## Ed.D. in Educational Leadership Core Educational Leadership Program Concepts

This summary is drawn from SB 724, the CSU Presidents Task Force on Education Leadership Programs, the California Professional Standards for Educational Leaders, and existing Ed.D. programs in Educational Leadership across the U.S. It is meant as a starting point to assist in the consideration and planning of program core concepts and organization.

Note: This model for addressing concepts of educational leadership, research methodology, and dissertation research is an example of how Ed.D. program components might be organized. In the example, the leadership core is meant to include leadership topics common to both of the Ed.D. program specializations, while leadership specialization courses are meant to address leadership topics that are distinctive for the P-12 and community college/post-secondary education specializations. The basic purpose of the chart is to identify key concepts that campuses are normally expected to address in Ed.D. programs in Educational Leadership. Campus proposals may organize the core concepts differently than appears here. In cases where a core concept is not included in a proposed program, the campus should indicate the reason(s) that concept is not addressed.

Sample Program	Description
Leadership Foundations	
Systemic Educational Reform	Achieving reform and improvement within California's P-12 and community college/post-secondary education institutions.
Visionary Educational Leadership	Leadership based on a shared vision of learning grounded in moral principles and ethical decision-making.
Complexity and Organizations	Modern theories of management of complex organizations and applications to education.
Collaborative Management	Fostering distributive leadership, facilitating collaborative change.
Diversity and Equity	Addressing issues of diversity, equity and opportunity, including attention to special populations.
Educational Policy Environments	Political, legal, and historical contexts affecting local, state, and federal educational decision-making.
Educational Accountability	Internal and external accountability processes and their use in data-driven planning.
Leadership Specialization	
School and Campus Cultures	Creating shared aspirations and expectations that result in learning-centered environments and student excellence.
Curricululm and Instructional Reforms	Cognition and learning, reforms in curricululm and instruction, instructional technologies, online and distance learning.
Human Resource Development	Human resource management; staff and professional growth and development; learning organizations and communities.
Student Development and Learning	Classroom, school, and community-based support, instruction, and services reflecting theories of development and learning.
Community and Governmental Relations	Working with boards and trustees, families, communities, businesses, local and state govenmental entities.
Resources and Fiscal Planning	Financing public education; budgeting and resource allocation to achieve student outcomes.
Research Methodology	
Assessment and Evaluation	Assessing learning outcomes; using data for student interventions and program decision-making and improvement.
Applied Quantitative Inquiry	Formulating researchable questions; design and statistical analysis of surveys; quantitative data collection.
Applied Qualitative Inquiry	Qualitative methods of data collection and interpretation; ethnographic and action research.
Field-Based Research	Research applied to relevant field settings, including collection, analysis, and use of data.
Data-Driven Decision-Making	Data-driven decision-making and institutional research to improve educational outcomes.