Vice Chair Jane W. Carney Adam Day Steven G. Stepanek Peter J. Taylor Maggie K. White

UNIVERSITY AND FACULTY PERSONNEL

Hugo N. Morales, Chair
Thelma Meléndez de Santa Ana, Vice Chair
Silas H. Abrego
Adam Day
Douglas Faigin
Jean P. Firstenberg
Lupe C. Garcia
John Nilon
J. Lawrence Norton

AGENDA

COMMITTEE ON AUDIT

Meeting: 1:05 p.m., Tuesday, July 19, 2016

Glenn S. Dumke Auditorium

Douglas Faigin, Chair Lupe C. Garcia, Vice Chair

Lillian Kimbell Hugo N. Morales Lateefah Simon

Consent Items

Approval of Minutes of the Meeting of May 24, 2016

Discussion Item

1. Status Report on Current and Follow-up Internal Audit Assignments, Information

MINUTES OF THE MEETING OF COMMITTEE ON AUDIT

Trustees of the California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California

May 24, 2016

Members Present

Lupe C. Garcia, Chair
Douglas Faigin, Vice Chair
Adam Day
Hugo N. Morales
Peter J. Taylor
Lou Monville, Chair of the Board
Timothy P. White, Chancellor

Trustee Garcia called the meeting to order.

Approval of Minutes

The minutes of March 8, 2016, were approved as submitted.

Status Report on Corrective Actions for the Findings in the California State University Single Audit Reports of Federal Funds for the Fiscal Year Ended June 30, 2015

With the concurrence of the committee, Trustee Garcia presented agenda item 1 as a consent information item.

Status Report on Current and Follow-up Internal Audit Assignments

With the concurrence of the committee, Trustee Garcia presented agenda item 2 as a consent information item.

2014 Quality Assurance Review – Status Report

With the concurrence of the committee, Trustee Garcia presented agenda item 3 as a consent information item.

Trustee Garcia adjourned the Committee on Audit.

Agenda Item 1 July 19, 2016 Page 1 of 4

COMMITTEE ON AUDIT

Status Report on Current and Follow-up Internal Audit Assignments

Presentation By

Larry Mandel
Vice Chancellor and Chief Audit Officer
Office of Audit and Advisory Services

Summary

This item includes both a status report on the 2016 audit plan and follow-up on past assignments. For the 2016 year, assignments were made to conduct reviews of Auxiliary Organizations, Delegations of Authority, Academic Departments, Emergency Management, International Activities, Construction, Student Activities, Information Security, Cloud Computing, and Information Technology (IT) Disaster Recovery Planning. In addition, follow-up on current/past assignments (Auxiliary Organizations, Information Security, Clery Act, Scholarships, Student Activities, Academic Departments, and Delegations of Authority) was being conducted on approximately 30 prior campus/auxiliary reviews. Attachment A summarizes the reviews in tabular form. An up-to-date Attachment A will be distributed at the committee meeting.

Status Report on Current and Follow-up Internal Audit Assignments

Auxiliary Organizations

The initial audit plan indicated that approximately 267 staff weeks of activity (26.1 percent of the plan) would be devoted to auditing internal compliance/internal control at eight campuses/29 auxiliaries. Two campus/six auxiliary reports have been completed, one campus/two auxiliary reports are awaiting a campus response prior to finalization, report writing is being completed for one campus/four auxiliaries, and fieldwork is being conducted for one campus/four auxiliaries.

Delegations of Authority

The initial audit plan indicated that approximately 48 staff weeks of activity (4.7 percent of the plan) would be devoted to a review of the management of processes for administration of purchasing and contracting activities, motor vehicle inspections, and real and personal property transactions. Six campuses will be reviewed. One campus report has been completed, report writing is being completed for two campuses, and fieldwork is being conducted at three campuses.

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Operational/Financial Reviews

Academic Department Fiscal Review

The initial audit plan indicated that approximately 47 staff weeks of activity (4.7 percent of the plan) would be devoted to a review of college/department administrative and financial controls. Six campuses will be reviewed. Two campus reports have been completed, and three reports are awaiting a campus response prior to finalization.

Emergency Management

The initial audit plan indicated that approximately 50 staff weeks of activity (4.8 percent of the plan) would be devoted to a review of campus emergency management policies and procedures to ensure compliance with CSU and state and federal compliance requirements. Six campuses will be reviewed. Fieldwork is being conducted at one campus.

<u>International Activities</u>

The initial audit plan indicated that approximately 50 staff weeks of activity (4.8 percent of the plan) would be devoted to a review of campus international programs and activities to ensure compliance with CSU policies and other regulatory requirements. Six campuses will be reviewed.

Construction

The initial audit plan indicated that approximately 47 staff weeks of activity (4.6 percent of the plan) would be devoted to a review of design budgets and costs; the bid process; invoice processing and change orders; project management, architectural, and engineering services; contractor compliance; cost verification of major equipment and construction components; the closeout process and liquidated damages; and overall project accounting and reporting. Six projects will be reviewed. One campus report has been completed, report writing is being completed for two projects, and fieldwork is being conducted for one project.

Student Activities

Due to resource constraints, we were unable to complete three Student Activities audits in 2015. The 2016 audit plan indicated that approximately 25 staff weeks of activity (2.5 percent of the plan) would be devoted to completion of these reviews that ensure compliance with CSU policies and other regulatory requirements. Three campuses will be reviewed. Two campus reports have been completed, and report writing is being completed for one campus.

Information Technology Reviews and Support

Information Security

The initial audit plan indicated that approximately 46 staff weeks of activity (4.5 percent of the plan) would be devoted to a review of the activities and measures undertaken to protect the confidentiality, integrity, access to, and availability of information. Six campuses will be reviewed. One campus report is awaiting a campus response prior to finalization, and report writing is being completed for two campuses.

Cloud Computing

The initial audit plan indicated that approximately 26 staff weeks of activity (2.5 percent of the plan) would be devoted to a review of activities pertaining to the use of third-party cloud computing/internet service providers, including a review of contractual provisions related to service availability, data ownership, backup and recovery, and protection of sensitive and/or proprietary information. Four campuses will be reviewed. One campus report is awaiting a campus response prior to finalization, and report writing is being completed for three campuses.

<u>Information Technology Disaster Recovery Planning</u>

The initial audit plan indicated that approximately 26 staff weeks of activity (2.6 percent of the plan) would be devoted to a review of program and facility readiness and resource planning for the recovery of data processing services following a catastrophic event. Four campuses will be reviewed. Fieldwork is being conducted at one campus.

Technology Support

The initial audit plan indicated that approximately 17 staff weeks of activity (1.6 percent of the plan) would be devoted to technology support for non-information technology specific audits and advisory services reviews. The provision of support is ongoing.

Advisory Services

The initial audit plan indicated that approximately 220 staff weeks of activity (21.6 percent of the plan) would be devoted to partnering with management to identify solutions for business issues, offering opportunities to improve the efficiency and effectiveness of operating areas, and assisting with special requests, while ensuring the consideration of related internal control issues. Reviews are ongoing.

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Investigations

The Office of Audit and Advisory Services is periodically called upon to provide investigative reviews, which are often the result of alleged defalcations or conflicts of interest. In addition, whistleblower investigations are being performed on an ongoing basis, both by referral from the state auditor and directly from the CSU Chancellor's Office. Forty-three staff weeks have been set aside for this purpose, representing approximately 4.2 percent of the audit plan.

Committees/Special Projects

The Office of Audit and Advisory Services is periodically called upon to provide consultation to the campuses and/or to participate on committees such as those related to information systems implementation and policy development, and to perform special projects. Thirty-eight weeks have been set aside for this purpose, representing approximately 3.8 percent of the audit plan.

Audit Support

Audit Follow-up

The audit plan indicated that approximately 16 staff weeks of activity (1.6 percent of the plan) would be devoted to follow-up on prior audit recommendations. The Office of Audit and Advisory Services is currently tracking approximately 30 current/past assignments (Auxiliary Organizations, Information Security, Clery Act, Scholarships, Student Activities, Academic Departments, and Delegations of Authority) to determine the appropriateness of the corrective action taken for each recommendation and whether additional action is required.

Annual Risk Assessment

The Office of Audit and Advisory Services annually conducts a risk assessment to determine the areas of highest risk to the system. Eleven staff weeks have been set aside for this purpose, representing approximately 1.1 percent of the audit plan.

Administration

Day-to-day administration of the Office of Audit and Advisory Services represents approximately 4.3 percent of the audit plan.

