Date: January 26, 2009

To: Human Resources Officers

From: Evelyn Nazario
Senior Director, Compensation
Human Resources Administration

Subject: Campus Review – Draft Classification Standard: Athletic Trainer Assistant (Pre-certification)

Overview

Audience: Human Resources Officers, Classification/Compensation Managers and Athletic Directors

Action Item: Review draft classification standard and provide feedback by February 20, 2009

Affected Employee Group(s)/Unit(s): Uncertified Athletic Trainers performing this work in “in-lieu” of classifications

Summary

This Technical Letter requests campus management feedback on a proposed pre-certified Athletic Trainer classification. In addition, the educational requirements in the Athletic Trainer Series will be updated for consistency with current certification requirements by the Board of Certification (BOC) for athletic trainers.

Based on requests received from both campuses and the California State University Employees Union (CSUEU), Human Resources Administration is updating the Athletic Trainer Series to include a time-limited classification for candidates who have completed the educational and clinical requirements to be an athletic trainer but have not yet obtained the required Board of Certification (BOC) for Athletic Trainers certification. Additionally, the educational requirements in the series have been updated to be consistent with those currently required for certification by the Board of Certification.

Your input is critical to the development of the final classification standards and assists us in ensuring that the new standards meet campuses’ operational needs. For your reference, the updated series including the new draft for the Athletic Trainer Assistant (pre-certification) is attached. For ease of reference, the additions and changes to the series have been highlighted in yellow.

Following are the highlights of the proposed classification and series changes:

- Incumbents in the proposed Athletic Trainer Assistant (pre-certification) classification must have completed all of the academic and clinical requirements of an accredited undergraduate athletic training program and must be working toward taking the examination for BOC certification.
• The proposed Athletic Trainer Assistant (pre-certification) classification is not appropriate for Graduate Assistants performing athletic training work as these individuals are students who are still working to complete their academic and clinical requirements.

• Incumbents in the Athletic Trainer Assistant (pre-certification) classification must work under the immediate supervision of a certified Athletic Trainer and will only perform those athletic trainer duties assigned to them and for which they are deemed qualified.

• Incumbents in the Athletic Trainer Assistant (pre-certification) classification are distinguished from students in CSU athletic training academic programs in that they have completed all of the academic and clinical requirements, but have yet to obtain BOC certification.

• Permanent status cannot be achieved in the proposed Athletic Trainer Assistant (pre-certification) classification. Appointments typically will not exceed 12 months, which is deemed sufficient time to prepare for and take the BOC certification exam after completion of the undergraduate academic and clinical program. Most candidates take the certification exam just prior to or just after program completion.

• Once certified and determined to be competent and to meet performance standards, the incumbent would be reclassified to the Athletic Trainer I classification.

• Education requirements for the series have been updated for consistency with current certification requirements by the BOC for athletic trainers. They now read: Completion of an undergraduate program in athletic training accredited by the Commission on Accreditation of Athletic Training Education (CAATE) as required for eligibility for BOC certification.

Campus Review: As you review the attached draft, please keep in mind the following:

1. Does the proposed classification standard provide an umbrella under which you can classify candidates who have not yet attained BOC certification?
2. Is the definition for the Athletic Trainer Assistant (pre-certification) clear? Is it distinguishable from Graduate Assistants?
3. Are the updated educational requirements appropriate?
4. Is the series still flexible enough to meet the needs of all 23 campuses?

Sending in Feedback: Thank you in advance for your time and effort in reviewing the draft classification standard. We look forward to hearing from you by Friday, February 20, 2009. Please provide written comments to Rachel Caracoza via e-mail (preferred) to rcaracoza@calstate.edu or fax to (562) 951-4954.

Next Steps: Feedback will be reviewed and revisions will be made, as appropriate, and reviewed with subject experts. After the draft classification standard is finalized, CSU will submit a Unit Modification Petition to the Public Employment Relations Board (PERB), requesting placement of the new classification in Unit 2. Once PERB assigns the proposed classification to a bargaining unit, impact negotiations (e.g., salary range and employee conversion) will begin with CSUEU.

