Date: September 1, 1982
To: Presidents

From: Harry Harmon
Executive Vice Chancellor

Subject: Amendment of the Employee Fee Waiver and Reduction Program Under the New Fee Structure — Executive Order No. 401

With the establishment of the State University Fee (see Executive Order No. 397, issued July 16, 1982), it is necessary to amend the "Delegation of Authority and Procedures for the Administration of Fee Waivers and Reductions for Employee Training and Career Development" issued April 1, 1975, as Executive Order No. 218. Executive Order No. 401 amends the Delegation and Procedures consonant with the new fee structure.

Enclosed are five (5) copies of Executive Order No. 401. This Executive Order is effective immediately.

Section 13 of the Executive Order continues to assign responsibility to the Vice Chancellor, Faculty and Staff Affairs, for review and evaluation of this program and for issuing directives to amplify and interpret these procedures. Any questions concerning the Executive Order should be directed to Dr. Robert E. Tyndall, Acting Vice Chancellor, Faculty and Staff Affairs.

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Enclosures

Distribution: Vice President, Academic Affairs
Vice President for Administration
Director of Admissions and Records
Business Managers
Personnel Officers
Chancellor’s Staff
Executive Order No. 401

THE CALIFORNIA STATE UNIVERSITY
Office of the Chancellor
400 Golden Shore
Long Beach, California 90802

Executive Order: 401
Title: Delegation of Authority and Procedures for the Administration of Fee Waivers and Reductions for Employee Training and Career Development

Effective Date: September 1, 1982
Supersedes: Executive Order No. 218

Pursuant to Sections 1 and 2 of Chapter III of the Standing Orders of the Board of Trustees of The California State University and Section 41804 of Title 5, California Administrative Code, I hereby delegate to the Presidents of The California State University or their designees the authority to admit for enrollment and to approve the waiver and reduction of fees for eligible employees who enroll in courses pursuant to the Procedures for the Administration of Fee Waivers and Reductions for Employee Training and Career Development which are amended, effective this date, for The California State University. A copy of these Procedures is attached to, and made a part of, this Executive Order.

Date: September 1, 1982

W. Ann Reynolds, Chancellor
PROCEDURES FOR THE ADMINISTRATION OF FEE WAIVERS AND REDUCTIONS FOR EMPLOYEE TRAINING AND CAREER DEVELOPMENT

1. Purpose:

These procedures are for the purpose of implementing an employee fee waiver and reduction program in accordance with the authority granted the Trustees by Education Code, Section 89710 and to establish procedures for administration of the program pursuant to the delegation of authority to the Chancellor provided in Section 41804 of Title 5, California Administrative Code.

2. Eligibility:

All full-time or part-time permanent or full-time probationary employees may participate in the fee waiver and reduction program subject to authorization by the campus President or designee pursuant to these procedures. Full-time or part-time permanent and full-time probationary employees on an approved full or partial leave of absence with or without pay remain eligible employees. Employees covered by Section 42703(g) of Title 5, California Administrative Code (employees in programs of work relief or work training such as the Comprehensive Employment and Training Act referred to as CETA), graduate assistants, student assistants, part-time and temporary full-time employees are not eligible. In cases where provisions of this Executive Order are in conflict with a Memorandum of Understanding entered into pursuant to the Higher Education Employer-Employee Relations Act, the Memorandum of Understanding shall govern with regard to those conflicting provisions for the individuals in the unit covered by the Memorandum of Understanding.

3. Unit Limitation:

In order to achieve a reasonable balance between an employee’s regular work assignment and the course load taken under this program, approval for a waiver and reduction of fees shall be in accordance with the following unit limitations.

An eligible employee working full time may be granted approval to enroll under this program for up to six (6) semester or quarter units per term. However, fees may be waived for only 5.9 units (see Section 5 below).