Status Report on Current and Follow-Up Internal Audit Assignments (as of 7/7/2016)

				2016	2016 ASSIGNMENTS	STN					FOLLOW-LIP PAST/CLIRRENT ASSIGNMENTS	PAST/CURRE	NT ASSIGNM	FNTS
	Aux	Info	Student	Cloud	Acad Dept	Deleg	Emerg	E	Intl		Auxiliary		Inform	Information
	Orgs	Security	Activities	Comptg	Fiscal	o	Mgmt	Dis	Activities		Organizations	us	Seci	Security
					Review	Auth		Recov		•No.	*Recs	**Mo.	*Recs	**Mo.
BAK			RW							4	35/35		10/10	
CH				RW						3	0/32	3	21/21	
ت ت			AC			RW				3	32/32	-		
DH					AI		FW			3	14/36	4		
EB		RW								3	31/31			
FRE					AI			FW		6	36/36	-	11/11	,
FUL				AI						4	17/27	5		
MOH	ΡW									4			4/4	-
LB					AC					4	18/18	-	9/9	1
ΓĄ		RW								4	18/18	-		
MA						ΡW				2	13/13		2/7	
MB										2	23/23	-		
NOR		A								5	19/19			
POM	A		AC							2				
SAC						FW				5	41/41			
SB										4	23/23		10/10	
SD	RW									4			2/0	2
SF				RW		AC				3	17/17		6/0	9
SJ										5	26/26		17/17	
SLO										3	11/11	•		
SM	AC			RW						4	3/17	2		
SON					AC	FW				3	4/4			
STA					AI					4	14/14	1	12/21	8
00	AC					RW				2	0/1	2		
SYS														
A A B B B B B B B B B B B B B B B B B B	Field Work In Pr Report Writing in Audit Incomplett conference and/ Audit Complete	FW = Field Work In Progress RW = Report Writing in Progress AI = Audit Incomplete (awaiting formal exit conference and/or campus response) AC = Audit Complete	iss gress aiting form: impus resp		 * The number of recommendations satisfactorily s ** The number of months recommendations have • The number of auxiliary organizations reviewed. 	ir of recon er of mon er of auxili	nmendation ths recomm ary organiza	s satisfact iendations ations revi	orily address have been c ewed.	sed follow outstandii	 * The number of recommendations satisfactorily addressed followed by the number of recommendations in the original report. ** The number of auxiliary organizations reviewed. • The number of auxiliary organizations reviewed.	oer of recomme report.	ndations in the o	original repoi

Status Report on Current and Follow-Up Internal Audit Assignments (as of 7/7/2016)

				FOLLOW	UP PAST/CUI	FOLLOW-UP PAST/CURRENT ASSIGNMENTS	NMENTS			
	ō	Clery			Stuc	Student	Acaden	Academic Dept.	Delegations	ations
	A	Act	Schok	Scholarships	Activ	Activities	Fiscal	Fiscal Review	of Authority	hority
	*Recs	**Mo.	*Recs	**Mo.	*Recs	**Mo.	*Recs	**Mo.	*Recs	**Mo.
BAK			3/3	1						
CHI										
ر ا					0/2	3				
DH			3/3	•						
EB	9/9	1								
FRE										
FUL					1/5	4				
MUH	3/3	•								
LB							0/4	2		
LA	3/3	1	2/2	1						
MA	3/3	1								
MB										
NOR			0/3	5						
POM					0/3	2				
SAC					1/1	1				
SB										
SD	4/4	•								
SF									0/4	2
SJ			3/3	1						
SLO	3/3	•	1/1	1						
SM					0/2	5				
SON							0/2	2		
STA										
00										
SYS										
* The n ** The I	number of recor	nmendations sa ths recommend	itisfactorily addr lations have bee	 * The number of recommendations satisfactorily addressed followed by the number of recommendations in the original report. ** The number of months recommendations have been outstanding from date of report. 	y the number of	f recommendati rt.	ons in the origin	nal report.		
• The r	number of auxil	 The number of auxiliary organizations reviewed. 	ns reviewed.							

Status Report on Current and Follow-Up Construction Audit Assignments (as of 7/7/2016)

	Project	Project	Contractor	Construction	Start	Comp.	Managed Current Campus Follow-Up	Current	Campus F	-ollow-Up	CPDC Follow-Up	llow-Up
	No.			Cost	Date	Date	Ву	*	**RECS	***MO.	**RECS	***MO.
2016	2016 SJ-875	Student Health & Counseling Ctr. Blach Construction Co.	Blach Construction Co.	\$27,243,613	3/5/2013	Apr-15	Apr-15 Campus	AC	0/3	-		
	EB-001	Warren Hall Replacement	Sundt Construction, Inc.	\$25,940,384	3/10/2014	Oct-15	Campus	RW				
	SD-1275	Zura Hall Renovation	Balfour Beatty Const. Co.	\$38,958,025	5/15/2014	Nov-15	Campus	RW				
	MB-222	Academic Building II	Rudolph and Sletten	\$30,287,494	1/6/2014	Dec-15	Campus	ΡW				
	*FW = Field	*FW = Field Work in Progress; RW = Report Writing in Progress;		AI = Audit Incomplete (awaiting formal exit conference and/or response); AC = Audit Complete	aiting formal	exit confere	ence and/or	response	i); AC = Au	dit Complet	0	
	**The numb	**The number of recommendations satisfactorily addressed follow	addressed followed by the	ed by the number of recommedations in the original report.	nmedations i	the origir t	al report.					
	***The numk	***The number of months that recommendations have been outstanding from date of report.	s have been outstanding fror	m date of report.								

AGENDA

COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS

Meeting: 1:15 p.m., Tuesday, July 19, 2016

Glenn S. Dumke Auditorium

Steven G. Stepanek, Chair John Nilon, Vice Chair Jane W. Carney

Adam Day

Thelma Meléndez de Santa Ana

J. Lawrence Norton Peter J. Taylor

Consent Items

Approval of Minutes of the Meeting of May 24, 2016

Discussion Item

1. Approval of the Amendment of the 2016-2017 Capital Outlay Program and Schematic Plans for California Polytechnic State University, San Luis Obispo, *Action*

MINUTES OF MEETING OF COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS

Trustees of the California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California

May 24, 2016

Members Present

Lou Monville, Chair of the Board Kelsey Brewer Adam Day Rebecca D. Eisen Steven G. Stepanek Timothy P. White, Chancellor

Chair Lou Monville called the meeting to order as both the chair and the vice chair of the committee on Campus Planning, Buildings, and Grounds were not in attendance.

Public Comments

Rocky Sanchez, vice chair of bargaining unit 7, expressed her sadness regarding the intent of California State Polytechnic University, Pomona to outsource grounds work at the Lanterman Development Center. She stated CSU employees have a vested interest in the university and would take good care of the Center.

Approval of Minutes

The minutes of March 8, 2016 were approved as submitted.

Amend the 2015-2016 Capital Outlay Program for the Steven G. Mihaylo Hall Financial Trading Center for California State University, Fullerton

Chair Monville presented agenda item 1 as a consent action item. The committee recommended approval of the proposed resolution (RCPBG 05-16-06).

Categories and Criteria for the Five-Year Facilities Renewal and Capital Improvement Plan, 2017-2018 through 2021-2022

Chair Monville presented agenda item 2 as a consent action item. The committee recommended approval of the proposed resolution (RCPBG 05-16-07).

California Environmental Quality Act Biennial Report

Chair Monville presented agenda item 3 as a consent information item.

Status Update on Lanterman Developmental Center—California State Polytechnic University, Pomona

Assistant Vice Chancellor Elvyra San Juan provided a status update on the Cal Poly Pomona Lanterman Development Center following Executive Vice Chancellor Steve Relyea's introduction of the item. The Department of Finance (DOF) has approved Cal Poly Pomona's request for an extension of time to determine whether the university can productively develop the Lanterman Development Center given the historical district constraints, infrastructure condition, and need for site remediation. The DOF expects to grant the university until September 1, 2017 to relinquish jurisdiction of the site back to the state. Should the university decide to end its interest in the site, Cal Poly Pomona will continue to be responsible for the costs of site maintenance and security until the transfer of jurisdiction is completed by the state around July 1, 2018. Currently, these costs are about \$1 million per year. Cal Poly Pomona will continue to assess development options and report back to the board its findings and recommendations.

Chair Monville adjourned the meeting.

COMMITTEE ON CAMPUS PLANNING, BUILDINGS AND GROUNDS

Approval of the Amendment of the 2016-2017 Capital Outlay Program and Schematic Plans for California Polytechnic State University, San Luis Obispo

Presentation By

Elvyra F. San Juan Assistant Vice Chancellor Capital Planning, Design, and Construction

Summary

This item allows the board to consider the scope and budget of a project not included in the previously approved capital outlay program. It requests approval to amend the 2016-2017 capital outlay program and approval of schematic plans for the Baseball Clubhouse Replacement Building project for California Polytechnic State University, San Luis Obispo.

Amend the 2016-2017 Capital Outlay Program

The California State University Board of Trustees approved the 2016-2017 Capital Outlay Program at its November 2015 meeting. Cal Poly San Luis Obispo wishes to amend the 2016-2017 capital outlay program to include \$6,379,000 for the design and construction of a new Baseball Clubhouse Replacement Building (#160A¹) located on the site of the current baseball clubhouse at Baggett Stadium (#160). The building will house the Cal Poly Baseball Team's locker rooms, coach offices, training rooms, an event space, as well as gathering space for the student athletes. The demolition of the existing baseball clubhouse is included as part of the project scope.

Baseball Clubhouse Replacement Building Schematic Design

Architect: DLR Group

Background and Scope

The existing 1,558 gross square foot (GSF) baseball clubhouse does not meet the current needs of the baseball program. The proposed new 9,700 GSF two-story replacement facility will provide a state-of-the art facility more suitable for a National Collegiate Athletic Association (NCAA) Division I athletic program including a combination of team and public spaces.

¹ The facility number is shown on the master plan map and recorded in the Space and Facilities Database.

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The first floor will be accessible from the field level and will consist of a 1,500-GSF players' locker room, shower area, laundry room, taping room, and an umpire room. A 700-GSF area will provide student athletes with a place to gather and study. The second floor will provide offices for the head coach, two assistant coaches, and volunteer coaches with a dedicated locker room and showers. This building will also feature a multi-purpose event room with a balcony facing the baseball field.

The replacement building will be a steel braced frame structure, with a light steel roof system and a masonry retaining wall. The exterior materials will be selected for durability and ease of maintenance and will feature a mix of fiber cement panels, concrete block, aluminum, and shatter proof glass. Exterior finishes and colors will match the existing Baggett Stadium. The building's interior space will be oriented to take advantage of natural daylighting. Utilities will come from the existing campus infrastructure.

Sustainable building features will include LED lighting, water efficient plumbing fixtures, high efficiency variable refrigerant flow (VRF) ventilation system, and natural daylighting. This project will be designed to achieve Leadership in Energy and Environmental Design (LEED) Silver certification.