If you have any questions regarding this technical letter, please contact Rachel Caracoza at (562) 951-4411. This technical letter is available on Human Resources Administration's Web site at: http://www.calstate.edu/HRAdm/memos.shtml

EN/rc

Attachment

1 Questions regarding salary ranges and impact to employees are subject to collective bargaining and will be addressed after the classification standard is finalized.
Athletic Trainer Series  
*Draft – January 2009*

<table>
<thead>
<tr>
<th>Classification Title</th>
<th>Class Code</th>
<th>Date Established</th>
<th>Date Revised</th>
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<tbody>
<tr>
<td>Athletic Trainer Assistant (pre-certification)</td>
<td>New</td>
<td></td>
<td></td>
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<tr>
<td>Athletic Trainer I</td>
<td>8180/8181</td>
<td>03-01-08</td>
<td></td>
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<tr>
<td>Athletic Trainer II</td>
<td>8185/8186</td>
<td>03-01-08</td>
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<tr>
<td>Head Athletic Trainer</td>
<td>8190/8191</td>
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The Athletic Trainer classification series is comprised of four classifications, each requiring progressive levels of expertise in providing clinical athletic training services. Athletic Trainers are responsible for administering a sports medicine program in an athletic department or student health center working to prevent athletic injuries by evaluating the physical condition and establishing a proper conditioning program for both student athletes as well as non-student athletes. When injuries do occur, the Athletic Trainer serves as the first responder by recognizing and evaluating the injuries, and subsequently developing treatment and rehabilitation programs, incorporating the appropriate therapeutic modalities and use of rehabilitation and exercise equipment. In their role, Athletic Trainers work under the general supervision of the designated sports medicine physician, the medical director or the chief staff physician in the absence of such a specialist on campus, and must coordinate and liaison with physicians, students, athletes, coaching staff, parents, and other allied health professionals on the status of and treatment for injuries. Athletic Trainers also work to counsel students, athletes, and staff regarding proper conditioning, athletic training, and injury rehabilitation.

Classifications within this series are distinguished based on their certification, level of expertise and the scope of responsibility for the sports medicine program.

**Athletic Trainer Assistant (pre-certification)** – Incumbents in this classification have completed all of the academic and clinical requirements to be an Athletic Trainer, but have yet to obtain the Board of Certification (BOC) for Athletic Trainers certification. They work under the immediate supervision of a certified Athletic Trainer following established guidelines and procedures to perform a limited range of clinical athletic training functions for which they are deemed qualified. Permanent status cannot be achieved in this classification and appointments typically will not exceed 12 months. Incumbents are expected to take or retake the BOC certification exam and obtain certification within the 12-month window.

**Athletic Trainer I** – Incumbents in this classification typically work under general supervision and follow established guidelines and procedures, as they are less experienced. They perform the full range of clinical athletic training functions, but typically are not involved in program coordination or management.

**Athletic Trainer II** – Incumbents work independently in performing the full range of athletic trainer functions. Typically, they are more involved in program coordination and assist in program development, especially in the absence of a Head Athletic Trainer. Incumbents often provide training and direction to less experienced Athletic Trainers.

**Head Athletic Trainer** – In addition to performing the full range of athletic training functions, incumbents typically have responsibility for developing and coordinating the sports medicine program; providing the full range of work direction to other Athletic Trainers, including assigning, monitoring and evaluating work; developing and monitoring the program budget, including the training room and equipment and supplies; and maintaining and monitoring the medical records and progress of all student athletes.

Athletic Trainers are distinguished from Physical Therapists in that incumbents primarily are concerned with the prevention, immediate first responder care, and treatment of athletic injuries.
ATHLETIC TRAINER ASSISTANT (pre-certification) - NEW

Under the immediate supervision of a certified Athletic Trainer, the Athletic Trainer Assistant (pre-certification) performs assigned clinical athletic training functions identified for the Athletic Trainer I for which they are deemed qualified. Incumbents follow established guidelines and procedures and are involved in the planning, organization, and delivery of daily athletic training services to students involved in athletics and/or intramural/recreational sports.

TYPICAL QUALIFICATIONS:

Education and Experience:
Completion of an undergraduate program in athletic training accredited by the Commission on Accreditation of Athletic Training Education (CAATE) as required for eligibility for BOC certification. Some course work in sport psychology is preferred.

License/Certification Requirements:
Incumbents are not required to possess BOC certification, but must be actively working to obtain certification. Incumbents are expected to take or retake the BOC certification exam and obtain certification within the 12-month appointment window. Incumbents are required to possess and maintain certification in CPR/AED (cardio pulmonary resuscitation and automated external defibrillation) for the Professional Rescuer and first aid. Some positions may require a valid California driver's license.

