10 QUESTIONS ON WORKERS' COMPENSATION CLAIMS

QUESTIONS

ANSWERS

ONE:	Time can be both your friend and enemy,
	depending on the scope of your initial efforts.
INVESTIGATE BUT COMMUNICATE : What are the	Upon learning of a potential injury, it is manifest
first steps to take in order to minimize the likelihood of the employee hiring an attorney and	that CSU immediately conduct the initial investigation into the facts of the injury while
making the claim a litigated one?	simultaneously communicating with the
	employee. For injuries beyond first aid, provide a
	claim form (DWC-1) and then communicate with
	the employee with an offer to refer for medical
	care without delay. As you investigate, continue
	to communicate with the employee, preferably in-
	person or by telephone. Workers' Compensation is complex and riven with forms and process, so
	demystify and explain the next steps
TWO:	Workers' compensation can be a bridge to other
	actions made against CSU, including Labor Code
COORDINATE TO IMPACT: How does	132(a) -retaliation claim, a civil claim for disparate
coordination with other CSU departments	treatment under FEHA, wrongful termination and
positively impact a workers' compensation claim?	others. It is essential that the workers'
	compensation administrator communicate with HR, Safety, claims counsel and others in order to
	make a seamless handing of the workers'
	compensation claim and therefore reduce risk
	exposure to claims outside of WC
THREE:	Claims handling should go beyond basic regulatory
	compliance. The claims administrator should have
GOALS BEYOND REGULATIONS : What is the value	THREE goals up front: (1) Providing immediate
of having leading claims goals beyond workers' compensation regulations?	access to quality medical care; (2) Careful explanation of the system and process ahead; (2)
	Returning the employee to work, either on a
	transition, modified or unrestricted basis. This
	means providing assurance and reassurance to the
	injured worker and providing positive goals
	beyond benefits
FOUR:	These claims have different rules:
PSYCHIATRIC CLAIMS : Are psychiatric claims	 Minimum six months employment Limited by post-termination
different than physical injuries and if so, to what	 Causation is based upon "actual events"
extent?	 Predominant causation (51%) or.
	Substantial causation (35-40%) in limited
	cases

	 Good faith personnel actions defense No permanent disability if secondarily caused by a physical injury with exceptions
FIVE: THE VALUE OF SETTLEMENT AS THE BEST CLAIM OUTCOME?: Why should most workers' compensation claims settle rather than be decided by the Workers' Compensation Appeals Board?	The WCAB was intended to be a benefit delivery vehicle, not an adjudicatory body. Trial outcomes are inconsistent and often unpredictable. The system is also tilted in favor of providing benefits. A settlement, either in a lump sum (compromise and release) or with an open future medical care award (stipulated award) is generally preferable, since it removes the uncertainties and ongoing expenses associated with continuing litigation
SIX: SETTLEMENT CONSIDERATIONS: What should be considered before resolving a claim by compromise and release?	 There are a host of considerations which need to be factored into the settlement equation: Potential retirement status Social Security Disability and the MSA Conditional payments and Medicare Is the employee continuing to work? Collateral benefits such as disability policy Liens from group health provider Global settlement to include potential FEHA and other employment law issues
SEVEN: INVESTIGATION AND TIME? After receiving a completed and signed claim form (WC-1), how much time is there to investigate?	A claim is deniable based upon a legal issue, factual dispute or a medical determination. Under Labor Code 5402, for most claims, the administrator has 90 days (plus 5 more days if served by mail) to investigate and then make a decision to accept or reject the claim or it becomes presumptively compensable. This is the so-called delay period. Get statements from the employee, potential witnesses and consult with HR if there are allegations of job stress. Consult with defense counsel for potential grounds for denial and even obtain proposed denial language
EIGHT DRIVERS OF LITIGATION? What are the most common drivers for litigation?	 The most common drivers for litigation are: Untimely referral for medical treatment Medical facility not able to accommodate fast appointment Not being available by telephone Untimely contact with employee Gaps in communication Insufficient follow-up Complex and confusing benefit notices Denials based upon generalities or conclusions not explained

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NINE:	Injured employees are affected by their injuries often beyond the pain and limitations; The
SHARE KNOWLEDGE WITH OTHERS: Why should various CSU departments share information and how does this impact a claim?	workers' compensation system needs to work in coordination with other CSU departments, so that the communications to the employee are consistent and in harmony. This especially important on issues relating to return to work and work modifications
TEN:	There will likely arise a scenario in which the workers' compensation primary treating physician
RESONABLE ACCCOMODATION: Is it necessary to	releases the employee back to work with either
coordinate a return-to-work opinion from a WC	temporary or permanent work limitations,
primary treating physician with HR, in order to	consistent with medical findings that result in
satisfy FEHA mandates?	work restrictions on a medical basis. However, the claims administrator needs to be mindful that return-to-work issues are handled differently under FEHA, which mandate an interactive process, In order to result in a legal accommodation. Therefore, the accommodation process needs to work in a coordinated manner, so that the WC restrictions are also channeled properly into the FEHA requirements calling for an interactive process