Timing (Estimated)

Preliminary Plans Completed	October 2016
Working Drawings Completed	March 2017
Construction Start	June 2017
Occupancy	December 2018

Basic Statistics

Gross Building Area	9,700 square feet
Assignable Building Area	7,225 square feet
Efficiency	74 percent

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Cost Estimate – California Construction Cost Index (CCCI) 6255²

Building Cost (\$393 per GSF)	\$3,809,000
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Sys	stems Breakdown	(\$ per GSF)
a.	Substructure (Foundation)	\$ 17.32
b.	Shell (Structure and Enclosure)	\$ 118.25
c.	Interiors (Partitions and Finishes)	\$ 95.88
d.	Services (HVAC, Plumbing, Electrical, Fire)	\$ 109.48
e.	Built-in Equipment and Furnishings	\$ 2.89
f.	Special Construction & Demolition	\$ 2.89
g.	General Conditions and Insurance	\$ 46.03

Site Development	<u>458,000</u>
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Construction Cost	\$4,267,000
Fees, Contingency, Services	<u>1,843,000</u>

Total Project Cost (\$753 per GSF)	\$6,110,000
Fixtures, Furniture & Movable Equipment	<u>269,000</u>

Grand Total \$6,379,000

Cost Comparison

This project's building cost of \$393 per GSF is higher than the \$373 per GSF for the San José State University Spartan Golf Complex approved in November 2015, but lower than the \$416 per GSF for the San José State Spartan Stadium End Zone Building approved in May 2013, and the \$481 per GSF for the CSU Los Angeles Tennis Center approved in November 2015, all adjusted to CCCI 6255. This project's HVAC services cost is higher than other sports facilities due to the use of an energy efficient VRF system, which has a higher initial cost, but will reduce operating costs over the life of the building. Overall, the building cost is lower compared to the student sports facilities at the San José Spartan Stadium and the Los Angeles Tennis Center due to minimal demolition and a structurally and programmatically simpler design.

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² The July 2016 *Engineering News-Record* California Construction Cost Index (CCCI). The CCCI is the average Building Cost Index for Los Angeles and San Francisco.

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Funding Data

The project will be funded entirely from donor funds raised specifically for this clubhouse project. Per CSU policy, it is anticipated that the campus will seek an increase in operating funds in order to fund the utilities and routine maintenance costs of eligible spaces in the new building as part of a future support budget request.

California Environmental Quality Act (CEQA) Action

A Notice of Exemption has been prepared pursuant to CEQA. The Notice of Exemption will be filed with the State Clearinghouse as required.

The following resolution is presented for approval:

RESOLVED, by the Board of Trustees of the California State University, that:

- 1. The 2016-2017 capital outlay program is amended to include \$6,379,000 for preliminary plans, working drawings, construction, and equipment for the Baseball Clubhouse Replacement Building project.
- 2. The board finds that the Categorical Exemption for the California Polytechnic State University, San Luis Obispo Baseball Clubhouse Replacement Building project has been prepared pursuant to the requirements of the California Environmental Quality Act.
- 3. The proposed project will not have significant adverse impacts on the environment and the project will benefit the California State University.
- 4. The schematic plans for California Polytechnic State University, San Luis Obispo Baseball Clubhouse Replacement Building are approved at a project cost of \$6,379,000 at CCCI 6255.

AGENDA

COMMITTEE ON INSTITUTIONAL ADVANCEMENT

Meeting: 1:30 p.m., Tuesday, July 19, 2016 Glenn S. Dumke Auditorium

> Silas H. Abrego, Chair Lateefah Simon, Vice Chair Douglas Faigin John Nilon Maggie K. White

Consent Item

Approval of Minutes of the Meeting of May 24, 2016

Discussion Items

- 1. Naming of "CEFCU Stadium Home of the Spartans" San José State University, *Action*
- 2. Naming of the Jack H. Brown College of Business and Public Administration California State University, San Bernardino, *Action*

MINUTES OF THE MEETING OF COMMITTEE ON INSTITUTIONAL ADVANCEMENT

Office of the Chancellor Glenn S. Dumke Auditorium 401 Golden Shore Long Beach, California

May 24, 2016

Members Present

Steven G. Stepanek, Chair Silas H. Abrego, Vice Chair Douglas Faigin Debra S. Farar Lou Monville, Chair of the Board Hugo Morales Timothy P. White, Chancellor

Trustee Stepanek called the meeting to order.

Approval of Minutes

The minutes of March 8, 2016 were approved as submitted.

Trustee Stepanek recognized the CSU recipients of the 2016 Council for Advancement and Support of Education (CASE) Awards.

Naming of Terry Atkinson Hall – San Diego State University

Mr. Garrett Ashley, vice chancellor for university relations and advancement, reported that the proposed naming recognizes more than \$3 million in contributions by Campanile Foundation Board member Terry Atkinson in the areas of institutional research, athletics, the College of Business and faculty recruitment and retention. The Geography Annex is home to university development staff.

The committee unanimously approved the proposed resolution (RIA 05-16-05) that the Geography Annex at San Diego State University be named Terry Atkinson Hall.

Naming of the Rongxiang Xu College of Health and Human Services and the Rongxiang Xu Bioscience Innovation Center – California State University, Los Angeles

Mr. Ashley reported that the proposed naming of the facility recognizes the \$10 million commitment by Dr. Li Li and Mr. Kevin Lu in memory of Dr. Rongxiang Xu. The future Bioscience Center will feature up to 20,000 square feet of lab space dedicated to bioscience research and collaboration.

Inst. Adv.

The committee unanimously approved the proposed resolution (RIA 05-16-06) that the College of Health and Human Services at California State University, Los Angeles be named the Rongxiang Xu College of Health and Human Services, and that the Bioscience Innovation Center at California State University, Los Angeles be named the Rongxiang Xu Bioscience Innovation Center.

Trustee Stepanek adjourned the meeting.

COMMITTEE ON INSTITUTIONAL ADVANCEMENT

Naming of "CEFCU Stadium – Home of the Spartans" – San José State University

Presentation By

Garrett P. Ashley Vice Chancellor University Relations and Advancement

Summary

This item will consider naming Spartan Stadium at San José State University as "CEFCU Stadium – Home of the Spartans" in connection with a sponsorship agreement.

This proposal, submitted by San José State University (SJSU), meets the criteria and other conditions specified in the Board of Trustees Policy on Naming California State University Facilities including approval by the system review panel and the campus academic senate.

Background

The proposed naming of the facility recognizes the \$8 million commitment by Citizens Equity First Credit Union (CEFCU) to SJSU. The sponsorship agreement will be paid over a 15-year term. In return, the university's Spartan Stadium will be renamed as "CEFCU Stadium – Home of the Spartans" for that period. Funds from the agreement are intended to be used to support and strengthen athletics operations, improve the stadium and other facilities, and allow for the full funding of scholarship commitments for student athletes, among other potential uses.

Under the terms of a sponsorship agreement, CEFCU would make annual payments to SJSU over fifteen years totaling in excess of \$8 million, less costs of signage and potential unrelated business income tax (UBIT) liability, in return for which:

- Stadium would be referred to on signage at the Stadium and on nearby roadways as either "CEFCU Stadium Home of the Spartans" or "CEFCU Stadium";
- CEFCU would be the exclusive ATM provider at the Stadium, and SJSU would be precluded from granting further stadium sponsorship to CEFCU competitors;
- CEFCU would have the option to place ATMs at one or more additional locations on campus;
- CEFCU would have the option to sponsor other events at the Stadium;
- CEFCU would provide SJSU student-athletes with financial literacy awareness;
- CEFCU would operate a kiosk near the Stadium;
- CEFCU would have the opportunity to negotiate a retail space on the SJSU campus; and
- CEFCU would receive certain rights to advertising in athletics newsletters and publications, and to seating and tickets at events.

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The financial commitment from CEFCU would be the fifth-largest university stadium sponsorship among schools in the Group of 5 conferences, and the second largest in the Mountain West Conference.

With assets over \$5.3 billion, CEFCU serves over 314,000 members through 20 central Illinois Member Centers and three Member Centers in Santa Clara County, California; the CEFCU Financial Center; the Money Center 24 ATM Network; CEFCU's website, cefcu.com; CEFCU's Mobile website, m.cefcu.com; the surcharge-free CO-OP ATM Network; and the CU Service Center Shared Branch Network.

The following resolution is recommended for approval:

RESOLVED, by the Board of Trustees of the California State University, that Spartan Stadium be named "CEFCU Stadium – Home of the Spartans" for a period not to exceed fifteen years from the date of the agreement, and contingent upon receipt of the annual payment and fulfillment of the other terms as stipulated in the sponsorship agreement.

COMMITTEE ON INSTITUTIONAL ADVANCEMENT

Naming of the Jack H. Brown College of Business and Public Administration – California State University, San Bernardino

Presentation By

Garrett P. Ashley Vice Chancellor University Relations and Advancement

Summary

This item will consider naming the College of Business and Public Administration at California State University, San Bernardino as the Jack H. Brown College of Business and Public Administration.

This proposal, submitted by California State University, San Bernardino (CSUSB), meets the criteria and other conditions specified in the Board of Trustees Policy on Naming California State University Academic Entities, including approval by the system review panel and the campus academic senate.

Background

The proposed naming recognizes the \$10 million gift made by Jack H. Brown, who has a long and storied relationship with CSUSB. In 1992, Mr. Brown made a significant gift to the university to name the business and public administration building as Jack H. Brown Hall. In 2005, the California State University Board of Trustees and CSUSB awarded Mr. Brown the honorary degree of Doctor of Humane Letters. This new gift culminates the 50th anniversary of CSUSB and marks the first time in its history that a college will be named after an individual.