Knowledge and Abilities:
Incumbents must possess the same knowledge and abilities as identified for the Athletic Trainer I.

ATHLETIC TRAINER I

Under general supervision, Athletic Trainer I performs the full range of clinical athletic training functions, which involves the planning, organization, and delivery of daily athletic training services to students involved in athletics and/or intramural/recreational sports. The following examples of typical work activities are meant to illustrate the general range of work functions performed by the Athletic Trainer I; they are not meant to be all-inclusive or restrictive. Work assignments may involve related activities.

♦ Prevent, recognize, and assess athletic injuries. Implement preventive and rehabilitation programs to treat athletic injuries using the appropriate therapeutic modalities and treatments.
♦ Consult with more senior Athletic Trainers, physicians, and other health professionals on injuries and treatment plans and coordinate with the coaching staff. Inform coaching staff and other health professionals on the status of injuries and treatment plans.
♦ Use a variety of therapeutic modalities in accordance with physician orders including, but not limited to, heat, cold, light, sound, electricity and rehabilitation and exercise equipment, and apply bandages, tapes, and braces to prevent and treat injuries.
♦ Advise students on how to prevent injuries and maintain their physical condition. Regularly evaluate the physical condition of student athletes.
♦ Counsel athletes and staff regarding conditioning, athletic training, and rehabilitation. Assist in designing conditioning programs to prevent injuries.
♦ May attend practices and athletic events and provide medical emergency coverage to student athletes. Travel with sports teams to away games as needed.
♦ May provide access to over-the-counter medication for student athletes in accordance with physician directions, applicable university policy, and legal guidelines, and ensuring required documentation.
♦ Maintain equipment and cleanliness of the athletic training and rehabilitation facilities.
♦ Maintain appropriate medical records of injuries, treatment plans, and progress.
♦ May assist in monitoring the work of student interns/trainers.
TYPICAL QUALIFICATIONS:

Education and Experience:
Completion of an undergraduate program in athletic training accredited by the Commission on Accreditation of Athletic Training Education (CAATE) as required for eligibility for BOC certification. Some coursework in sport psychology is preferred. Some previous experience providing athletic training at the high school or college level as an intern or certified Athletic Trainer is preferred.

License/Certification Requirements:
Incumbents must possess and maintain BOC certification. In addition, incumbents are required to possess and maintain certification in CPR/AED (cardio pulmonary resuscitation and automated external defibrillation) for the Professional Rescuer and first aid. Some positions may require a valid California driver’s license.

Knowledge:
Incumbents must possess a general knowledge of the principles and practices of Athletic Training including conditioning and injury prevention, as well as injury assessment and rehabilitation; the full range of therapeutic modalities and their practical use and physiological basis; other therapeutic Preventions and treatments such as taping, bracing, and massage; effective use of rehabilitation and exercise equipment; rules, regulations and guidelines established by the campuses’ governing national collegiate athletic association (e.g., National Collegiate Athletics Association or National Association of Intercollegiate Athletics) pertaining to student athletes, their training, sports medicine care, and health and safety; Occupational Health and Safety Administration (OSHA) standards for handling Blood Born Pathogens; maintaining medical records, including Health Insurance Portability and Accountability Act (HIPAA) standards; and following insurance procedures.

Abilities:
Incumbents must be able to effectively assess and evaluate injuries and their severity; develop conditioning and rehabilitation programs and manage and treat injuries; use the full range of appropriate therapeutic modalities and treatments and rehabilitation and exercise equipment to treat and prevent injuries; determine the appropriate referrals for athletes to other health care professionals; recognize life threatening situations and administer the appropriate emergency aid; use a computer to perform medical, insurance and other recordkeeping functions; and work in an environment with competing priorities. In addition, incumbents must possess strong interpersonal and communications skills to develop effective working relationships with athletes and to serve as a liaison among athletes, coaching staff, parents, physicians and other health professionals.

ATHLETIC TRAINER II

Working more independently, Athletic Trainer II performs the full range of athletic training functions. Incumbents are expected to have greater expertise in making clinical judgments regarding injuries and treatment, and are more involved in the development and organization of the sports medicine program, especially in the absence of a Head Athletic Trainer. The following examples of typical work activities are meant to illustrate the general range of work functions performed by the Athletic Trainer II; they are not meant to be all-inclusive or restrictive. Work assignments may involve related activities.