Enrollment for units in excess of these amounts may be approved in accordance with the following schedule if an employee is granted an approved leave of absence:

<table>
<thead>
<tr>
<th>Percentage of Leave</th>
<th>Maximum Semester or Quarter Units</th>
</tr>
</thead>
<tbody>
<tr>
<td>One-fourth but less than one-half</td>
<td>9</td>
</tr>
<tr>
<td>One-half but less than three-fourths</td>
<td>12</td>
</tr>
<tr>
<td>Three-fourths but less than full</td>
<td>15</td>
</tr>
<tr>
<td>Full</td>
<td>Not limited</td>
</tr>
</tbody>
</table>
4. Admissions:

Employees who qualify for admission to a campus in accordance with established standards and criteria shall be processed by the Office of Admissions and Records as regular admissions except that the application fee will be waived. Employees who do not qualify for regular admission to a campus may be admitted under the authority of Subdivision (e) of Section 41804 of Title 5, California Administrative Code as implemented in these procedures.

a. Work-Related Courses:

Admission for the purpose of enrolling in courses deemed work-related shall be with the approval of the President or designee and shall be only for the specified academic term. An employee enrolling in an approved work-related course shall be required to fill out only the front of Part A of the admissions application. The Office of Admissions and Records shall establish a file and Permanent Record Card for each employee admitted for this purpose, but the processes associated with matriculation (i.e., provision of transcripts of previous college level work, test scores, the evaluation of transfer credit, etc.) need not be carried out unless the employee subsequently declares an educational objective as part of an approved individual career development plan.

b. Career Development Courses:

Admission for the purpose of enrolling in courses as part of an approved individual career development plan shall be with the approval of the President or designee. These employees shall be required to complete all the forms necessary for regular admission and matriculation at a campus of The California State University. The Office of Admissions and Records shall maintain the usual student records for employees admitted pursuant to this provision. Admission shall be continuous so long as the employee remains in good academic standing and maintains satisfactory progress toward the objectives outlined in the individual career development plan as judged by the President or designee.

c. Intercampus Enrollments:

In some instances employees may need to enroll on their own time at a campus other than the campus of employment. In such cases the campus of employment shall provide an employee with written certification that enrollment is authorized in accordance with this Executive Order and that the employee is enrolling for an approved work-related course or as part of an approved individual career development plan. The campus of enrollment shall then follow the admissions procedure outlined in (a) or (b) of this section, as appropriate.

d. Employees of the Office of the Chancellor:

The Chancellor or designee shall provide employees of the Office of the Chancellor with written certification that enrollment is in accordance with the requirements of this Executive Order and that the employee is enrolling for an approved work-related course or as part of an approved individual career development plan. The campus of enrollment shall then follow the admissions procedure outlined in (a) or (b) of this section, as appropriate.

e. Enrollment in Graduate Courses:

Employees may enroll in graduate level courses subject to the same requirements as are provided in this Executive Order.
5. **Fees:**

The following fees may be fully waived:

- Application Fee
- Student Services Fee
- Identification Card Fee
- Instructionally Related Activities Fee

The following fee may be fully waived up to the unit limitation indicated:

- The State University Fee may be waived for any number of units up to 5.9 units per term.

The following fees may be reduced to $1.00:

- Student Body Association Fee
- Student Union Fee
- Health Facilities Fee

All other fees shall be at the regular rates.

The fees for any units taken other than or in addition to units for which a fee waiver or reduction has been approved, including any work-related or career development units in excess of the limits indicated in Section 3, shall be the difference between (1) the fees normally required for the total number of units for which the employee is enrolled, and (2) the fees which have been waived or reduced; provided, that in no case shall the aggregate amount paid for a particular fee be greater than the amount which would have been charged if none of the units taken by the employee were under this program.

**Example 1:**

This example applies to all campuses and all employees under the fee waiver program. The employee enrolls for 5.9 units or less:

- The Student Services Fee is fully waived.
- The State University Fee is fully waived.
- Therefore, the employee does not pay any portion of these two fees.

**Example 2:**

This example applies to all campuses and all employees under the fee waiver program. The employee enrolls for six units or more:

- The Student Services Fee is fully waived.

<table>
<thead>
<tr>
<th></th>
<th>Per Semester</th>
<th>Per Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full Fee</td>
<td>$108</td>
<td>$72</td>
</tr>
<tr>
<td>Amount Waived</td>
<td>$108</td>
<td>$72</td>
</tr>
<tr>
<td>Difference</td>
<td>$0</td>
<td>$0</td>
</tr>
</tbody>
</table>

The State University Fee is waived for 5.9 units.
The employee must pay the difference between the full State University Fee and the amount waived for 5.9 units.