The endowed funds from this gift will support academic enrichment and student scholarships in the College of Business and Public Administration (CBPA), helping to attract and retain faculty, facilitate student enrichment, provide for new programs and supplement research. The CBPA is a nationally and internationally respected program that creates a student-centered learning community, preparing students to become productive members in business, government and global society. The CBPA enjoys Association to Advance Collegiate Schools of Business (AACSB) accreditation, the highest standard of achievement for business schools worldwide. Less than five percent of the world's 13,000 business programs have earned AACSB Accreditation. In addition, the Masters in Public Administration program is proud to be accredited by the Network of Schools of Public Policy, Affairs and Administration.

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As Executive Chairman, Mr. Brown has used his enormous talent and energy building Stater Bros. Markets and, in turn, has contributed greatly to the economic, educational and social wellbeing of Inland Southern California.

A native of San Bernardino, Mr. Brown has served Stater Bros. Markets, the only Fortune 500 Company headquartered in the Inland Empire, for over 36 years. He built Stater Bros. into Southern California's only locally-owned supermarket chain, as well as one of the largest in America. Stater Bros. provides employment to approximately 18,000 people throughout the Inland Empire and Southern California and is celebrating its 80th anniversary this year.

Mr. Brown has been given many significant honors, including being named one of ten recipients of the Horatio Alger Award in 1992. Other awardees that year were former Secretary of State Henry Kissinger and author-poet Maya Angelou. Mr. Brown also received the Sidney R. Rabb Award from the Food Marketing Institute in 2005, the supermarket industry's highest award, and in 2011, the prestigious Patriots Award from the Congressional Medal of Honor Society of the United States.

Mr. Brown has always been a passionate supporter of education and enrichment at all levels, from his involvement as the Founding Chairman of Children's Fund of San Bernardino County, a public-private agency devoted to protecting abused and at-risk children; helping to found the Boys and Girls Club of San Bernardino; mentoring work with students at his alma mater, San Bernardino High School; the creation of the Rose Brown Scholarships at CSUSB; his support of college scholarships for employees of Stater Bros.; and his contributions toward building Jack H. Brown Hall at CSUSB.

Recommended Action

The following resolution is recommended for approval:

RESOLVED, by the Board of Trustees of the California State University, that the College of Business and Public Administration at California State University, San Bernardino, be named the Jack H. Brown College of Business and Public Administration.

AGENDA

COMMITTEE ON GOVERNMENTAL RELATIONS

Meeting: 1:45 p.m., Tuesday, July 19, 2016

Glenn S. Dumke Auditorium

J. Lawrence Norton, Chair Maggie K. White, Vice Chair

Silas H. Abrego Lillian Kimbell

Thelma Meléndez de Santa Ana

Lateefah Simon Steven G. Stepanek

Consent Item

Approval of Minutes of the Meeting of May 24, 2016

Discussion Item

1. State Legislative Update, *Information*

MINUTES OF THE MEETING OF COMMITTEE ON GOVERNMENTAL RELATIONS

Trustees of the California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California

May 24, 2016

Members Present

Douglas Faigin, Chair Kelsey M. Brewer, Vice Chair Silas H. Abrego Adam Day Debra Farar Lupe C. Garcia Lou Monville, Chair of the Board Steven G. Stepanek Timothy P. White, Chancellor

Trustee Faigin called the meeting to order.

The committee heard public comment.

Approval of Minutes

The minutes of March 9, 2016, were approved as submitted.

Legislative Update

Mr. Garrett P. Ashley, vice chancellor for university relations and advancement, reported that May 27 is the final day for fiscal committees to hear and report bills to the floor. Any bills that fail to move from the fiscal committee will be dead for the year.

Ms. Nichole Muñoz-Murillo, interim director for advocacy and state relations, gave an overview of bills that impact the CSU and an update on budget advocacy efforts:

• *CSU Investment Authority (SB 1412 Block):* This proposal would allow the CSU to invest in mutual funds and real estate investment trusts, with no more than 30 percent of funds placed in these new options. The intent is to boost annual returns, providing funding for CSU deferred maintenance and infrastructure needs. The bill unanimously passed out of the Senate Education Committee and is now in the Senate Appropriations Committee.

• Lottery Fund Payments (AB 2215 Medina/Baker): This proposal would make a technical change to government code regarding how the State Controller's Office distributes state lottery funds to the CSU. The bill has moved through the Assembly and will next be heard by the Senate Governmental Organization Committee.

Other bills of interest to the CSU include those dealing with faculty increases, presidential search processes, personal service contracts and leaves of absence.

On May 18, campus delegations met with legislators for Budget Advocacy Day to advocate for \$101 million in additional funding. On June 1, CSU mascots will be at the capitol posing for photographs and delivering the #standwithCSU red glasses. Legislators will be asked to wear their red glasses on June 2 to show their support.

Trustees Farar and Faigin would like to continue discussions on trustee involvement in deciding the CSU position on legislative proposals.

Trustee Faigin adjourned the meeting.

COMMITTEE ON GOVERNMENTAL RELATIONS

State Legislative Update

Presentation By

Garrett P. Ashley Vice Chancellor University Relations and Advancement

Nichole Muñoz-Murillo Interim Director Advocacy and State Relations

Summary

This item contains an update on Board of Trustees sponsored measures introduced this year, as well as an update on the 2016 Legislative Session. Additionally, staff will provide an update on final budget advocacy efforts. Please note, all bill statuses are accurate as of June 21, 2016.

Capitol Context

The second year of the 2015-2016 Legislative Session is fast approaching its conclusion. July 1 represented the final day for policy committees to meet and report bills to their respective fiscal committees. Over the past six weeks, hundreds of bills have been moving through the second house. At this point, any bill that failed passage in the policy committees in the second house is considered dead.

The Legislature is currently on Summer Recess and will reconvene on August 1. Upon reconvening, the Legislature will have until August 12 to report bills with fiscal costs to the Floor, and then will have until August 31 to pass bills before the Final Recess begins.

In the midst of the business that is the legislative calendar, the state budget was passed on June 15 by both houses. In the weeks leading up to the passage of the budget, CSU campuses worked diligently in partnership with internal stakeholder groups to ensure that the CSU was part of the Legislature's funding priorities. Two highlights of these efforts included Mascot Day and Focused on Students Day. The additional funding that CSU secured above the Governor's budget proposal is a testament to the collaborative advocacy efforts of our students, faculty, staff, alumni, community leaders and business partners.

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Update on Board of Trustees Legislative Package

SB 1412 (Block) - CSU Investment Authority

This bill would provide the CSU the potential to increase investment earnings on its funds by creating a balanced investment portfolio. Under current law, the CSU is limited to investing in fixed-income securities. Over a four year phase-in period, the bill would allow the CSU to invest in mutual funds and real estate investment trusts with no more than 30 percent of funds in the new investment options. The intent is to boost funding for CSU deferred maintenance and infrastructure needs through the increased earnings.

Status: This bill passed the Assembly Higher Education Committee on the consent

file and has been referred to the Assembly Appropriations Committee.

AB 2215 (Medina) - Lottery Fund Payments

This bill makes a technical change to the Government Code regarding how the State Controller's Office (SCO) distributes state lottery funds to the CSU. This bill removes unnecessary administrative processes currently carried out by staff from both the CSU and SCO.

Status: The measure was passed out of the Senate Governmental Organization

Committee on the consent file and has been referred to the Senate

Appropriations Committee.

Other Measures of Interest to the CSU

AB 1594 (McCarty) - Prohibition of Smoking on Campus

This measure would prohibit smoking, including e-cigarettes, on all public postsecondary institutions and would allow campuses to take certain actions to enforce the ban. The CSU is currently in the process of drafting a policy for the system, which is anticipated to be similar to the language found in AB 1594. It should be noted that any policy adopted by the system would have to be collectively bargained with all bargaining units.

CSU Position: NO OFFICIAL POSITION

Status: The measure passed out of the Senate Education Committee and will next be

heard by the Senate Appropriations Committee.

AB 1721 (Medina) - Cal Grant Program

As introduced, the bill would have made several expansions to the Cal Grant program, including increasing the authorized Cal Grant B Access Award to \$3,000. Unfortunately, the bill was substantially amended, including deleting the expansion of Cal Grant B Access Awards. With this amendment, the CSU changed its position from "support" to "no official position" as the provisions that would have most impacted CSU students were deleted from the bill.

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CSU Position: NO OFFICIAL POSITION

Status: The measure is currently pending a hearing in the Senate Education

Committee.

AB 1726 (Bonta) - Asian Pacific Islander Data Collection

This measure would require the California Community Colleges (CCC) and the CSU, and request the University of California (UC), to provide disaggregated data on Asian Pacific Islanders who are admitted to their systems.

CSU Position: SUPPORT

Status: The measure passed out of the Senate Education Committee and will next be

heard by the Senate Health Committee.

AB 1747 (Weber) - Higher Education Food Assistance

This measure requires postsecondary educational institutions to ensure that each campus located in a county participating in the Restaurant Meals Program apply to the program if they operate eligible food facilities, or to provide information on the program to third-party vendors located on campus. This measure would also make public postsecondary institutions eligible entities to partner with local governments in order to apply for federal matching funds to conduct Cal Fresh outreach activities, and would establish the Public Higher Education Pantry Assistance Account within the Department of Social Services' Emergency Food Assistance Fund Program and would require that moneys in the account (appropriated by the Legislature) be allocated to food banks that support on-campus food pantries and to hunger relief efforts serving low-income students.

Recent amendments removed language that linked compliance with these provisions to participation in the Cal Grant program. With the most recent amendments, the CSU has moved to a "support" position as it would help address food insecurity among students.