In addition to the typical work activities identified above for the Athletic Trainer I, the Athletic Trainer II may perform several or all of the following functions.

♦ Develop and administer rehabilitation programs for athletic injuries, including assisting in scheduling and assigning students for therapy.
♦ Coordinate athletic training programs and assist in program development, including coordinating training room operations.
♦ Coordinate or assign other Athletic Trainers and provide direction and training to less experienced Athletic Trainers or student trainers/interns.
♦ Coordinate drug prevention programs and applicable drug testing requirements for student athletes.
♦ Assist coaches in designing and implementing conditioning programs.
♦ Assist in maintaining insurance records and monitoring and verifying insurance billings.
♦ Assist in developing and monitoring the program budget.

TYPICAL QUALIFICATIONS:

Education and Experience:
The Athletic Trainer II must be more experienced to be able to perform the coordination and administrative duties often assigned. Typically, two years of experience as a certified Athletic Trainer in a high school or college environment is required. Additionally, a master's degree in athletic training or related field of study is preferred.

License/Certification Requirements:
Certification requirements are the same as those established for Athletic Trainer I.

Knowledge:
Incumbents must demonstrate a more comprehensive and in-depth knowledge of the requirements outlined for the Athletic Trainer I.

Abilities:
Incumbents must demonstrate full-to-advanced proficiency in the skills and abilities outlined for the Athletic Trainer I. In addition, incumbents must demonstrate the leadership, organizational, and administrative skills involved in coordinating an athletic training and sports medicine program.

HEAD ATHLETIC TRAINER

The Head Athletic Trainer typically has ongoing responsibility for the development, organization, and administration of the sports medicine program, including providing work direction to other Athletic Trainers. The following examples of typical work activities are meant to illustrate the general range of work functions performed by Head Athletic Trainers; they are not meant to be all-inclusive or restrictive. Work assignments may involve related activities.

In addition to the full range of typical activities noted above for the Athletic Trainer II, the Head Athletic Trainer typically performs the following:

♦ Provide work direction to other Athletic Trainers including assisting in employee selection, scheduling and assigning work, reviewing work of other Athletic Trainers, and providing input to performance evaluations.
♦ Assign Athletic Trainers to students, athletes, and/or sports programs, and ensure needed coverage for practices, home events, and team travel.
♦ Develop and recommend program policies and procedures to the athletic administration for implementation, ensuring compliance with provisions of the applicable national collegiate athletic association, OSHA and HIPPA.
♦ Monitor all injury reports and rehabilitation plans and progress. Advise and consult athletic administration on all major injuries and treatment not covered by student-athlete’s insurance.
♦ Oversee the maintenance of athletic training facilities and equipment.
♦ Develop and monitor athletic training program budget including equipment and supplies for the athletic training facility.
♦ Monitor, review and verify injury reports and medical records and take appropriate action as required. Ensure proper maintenance and confidentiality of all medical records and follow insurance processing and procedures.
TYPICAL QUALIFICATIONS:

Education and Experience:
The Head Athletic Trainer must demonstrate sufficient experience to be able to oversee athletic training operations for intercollegiate athletics and provide work direction to other professionals. Typically, incumbents must possess three to four years of experience as a certified Athletic Trainer with progressive responsibility, including at least one year of experience in a lead capacity with some responsibility for program administration. Some experience must have been at the college level. Additionally, a master’s degree in athletic training or related field of study is preferred.

License/Certification Requirements:
Certification requirements are the same as those established for Athletic Trainer I.

Knowledge:
Incumbents must possess a comprehensive and in-depth knowledge of the requirements outlined for Athletic Trainer II. In addition, Head Athletic Trainers must possess a demonstrated knowledge of effective lead techniques and practices; working knowledge of campus human resource practices and payroll procedures; and working knowledge of campus budget and related administrative processes and procedures.

Abilities:
Incumbents must demonstrate full mastery of the skills and abilities outlined above for the Athletic Trainer II. In addition, incumbents must exhibit the organizational and administrative abilities necessary to develop and coordinate a sports medicine program and must be skilled in establishing program priorities; providing work direction and training to other Athletic Trainers; promoting teamwork to optimize effectiveness; developing and implementing policies and procedures to ensure compliance with applicable regulating agencies; developing and monitoring the program budget; ensuring rehabilitation objectives are achieved and medical records are secured as confidential, accurate, and complete; and ensuring accurate maintenance of insurance records and billings.