All campuses except CSC, Stanislaus:

<table>
<thead>
<tr>
<th></th>
<th>Per Semester</th>
<th>Per Quarter</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full Fee</td>
<td>$75</td>
<td>$50</td>
</tr>
<tr>
<td>Amount Waived for 5.9 Units</td>
<td>$24</td>
<td>$16</td>
</tr>
<tr>
<td>Difference</td>
<td>$51</td>
<td>$34</td>
</tr>
</tbody>
</table>

CSC Stanislaus:

<table>
<thead>
<tr>
<th></th>
<th>Fall Term/ Spring Term</th>
<th>Winter Term</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full Fee</td>
<td>$69</td>
<td>$12</td>
</tr>
<tr>
<td>Amount Waived</td>
<td>$18</td>
<td>$12</td>
</tr>
<tr>
<td>Difference</td>
<td>$51</td>
<td>$0</td>
</tr>
</tbody>
</table>

Therefore, the employee must pay the difference of:

- $51 per Semester
- $34 per Quarter

At the time of enrollment.

6. Services:

The appropriate campus authority may reduce the level of services except instructional services, which may be provided to employees who enroll under this program where the fees actually paid are below the fee levels normally charged.

7. Course Approvals:

The President or designee may approve the waiver and reduction of fees authorized by this Executive Order following determination by the President or designee that the course(s) for which the employee will enroll is (are) either directly related to the requirements of the employee's present position (job-related) or is (are) part of an approved individual career development plan in accordance with the criteria issued by the Office of Faculty and Staff Affairs. Approval to achieve a training and/or development objective through enrollment in courses under this program shall be given only after an analysis by the appropriate campus authority that a course enrollment is the most appropriate method of meeting that objective. Prior to approving a proposed course enrollment for an employee for whom previous enrollment has been approved, the evaluation referred to in Section 10 shall be completed.
8. Changing Occupational Fields:

The fee waiver and reduction program may be used to allow an employee to change occupational fields only if all of the following conditions are satisfied:

a. It is determined by the President or designee:

   (1) that a layoff could be prevented or a management need could be met were the employee retrained; and

   (2) that the campus will be able to reassign the employee to a position in the new occupational field at the conclusion of the training.

b. There is a reasonable sharing between The California State University and the employee of the time and expense required to achieve the training objective. For The California State University this may include approval of the waiver and/or reduction of fees for enrollment. For the employee this may include dedication of personal time to attend classes and the payment of expenses beyond those fees which have been waived pursuant to this Executive Order.

9. Records Requirement:

The President or designee shall maintain records concerning the utilization of the fee waiver program. These records shall include the ethnicity and sex of participants, their occupational group, their salary level and other pertinent information necessary for a cost analysis of the program, a qualitative analysis concerning the effectiveness of the program and for other reporting requirements. Such records shall be maintained separately from the employee's official personnel records. Records of completed training activities should be retained in the employee's official personnel file.

10. Evaluation:

An evaluation shall be made at the close of each term of each employee's performance in courses taken under the fee waiver program. This shall include a review of the grade received for the course(s) taken. If the employee's performance in the course(s) is less than satisfactory, a review shall be made of the initial decision to use the program to meet the specific training or development requirement. Periodic progress reviews shall be held with each employee to determine whether reasonable progress is being made toward the achievement of the goals outlined in the employee's individual career development plan. Unsatisfactory performance in the course(s) or lack of progress toward the goals of an individual career development plan may be cause for withholding further approval for participation in the program. In addition to these individual reviews there must be a periodic assessment of the benefit to the campus following the completion by employees of work-related courses.

11. Funding:

The establishment of this program carries no budgetary authorization for a campus to apply for or to receive additional funding. It is the responsibility of the campus to limit enrollment under the fee waiver program at a level which can be accommodated within existing campus resources.
12. **Supplemental Instructions:**

The Vice Chancellor, Faculty and Staff Affairs, shall be responsible for review and evaluation of this program and for issuing directives to amplify and interpret these procedures.

13. **Effect of a Memorandum of Understanding:**

The provisions of this Executive Order shall apply to the employees specified in Section 2 except in cases where the provisions are in conflict with a Memorandum of Understanding entered into pursuant to the Higher Education Employer-Employee Relations Act. In such cases, the Memorandum of Understanding shall govern with regard to those conflicting provisions for the individuals in the unit covered by the Memorandum of Understanding.