CSU Position: SUPPORT

Status: The measure passed out of the Senate Education Committee and will next be

heard by the Senate Human Services Committee.

AB 1756 (Bonilla) - Teacher Credential: Integrated Programs for Professional Preparations

This bill provides one-time grant funding of up to \$10 million to support post-secondary institutions in creating and expanding integrated/blended teacher credentialing programs. The goal would be to recruit teachers to these programs which can provide an undergraduate degree and credential program in five years or less. As part of the Budget Act, the Legislature appropriated funding for integrated teacher credential programs, similar to the contents of this bill.

CSU Position: SUPPORT

Status: The measure was passed by the Assembly and referred to the Senate

Education Committee.

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AB 1778 (Quirk) - Sexual Assault and Violence Training

This measure would require CSU and all state institutions of higher education to conduct annual training, which is consistent with our current policies.

CSU Position: NO OFFICIAL POSITION

Status: The bill was referred to the Assembly Appropriations Committee's Suspense

File.

AB 1837 (Low) - Office of Higher Education Performance and Accountability

The measure is intended to create a successor to the California Postsecondary Education Commission (CPEC). However, this bill currently does not provide segment representation to the newly created entity. The CSU has asked that the system have a seat on the governing body, consistent with the other segments of higher education.

CSU Position: NO OFFICIAL POSITION

Status: The measure passed out of the Senate Education Committee and will next be

heard by the Senate Governmental Organization Committee.

AB 1914 (Bonilla) - Public Postsecondary Education: Access Codes

The measure, sponsored by the California State Student Association (CSSA), would require the Academic Senates of each CSU campus, in collaboration with the students and the campus administrators, to develop strategies related to academic materials required for a course. The goal is to reduce redundancy in what a student may have to pay for when they register for a course. The guidelines developed would require that if an existing online platform is already in place at the campus and can be used in the same manner as what a student would have to purchase with their textbook, than a student wouldn't be required to purchase that item. The measure also would require bookstores to notify faculty about the historical cost of a book, if the course is only offered sporadically.

The CSU has been working closely with the author and all other interested parties to address how students can save money on course materials they need for their education. The CSU has been a leader on this issue and appreciates the work of the author and CSSA on this matter.

CSU Position: SUPPORT

Status: The measure passed out of the Senate Education Committee and will next be

heard in the Senate Appropriations Committee.

AB 1936 (Chavez) - Public Postsecondary Education: Dependents of Armed Forces Members

This measure would change the time of residency determination for dependents of a member of the Armed Forces from the time of enrollment to the time of admittance. This seeks to ensure that

Gov. Rel. Agenda Item 1 July 19, 2016 Page 5 of 11

college-going students who live in California do not lose their residency status between the time they are admitted and the time they begin college if their family is relocated outside the state. The measure is narrowly crafted to address this specific issue and will help ensure current California students do not have to pay out-of-state tuition for reasons beyond their control.

CSU Position: SUPPORT

Status: The measure passed out of the Senate Education Committee and will next be

heard in the Senate Appropriations Committee.

AB 2017 (McCarty) - College Mental Health Services Program

This measure would allow CSU, CCC and UC campuses to submit proposals to augment their mental health services using money from Proposition 63, the mental health initiative. It would require a dollar-for-dollar match with a maximum of \$5 million provided to a campus. The measure would be in place until 2022 and would have a pool of \$40 million a year.

The CSU has been working with the author and sponsor to amend the measure to allow campuses to use the funds for direct services and not just for outreach. The CSU has also asked that a campus could pledge in-kind resources, such as office space, as part of their dollar-to-dollar grant. The author has amended the bill to address these issues, and the CSU has moved to a "support" position.

CSU Position: SUPPORT

Status: The measure was passed by the Assembly and has been double referred in

the Senate to the Health Committee and the Education Committee.

AB 2019 (Santiago) – California State University: Automatic Salary Adjustment for Faculty This measure, which was sponsored by the California Faculty Association (CFA), would have provided CSU faculty with an annual automatic salary adjustment of either 2.65% or California's Consumer Price Index (CPI), depending on which is higher each year. The California State University Employees Union (CSUEU) requested an amendment to add themselves to the provisions of the measure as well.

CSU Position: OPPOSE

Status: The bill was held on the Assembly Appropriations Committee's Suspense

File and is dead for the session.

AB 2154 (Medina) - California Student Aid Commission: Student Members

The measure, sponsored by CSSA, would allow a student member of the California Student Aid Commission (CSAC) to continue serving past their two-year term expiration if the Governor has not named a replacement. The measure also requires their university to waive the student's tuition during their term on the commission.

CSU Position: SUPPORT

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Status: The measure has been passed by policy and fiscal committees and will next

be considered on the Senate Floor.

AB 2163 (Low) - Appointment of CSU Campus Presidents

The measure, sponsored by CFA, would have prohibited the Board of Trustees from naming a campus president until the prospective candidate has visited the campus and held a public forum. The CSU worked with the author and the bill will instead require that within 15 business days of being appointed by the Board of Trustees to a campus presidency that that person has 15 business days to attend the campus and hold an open forum.

CSU Position: SUPPORT

Status: The measure was passed by the Assembly and referred to the Senate

Education Committee.

AB 2164 (O'Donnell and Cooper) - Public Postsecondary Education: Tuition and Fees

Currently, the CSU is required to provide a systemwide tuition fee waiver to any surviving spouse or child of a deceased public safety officer who died as a result of their official duties. This measure would extend this benefit to any mandatory tuition and fees, including campus-based fees. The measure also expands the benefit to deaths caused as a result of an industrial injury or illness arising out of their duties, for both systemwide and campus-based mandatory fees. It should be noted that the CSU used to receive a backfill from the state for this lost revenue to the system, but that ended in 1992-1993.

CSU Position: NO OFFICIAL POSITION

Status: The measure passed out of the Senate Education Committee and will next

be heard in the Senate Appropriations Committee.

AB 2181 (Brown) - Public Contracts: Greenhouse Gas Emission

This measure would have required the CSU, UC and all state agencies to submit a report to the Legislature on the greenhouse gas emissions associated with any infrastructure project that costs more than \$1 million.

CSU Position: NO OFFICIAL POSITION

Status: The measure was held on the Assembly Appropriations Suspense File and is

dead for the session.

AB 2183 (Gatto) - California State University: Personal Service Contracts

The proposal would require the CSU to do a very lengthy cost-benefit analysis for any personal service contract awarded in a manner that is almost identical to what is required for state agencies who are covered by the Civil Service Act. The CSU has always been excluded from the Civil Service Act because of its unique nature and governing board process.

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Protections for CSU employees on the matter of contracting out are very strong due to the Higher Education Employer-Employee Relations Act (HEERA), collective bargaining and the Public Employment Relations Board (PERB). This proposal would forever alter the system's ability to operate, without a clear reason for why such a punitive action should be taken.

CSU Position: OPPOSE

Status: This measure failed passage in the Senate Education Committee and is dead

for the session.

AB 2214 (Harper) - Faculty Royalty Income Disclosure

This measure would have required all public segments of education, including the CSU, to create a form, at their discretion, that would have faculty disclose all income received for royalties or consulting they provided.

CSU Position: NO OFFICIAL POSITION

Status: The bill was held on the Assembly Appropriations Committee's Suspense

File and is dead for the session.

AB 2222 (Holden) - Transit Passes

The measure would establish the Transit Pass Program with moneys from the Greenhouse Gas Reduction Fund, to support transit pass programs that provide free or reduced-fare transit passes to low-income public school students as well as community college, CSU, and UC students who receive Cal Grants.

CSU Position: SUPPORT

Status: The measure passed out of the Senate Transportation and Housing

Committee and will next be heard by the Senate Environmental Quality

Committee.

AB 2294 (Gomez) - California State University: Leave of Absence Union Work

This measure, sponsored by CFA, would require the Board of Trustees to grant a leave to any union members so that they can serve as an elected board member on a campus, statewide, or national public union, regardless of related provisions of the collective bargaining agreement. It should be noted that the measure does not acknowledge that the collective bargaining agreements for our unions allow a specific number of employees leave for whatever purpose they deem appropriate. For example, CFA currently is provided 16 leaves, without question, but has never used all of these positions.

The CSU sought two amendments: 1) that the CSU should be notified of a request for an absence at least 30 days before the beginning of an academic term; and, 2) that any additional leave provided by this proposal be offset first by any available release time negotiated by the CSU and the collective bargaining agreement controlling associated with union group. The author agreed to

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amendments to provide 30 days before the academic term, if possible. The CSU has been in conversation with the author and the sponsor on potential future amendments.

CSU Position: OPPOSE UNLESS AMENDED

Status: The measure passed out of the Senate Education Committee and will next be

heard in the Senate Appropriations Committee.

AB 2317 (Mullin) - California State University: Doctor of Audiology Degrees

This measure would authorize CSU campuses to offer a doctoral degree in audiology. The national standard for this degree has become a doctoral degree, which forced the CSU to close their related masters' level programs.

CSU Position: SUPPORT

Status: The measure passed out of the Senate Education Committee and will next be

heard in the Senate Appropriations Committee.

AB 2386 (Williams) - California State University: Trustees

This measure, sponsored by CSUEU, would take one of the Governor's 16 appointed public members and repurpose this seat to add a represented non-faculty member to the board. This new member would be appointed by the Governor from a pool of at least two non-faculty represented employees who would be chosen by a staff council that would be funded by the unions that represent non-faculty employees.

The CSU has requested that the measure be amended to broaden the definition of non-faculty representative to include all staff, both represented and non-represented, with the exception of presidents, vice presidents and deans. The CSU has also asked for amendments that would allow the chancellor to form the staff council in a manner consistent with the Academic Senate and remove the requirement that the council be paid for by collective bargaining units.

When the measure was introduced, the bill would have also made changes to the faculty trustee term. The CSU was also concerned with this provision as it would have reversed previous BOT sponsored legislation, which ensured an academic voice would always be represented on the board. The author took amendments to address this concern.

CSU Position: OPPOSE UNLESS AMENDED

Status: The measure passed out of the Senate Education Committee and will next be

heard in the Senate Appropriations Committee.

AB 2455 (Chiu) - Automatic Student Voter Registration Program

The measure at one point would have mandated that data collected from CSU Mentor be provided to the Secretary of State's (SOS) office to ensure that as many Californians as possible were

Gov. Rel. Agenda Item 1 July 19, 2016 Page 9 of 11

registered to vote. Issues were raised pertaining to the federal Family Educational Rights and Privacy Act (FERPA) as the data collected by the CSU and other segments might not be the same as what is required by the SOS. The measure now requires the segments to implement a process with the SOS to allow a student to submit an affidavit of voter registration electronically.

The CSU will continue to work with the author to get a better understanding of how the measure will be implemented, should the bill become law.

CSU Position: NO OFFICIAL POSITION

Status: The measure passed out of the Senate Elections and Constitutional

Amendments Committee and will next be heard in the Senate Appropriations

Committee.

AB 2786 (Chavez) - Public Postsecondary Education: Four Year Degree

This measure would have required the UC and CSU to establish four-year pledge programs on all campuses.

CSU Position: NO OFFICIAL POSITION

Status: The bill was held on the Assembly Appropriations Committee's Suspense

File and is dead for the session.

SB 15 (Block) - Postsecondary Ed: Financial Aid: Graduation Incentive Grant Program

Among other provisions, SB 15 would establish Graduation Incentive Grants for CSU students. These grants would increase in value as students complete 30 semester units in a college year, thus incentivizing students to complete a degree in four years. The bill also contains other provisions that would expand other financial aid programs.

CSU Position: SUPPORT

Status: The measure was not heard in the Assembly and is dead for the session.

SB 412 (Glazer and De Leon) - The California Promise

This bill would require the CSU to establish a California Promise Program at a minimum of ten CSU campuses. The campuses would be required to enter into a pledge with a student who, if they satisfy program eligibility, would receive various incentives including priority registration and advisement. The elements of the California Promise Program are largely consistent with the existing pledge programs at four CSU campuses (Fresno, San Bernardino, Fullerton and Cal Poly Pomona.)

The CSU has requested that, among other minor and clarifying amendments, the bill be amended to require the pledge program for first-time freshmen at four CSU campuses. The CSU has also offered to implement pledge programs for transfer students who have earned an Associate Degree for Transfer at 15 campuses in 2017-2018 and 20 campuses in 2018-2019.

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CSU Position: SUPPORT IF AMENDED

Status: The measure passed the Assembly Higher Education Committee and will be

considered by the Assembly Appropriations Committee.

SB 893 (Nguyen) - Postsecondary Tuition Fee Waivers

The measure would have prohibited the CSU from collecting systemwide tuition fees for the surviving dependents of the December 2015 terrorist attack that took place in San Bernardino, if they meet the Cal Grant A eligibility requirements.

CSU Position: NO OFFICIAL POSITION

Status: The measure was held on the Senate Appropriations Committee's Suspense

File and is dead for the session.

SB 906 (Beall) - Public Postsecondary Education: Priority Enrollment

This measure would remove the sunset provision on a program that provides priority enrollment for former foster youth at the CSU and other public segments. The current sunset provision expires in 2017.

CSU Position: SUPPORT

Status: The measure passed out of the Assembly Higher Education Committee and

was referred to the Assembly Human Services Committee.

SB 1050 (De León) - K-12 College Readiness Block Grant

This measure would establish the K-12 College Readiness Block Grant, which awards grant funding to schools to provide administrators, counselors, and teachers with strategies for improving A-G course completion rates, college readiness and college-going rates for traditionally underrepresented students. This measure provides a strategy to improve college readiness that coincides with efforts the CSU has undertaken to improve college-going rates and lower remediation needs for underserved students. This bill also requires the UC, as a condition of receiving enrollment funding in the budget, to increase the admissions of students from high schools that enroll 75 percent or more low-income, English learner, and/or foster youth students.

CSU Position: NO OFFICIAL POSITION

Status: This measure was not heard in the Assembly and is dead for the session.

SB 1359 (Block) - Public Postsecondary Education: Education Materials: Textbooks

This measure would require that all public postsecondary institutions post the cost for required course materials in the schedule of courses. Should the cost not be available, the campus must then put an estimate of the costs for materials in the schedule.

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The CSU has worked with the author on the measure as it has moved through the process. Senator Block recently amended the bill to provide more transparency for a student choosing a class. This would be done by letting them know before they register which course is using OER or another free material instead of a traditional textbook. As a result, the CSU has moved to support the bill.

CSU Position: SUPPORT

Status: The measure passed out of the Assembly Higher Education Committee and

will next be heard in the Senate Appropriations Committee.

SB 1439 (Block) - Postsecondary Education: Sexual Assault Prevention

The measure would require an applicant for the CSU and the CCC to disclose any allegation of workplace sexual harassment against the applicant that resulted in a final judicial or administrative decision that determined that the applicant committed sexual harassment. The CSU has suggested amendments to clarify that it would not be exposed to any liability and that this measure only applies to judicial decisions, specifically within the last 7 years. The CSU is working collaboratively with the author on the measure and will continue to have conversations as the summer continues.

CSU Position: SUPPORT IF AMENDED

Status: The measure passed out of the Assembly Higher Education Committee and

is now headed to the Assembly Appropriations Committee. The CSU has concerns about implementation and also with potential liability associated

with the measure.

AGENDA

COMMITTEE ON EDUCATIONAL POLICY

Meeting: 2:15 p.m., Tuesday, July 19, 2016

Glenn S. Dumke Auditorium

Lillian Kimbell, Chair Jane W. Carney, Vice Chair

Silas H. Abrego Douglas Faigin Debra S. Farar Jean P. Firstenberg

Thelma Meléndez de Santa Ana

Steven G. Stepanek Maggie K. White

Consent Item

Approval of Minutes of the Meeting of May 24, 2016

Discussion Item

1. Graduation Initiative 2025, Information

MINUTES OF MEETING OF COMMITTEE ON EDUCATIONAL POLICY

Trustees of The California State University
Office of the Chancellor
Glenn S. Dumke Conference Center
401 Golden Shore
Long Beach, California

May 24, 2016

Members Present

Debra S. Farar, Chair Silas H. Abrego Kelsey Brewer Rebecca D. Eisen Lupe C. Garcia Lou Monville, Chair of the Board Lillian Kimbell Steven G. Stepanek Timothy P. White, Chancellor

Trustee Farar called the meeting to order.

Approval of Minutes

The minutes of March 8, 2016 were approved as submitted.

Four -Year Graduation, Bottleneck Courses and Super Seniors

Four year graduation rates, bottleneck courses and Super Seniors information item was introduced by Dr. Loren Blanchard, executive vice chancellor for academic and student affairs. The presentation highlighted efforts to increase four year graduation rates through a variety of improvement strategies that impede degree completion. Edward Sullivan, Assistant Vice Chancellor, Academic Research and Resources highlighted elements of student's background, preparation and enrollment choices that correlated with four-year graduation. Having the ability to highlight these factors is critical in providing appropriate support services and interventions.

A status report was provided on enrollment bottlenecks as a strategy initiated in summer 2013. Currently, only three percent of these courses remain bottlenecks with all having alternative options. These are courses not offered because of issues such as insufficient funding, lack of faculty in certain disciplines, limited resource capacity, high failure rates and scheduling issues. The discussion addressed, Super Seniors, those starting as full-time freshman who have excess of 150 semester or 225 quarter California State University units. Campuses have implemented a number of strategies, including intrusive advising, graduation plans and contracts, enrollment controls to steadily decrease the number of Super Seniors.

The 4-year, 5-year and 6-year graduation rates in the California State University are higher than ever. The strategies highlighted, enrollment bottlenecks and Super Seniors, are just a two of those contributing to the progress of increasing students pathway towards graduation.

California State University Success at National Model United Nations

Trustee Lou Monville congratulated the California State University campuses who recently returned from the National Model United Nations (NMUN) diplomacy stimulation conference. As the largest contingent of participants, the CSU, annually, takes home multiple awards and recognitions from the international conference. President Morales highlighted this co-curricular experience for his campus community and stressed the leadership development and learning that has led students to careers in diplomatic relations, political science, and international law. Cal Poly Pomona Alum, Jamaar Boyd Weatherby spoke to the value of NMUN in preparing him for his career as a lawyer while California State University Fullerton student, Celina Bontigao highlighted the value of participating in NMUN in developing her connection to the campus community, networking with other students from around the world and providing her experience to carry into her personal and career goals.

Trustee Farar adjourned the Committee on Educational Policy.

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COMMITTEE ON EDUCATIONAL POLICY

Graduation Initiative 2025

Presentation By

Loren J. Blanchard Executive Vice Chancellor Academic and Student Affairs

Jeff Gold Senior Director Academic Technology Services

Background

At the May 2016 Board of Trustees meeting, the board heard a detailed report on CSU efforts to increase student success, with a particular focus on the characteristics of incoming students that prepare them for timely graduation. The report connected this work to sustained systemwide efforts to clear enrollment bottlenecks, and acknowledged campus-based policies to incentivize graduating "super seniors," those students who have accumulated more than 150 academic credits but have yet to graduate. The presentation was informed by key findings of the CSU's 2016 Undergraduate Outcomes Report.

Trustees commended the work and asked how it will shape the next phase of the Graduation Initiative. In light of the recent gains in graduation rates, there was ensuing discussion about the Division of Academic and Student Affairs' plan to work collaboratively with campus and system stakeholders to set new 2025 targets that were both ambitious and realistic.

In late May, the Division of Academic and Student Affairs invited the CSU presidents to nominate advisors who could help the division revise its 2025 targets. The resulting committee represents a range of CSU campuses and stakeholders:

Lillian Kimbell, Trustee, CSU Board of Trustees
Peter Taylor, Trustee, CSU Board of Trustees
Karen Haynes, President, CSU San Marcos
Lisa Rossbacher, President, Humboldt State
Chukuka S. Enwemeka, Provost, San Diego State University
Lynn Mahoney, Provost, CSU Los Angeles
Luoluo Hong, VP Student Affairs, San Francisco State
Berenecea Johnson Eanes, VP Student Affairs, CSU Fullerton

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Kris Krishnan, AVP Institutional Research, Planning and Assessment, CSU Bakersfield Muriel Lopez-Wagner, AVP Institutional Effectiveness, CSU San Bernardino Christine Miller, ASCSU Incoming Chair, Professor, CSU Sacramento Jodie Ullman, ASCSU, Professor, CSU San Bernardino Mark Van Selst, ASCSU, Professor, San Jose State Taylor Herren, CSSA Outgoing President, Student, CSU Chico David Lopez, CSSA Incoming President, Student, CSU East Bay Michael Pratt, ASI President, Student, CSU Chico

Over the last month and a half, the advisory committee has convened two full-day meetings to review national and state literature and best practices, evaluate graduation rates from comparable institutions, and discuss revised freshman and transfer graduation rate targets for the year 2025.

This approach represents a departure from past methods for setting targets, which relied on third-party consultants to provide the campuses and the system with targets. To set our next goals the CSU, is instead, leveraging the expertise that we have built up internally over the last six-year course of the Graduation Initiative, asking a cross-section of campus leadership, students, faculty, and institutional researchers to help inform the goal-setting approach.

The work of the advisory group is continuing, and in fact will resume with an in-person session immediately following this July meeting of the Board of Trustees. By September 21, 2016 the Division of Academic and Student Affairs will submit a new, ambitious set of goals for Graduation Initiative 2025 to the board for approval.

On September 22, at the conclusion of the board meeting, the Division of Academic and Student Affairs will also convene a systemwide Graduation Initiative 2025 Symposium that the board is encouraged to attend. It will showcase exemplary practices from around the system, celebrate the hard-won gains of the first phase of the Graduation Initiative, and officially launch the important work that lies ahead.

TRUSTEES OF THE CALIFORNIA STATE UNIVERSITY

California State University Office of the Chancellor Glenn S. Dumke Auditorium 401 Golden Shore Long Beach, CA 90802

July 19, 2016

Presiding: Rebecca D. Eisen, Chair

3:00 p.m. Board of Trustees

Dumke Auditorium

Call to Order

Roll Call

Public Speakers

Chair's Report

Chancellor's Report

Report of the Academic Senate CSU: Chair—Christine Miller

Report of the California State University Alumni Council: President—Dia S. Poole

Report of the California State Student Association: President—David Lopez

Board of Trustees

Consent Agenda

Approval of the Minutes of the Board of Trustees Meeting of May 25, 2016 Approval of Committee Resolutions as follows:

Committee on Finance

- Approval to Issue Trustees of the California State University Systemwide Revenue Bonds and Related Debt Instruments for Projects at California State Polytechnic University, Pomona; California State University, San Bernardino; San Diego State University; and California State University, Monterey Bay
- 2. Conceptual Approval of a Public-Private Partnership to Develop a Sports Complex Project at California State University, Monterey Bay

^{*}The Board of Trustees is a public body, and members of the public have a right to attend and participate in its meetings. This schedule of meetings is established as a best approximation of how long each scheduled meeting will take to complete its business. Each meeting will be taken in sequence, except in unusual circumstances. Depending on the length of the discussions, which are not possible to predict with precision in advance, the scheduled meeting times indicated may vary widely. The public is advised to take this uncertainty into account in planning to attend any meeting listed on this schedule.

Committee on University and Faculty Personnel

- 3. Compensation for Executives
- 4. Exemption from Post-Retirement Employment Waiting Period

Committee on Committees

1. Amendment to the Board of Trustees' Committee Assignments for 2016-2017

Committee on Campus Planning, Buildings and Grounds

1. Approval of the Amendment of the 2016-2017 Capital Outlay Program and Schematic Plans for California Polytechnic State University, San Luis Obispo

Committee on Institutional Advancement

- 1. Naming of "CEFCU Stadium Home of the Spartans" San José State University
- 2. Naming of the Jack H. Brown College of Business and Public Administration California State University, San Bernardino

Discussion

- 1. Conferral of Commendation—Lori Lamb, Action
- 2. Conferral of the Title of Trustee Emerita—Lupe C. Garcia, Action
- 3. Conferral of the Title of Trustee Emeritus—Lou Monville, *Action*

4:15 p.m. Board of Trustees—Closed Session Executive Personnel Matters Government Code §11126(a)(1)

Munitz Conference Room

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MINUTES OF THE MEETING OF BOARD OF TRUSTEES

Trustees of the California State University
Office of the Chancellor
Glenn S. Dumke Auditorium
401 Golden Shore
Long Beach, California

May 25, 2016

Trustees Present

Lou Monville, Chair
Rebecca D. Eisen, Vice Chair
Silas H. Abrego
Kelsey M. Brewer
Adam Day
Douglas Faigin
Debra S. Farar
Jean Picker Firstenberg
Lupe C. Garcia
Lillian Kimbell
Hugo N. Morales
Lateefah Simon
Steven G. Stepanek
Maggie K. White
Timothy P. White, Chancellor

Chair Monville called the meeting of the Board of Trustees to order.

Public Comment

The board heard from several individuals during the public comment period: Pam Robertson, vice chair Sacramento, CSUEU spoke about kindness and how it can positively impact institutional attitudes; Ricardo Uc, vice chair, CSUEU, spoke about employees workload and salaries; Rich McGee, CSUEU, addressed the board about issues concerning outsourcing jobs; Sergio Roldan, CSUEU, also spoke to the board about outsourcing of jobs at CSU, San Marcos; Courtney Yamagiwa, student, CSULB, spoke to the board about the potential tuition increase and the affect it will have on students; Andrea Juarez, student, CSU Long Beach, addressed the board about the decrease in ethnic studies; Eduardo Estrada, student, CSU Northridge, spoke about the undocumented students campus-wide; Daniel Ossoy, student, CSULA, spoke about investing and resources towards education; Jennifer Eagan, CFA president, spoke to the board about student fees and funding education; Karen Guzman, student, CSU, San Marcos, addressed the board about the lack of gender inclusive bathrooms on campus.

Chair's Report

Chair Monville's complete report can be viewed online at the following URL: http://calstate.edu/BOT/chair-reports/may2016.shtml

Chancellor's Report

Chancellor Timothy P. White's complete report can be viewed online at the following URL: http://calstate.edu/bot/chancellor-reports/160525.shtml

Report of the Academic Senate CSU

CSU Academic Senate Chair, Steven Filling's complete report can be viewed online at the following URL:

http://www.calstate.edu/AcadSen/Records/Chairs_Reports/

Report of the California State University Alumni Council

Alumni Council President, Dia S. Poole's complete report can be viewed online at the following URL: http://www.calstate.edu/alumni/council/bot/20160525.shtml

Report from the California State Student Association

CSSA President Taylor Herren's complete report can be viewed online at the following URL: http://www.csustudents.org/wp-content/uploads/2016/07/05-16-CSSA-Report_President-Herren.pdf

Board of Trustees

The minutes of the meeting of March 9, 2016 were approved as submitted.

Chair Monville moved all the consent items for approval except for Item 2, Board of Trustees' Committee Assignments for 2016-2017, from the Committee on Committees which was removed for separate discussion. There was a second.

The Board of Trustees approved the following resolutions:

Committee on Organization and Rules

Revision of Standing Orders – Delegation of Capital Outlay Project Approval and Schematic Design Approval (ROR 05-16-02)

RESOLVED, by the Board of Trustees of the California State University, that:

1. The revised Standing Orders as presented in Attachment A for Agenda Item 1 of the May 23-25, 2016 meeting of the Committee on Organization and Rules are approved.

2. An annual report listing all capital projects and schematic plans approved by the chancellor under the new authority delegated by the Board of Trustees in the Standing Orders will be provided as part of the annual five-year capital improvement plan.

Committee on Campus Planning, Building and Grounds

Amend the 2015-2016 Capital Outlay Program for the Steven G. Mihaylo Hall Financial Trading Center for California State University, Fullerton (RCPBG 05-16-06)

RESOLVED, by the Board of Trustees of the California State University, that the 2015-2016 Capital Outlay Program be amended to include \$1,044,000 for preliminary plans, working drawings, construction, and equipment for the California State University, Fullerton Steven G. Mihaylo Hall Financial Trading Center.

Categories and Criteria for the Five-Year Facilities Renewal and Capital Improvement Plan, 2017-2018 through 2021-2022 (RCPBG 05-16-07)

RESOLVED, by the Board of Trustees of the California State University, that:

- 1. The Categories and Criteria for the Five-Year Facilities Renewal and Capital Improvement Plan 2017-2018 through 2021-2022 in Attachment A of Agenda Item 2 of the May 23-25, 2016 meeting of the Committee on Campus Planning, Buildings and Grounds be approved; and
- 2. The chancellor is directed to use these categories and criteria to prepare the Five-Year Facilities Renewal and Capital Improvement Plan for 2017-2018 through 2021-2022.

Committee on Institutional Advancement

Naming of the Terry Atkinson Hall – San Diego State University (RIA 05-16-05)

RESOLVED, by the Board of Trustees of the California State University, that the Geography Annex at San Diego State University be named Terry Atkinson Hall.

Naming of the Rongxiang Xu College of Health and Human Services and the Rongxiang Xu Bioscience Innovation Center – California State University, Los Angeles (RIA 05-16-06)

RESOLVED, by the Board of Trustees of the California State University, that the College of Health and Human Services at California State University, Los Angeles be named the Rongxiang Xu College of Health and Human Services, and that the Bioscience Innovation Center at California State University, Los Angeles be named the Rongxiang Xu Bioscience Innovation Center.

Committee on Finance

Final Approval of the California State University Channel Islands Site Authority Apartment Sales Project (RFIN 05-16-06)

RESOLVED, by the Board of Trustees of the California State University, that the sale of the 328 apartments in University Glen and 58 apartments and retail space in the Town Center on the campus of California State University, Channel Islands as described in Agenda Item 1 of the May 23-25, 2016 meeting of the Committee on Finance is approved, and that the chancellor, the executive vice chancellor and chief financial officer, and their designees are authorized to execute the agreements necessary to complete the transaction.

Conceptual Approval of a Public/Private Partnership with The Panetta Institute for Public Policy at California State University, Monterey Bay (RFIN 05-16-07)

RESOLVED, by the Board of Trustees of the California State University, that the Trustees:

- 1. Approve the concept of a public-public partnership for the development of the Panetta Institute for Public Policy;
- 2. Authorize the chancellor and the campus to enter into negotiations for agreements necessary to develop the final plan for the public-public partnership as explained in Agenda Item 2 of the May 23-25 2016 meeting of the Committee on Finance;
- 3. Authorize the chancellor and the campus to enter into a due diligence access and option agreement which provides the Institute with a limited term option along with the responsibility for the development of a final plan, schematic drawings, and necessary environmental analyses during the option period;
- 4. Will consider the following additional action items relating to the final plan:
 - a. Certification of Final California Environmental Quality Act (CEQA) documentation;
 - b. Approval of a financial plan negotiated by the campus and the Institute with the advice of the chancellor;
 - c. Approval of any amendments to the campus master plan as they pertain to the project;
 - d. Approval of an amendment to the Non-State Capital Outlay Program;
 - e. Approval of the schematic design.

Committee on University and Faculty Personnel

Executive Compensation: President – California State University, Stanislaus (RUFP 05-16-06)

RESOLVED, by the Board of Trustees of the California State University, that Dr. Ellen N. Junn shall receive a salary set at the annual rate of \$283,662 and an annual housing allowance of \$50,000 effective the date of her appointment as president of California State University, Stanislaus; and be it further

RESOLVED, that Dr. Ellen N. Junn shall receive additional benefits as cited in Item 1 of the Committee on University and Faculty Personnel at the May 23-25, 2016 meeting of the Board of Trustees.

Committee on Committees

Election of the Chair and Vice Chair of the Board of Trustees for 2016-2017 (RCOC 05-16-01)

RESOLVED, by the Board of Trustees of The California State University, on recommendation by the Committee on Committees that Rebecca D. Eisen be elected chair for 2016-2017 to take effect immediately following the conclusion of the May 23-25, 2016 board meeting.

RESOLVED, by the Board of Trustees of The California State University, on recommendation by the Committee on Committees that Adam Day be elected vice chair for 2016-2017 to take effect immediately following the conclusion of the May 23-25, 2016 board meeting.

Prior to the approval of the consent agenda, Trustee Farar requested that Item 2, Board of Trustees' Committee Assignments for 2016-2017, be removed from the consent agenda for separate discussion. Following the approval of the consent agenda, Trustee Farar made a motion to amend the item. There was a second. The committee approved the resolution.

Board of Trustees' Committee Assignments for 2016-2017 (RCOC 05-16-02)

RESOLVED, by the Board of Trustees of The California State University, on recommendation by the Committee on Committees that the following appointments be made to the Standing Committees for 2016-2017 to take effect immediately following the conclusion of the May 23-25, 2016 board meeting.

AUDIT

Douglas Faigin, Chair Lupe C. Garcia, Vice Chair Lillian Kimbell Hugo N. Morales Lateefah Simon

COLLECTIVE BARGAINING

Lupe C. Garcia, Chair Peter J. Taylor, Vice Chair Adam Day Debra S. Farar Lillian Kimbell Hugo N. Morales J. Lawrence Norton

CAMPUS PLANNING, BUILDINGS AND GROUNDS

Steven G. Stepanek, Chair John Nilon, Vice Chair Jane W. Carney Adam Day Thelma Meléndez de Santa Ana J. Lawrence Norton Peter J. Taylor

EDUCATIONAL POLICY

Lillian Kimbell, Chair
Jane W. Carney, Vice Chair
Silas H. Abrego
Douglas Faigin
Debra S. Farar
Jean P. Firstenberg
Thelma Meléndez de Santa Ana
Steven G. Stepanek
Maggie K. White

FINANCE

Peter J. Taylor, Chair Debra S. Farar, Vice Chair Jane W. Carney Adam Day Jean P. Firstenberg Lupe C. Garcia Hugo N. Morales John Nilon Lateefah Simon

ORGANIZATION AND RULES

Debra S. Farar, Chair Jean P. Firstenberg, Vice Chair Jane W. Carney Adam Day Steven G. Stepanek Peter J. Taylor Maggie K. White

GOVERNMENTAL RELATIONS

J. Lawrence Norton, Chair Maggie K. White, Vice Chair Silas H. Abrego Lillian Kimbell Thelma Meléndez de Santa Ana Lateefah Simon Steven G. Stepanek

UNIVERSITY AND FACULTY PERSONNEL

Hugo N. Morales, Chair
Thelma Meléndez de Santa Ana, Vice Chair
Silas H. Abrego
Adam Day Douglas
Faigin Jean P. Firstenberg
Lupe C. Garcia
John Nilon
J. Lawrence Norton

INSTITUTIONAL ADVANCEMENT

Silas H. Abrego, Chair Lateefah Simon, Vice Chair Douglas Faigin John Nilon Maggie K. White Following approval of the consent agenda, Chair Monville presented six action items: a conferral of commendation on Susan W. Martin from San José State and conferrals of titles of recognition on Student Trustee Kelsey M. Brewer and four retiring presidents - Ruben Armiñana from Sonoma State, Richard R. Rush from Channel Islands, Joseph F. Sheley from CSU Stanislaus, and Paul J. Zingg from CSU Chico. The board approved the following resolutions.

Conferral of the Title of Student Trustee Emerita-Kelsey Brewer (RBOT 05-16-04)

RESOLVED, by the Board of Trustees of the California State University, that this board confers the title of Student Trustee Emerita on Kelsey Brewer, with all the rights and privileges thereto.

Conferral of Commendation on Susan W. Martin (RBOT 05-16-05)

RESOLVED, by the Board of Trustees of the California State University, that this board commends Interim President Susan W. Martin for her dedication and leadership on behalf of the students, faculty, staff, administrators, alumni and friends of San José State University and the California State University.

Conferral of the Title of President Emeritus-Ruben Armiñana (RBOT 05-16-06)

RESOLVED, by the Board of Trustees of the California State University, that this board confers the title of President Emeritus on President Ruben Armiñana, with all the rights and privileges thereto.

Conferral of the Title of President Emeritus-Richard R. Rush (RBOT 05-16-07)

RESOLVED, by the Board of Trustees of the California State University, that this board confers the title of President Emeritus on President Richard R. Rush, with all the rights and privileges thereto.

Conferral of the Title of President Emeritus—Joseph F. Sheley (RBOT 05-16-08)

RESOLVED, by the Board of Trustees of the California State University, that this board confers the title of President Emeritus on President Joseph F. Sheley, with all the rights and privileges thereto.

Conferral of the Title of President Emeritus—Paul J. Zingg (RBOT 05-16-09)

RESOLVED, by the Board of Trustees of the California State University, that this board confers the title of President Emeritus on President Paul J. Zingg, with all the rights and privileges thereto.

BOARD OF TRUSTEES

Conferral of Commendation-Lori Lamb

Presentation By

Rebecca D. Eisen Chair of the Board

Summary

It is recommended that Lori Lamb, Vice Chancellor for Human Resources, be commended for her dedication and leadership to the California State University.

The following resolution is recommended for approval:

RESOLVED, by the Board of Trustees of the California State University, that this board commends Vice Chancellor Lori Lamb for her dedication and leadership on behalf of the students, faculty, staff, administrators, alumni and friends of the California State University.

BOARD OF TRUSTEES

Conferral of the Title of Trustee Emerita-Lupe C. Garcia

Presentation By

Rebecca D. Eisen Chair of the Board

Summary

It is recommended that Trustee Lupe C. Garcia be conferred the title of Trustee Emerita for her service to the California State University. The granting of emerita status carries the title, but no compensation.

The following resolution is recommended for approval:

RESOLVED, by the Board of Trustees of the California State University, that this board confers the title of Trustee Emerita on Trustee Lupe C. Garcia, with all the rights and privileges thereto.

BOARD OF TRUSTEES

Conferral of the Title of Trustee Emeritus-Lou Monville

Presentation By

Rebecca D. Eisen Chair of the Board

Summary

It is recommended that Trustee Lou Monville, whose term expired on June 30, 2016, be conferred the title of Trustee Emeritus for his service to the California State University. The granting of emeritus status carries the title, but no compensation.

The following resolution is recommended for approval:

RESOLVED, by the Board of Trustees of the California State University, that this board confers the title of Trustee Emeritus on Trustee Lou Monville, with all the rights and privileges thereto.