Date: November 23, 2005  
To: Human Resources Directors  
Payroll Managers  
From: Cathy Robinson  
Assistant Vice Chancellor  
Human Resources Administration  
Subject: **REMININDER: 2005 “Table of Workdays” Reconciliation Requirements**

Coded memorandum HR 2003-28 advised campuses of certain recordkeeping and payment requirements for non-exempt employees subject to Fair Labor Standards Act (FLSA) regulations who are assigned to work week schedules that do not conform to the standard pay periods prescribed by the Department of Finance. Specific guidelines and instructions were provided to ensure FLSA compliance, including administration of the “table of workdays” method, also referred to as “plus/minus” or “excess/minus”. This method is used to maintain an accounting of deficits (debits) or excess hours (credits), as appropriate, for employees whose work schedules differ from the State’s standard shift (Monday through Friday, eight hours per day).

The FLSA provides certain record-keeping requirements for employees subject to FLSA, including the prompt payment of wages and payment of an employee’s minimum wages for all work actually performed in a given pay period. As a result, HR 2003-28 instructed campuses to review their current practices to ensure that requirements specific to recordkeeping and the administration of “excess” and/or “deficit” hour balances were satisfied.

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1 “Credits/excess hours” are regularly scheduled hours worked in excess of standard hours within a given pay period. “Debits/deficit hours” are regularly scheduled hours not worked by the employee within a given pay period that were paid by the employer.
As a reminder, all campuses shall reconcile employees’ deficit hours at least once each calendar year in December and provide an annual report to the Vice Chancellor of Human Resources.

**December 2005 Reconciliation Requirements:**

*December 2005 Reconciliation:* The December 2005 reconciliation timeline is the standard timeline. Based upon comments received from campuses regarding the 2004 reconciliation due January 31, 2005, it was noted that December balances are typically not posted to the employee’s leave balance until the subsequent pay period. In consideration of campus leave posting practices, Human Resources will extend the reporting period. Campuses are requested to reconcile deficits balances incurred from January through December 2005 and to furnish the required report to the Vice Chancellor of Human Resources between January 30, 2006 and February 24, 2006.

*Academic Professionals of California (APC):* Pursuant to an agreement with APC, the reconciliation process for deficit hours will be implemented. Attachment A is provided as a sample notice to affected APC employees. The December 2005 reconciliation requirement will consist of two timelines as noted below:

- **The first timeline.** If an employee has an existing deficit hour balance, it may not be reasonable to reconcile this outstanding deficit by the December 2005 pay period. Therefore, this one-time-only arrangement permits campuses to work with employees to reconcile deficit balances incurred through December 2005 by December 31, 2006. This one-time-only arrangement is separate and apart from the general requirement that deficit hours be reconciled each December for the respective calendar year. Further, the general requirement remains that deficit hours must be offset by any excess number of hours [credits] worked in subsequent pay periods. Employees cannot be paid for excess hours worked in a pay period when an equal or greater deficit hour balance exists.

- **The standard timeline.** Campuses are required to reconcile any deficits incurred from January through December each December. In this specific instance, campuses are required to reconcile deficits incurred for APC employees from January through December 2006 by December 2006.

*State University Police Association (SUPA):* Details specific to the reconciliation of deficit hours for affected employees represented by the SUPA (Unit 8) bargaining unit remain in progress. As a result, affected Unit 8 employees with deficit hour balances may continue to have these balances roll forward into 2006 unless these hours are otherwise offset by excess hours. Specifically, deficit hours must be offset by any excess number of hours [credits] worked in subsequent pay periods, as appropriate. Employees cannot be paid for excess hours worked in a pay period when an equal or greater deficit hour balance exists. Campuses are requested to review deficit hour balances of Unit 8 employees to confirm that excess hours are being applied to these outstanding deficit balances.
Report deficit hours to the attention of Theresa Hines via e-mail at thines@calstate.edu by February 24, 2006. Deficit hours for Unit 8 employees also should be reported, even though deficit balances will roll forward, as noted previously.

Please report the deficit hours in the reporting format provided in Attachment B. A sample on how to complete the report is provided for your reference. If there are no deficit hours to report for your campus, please submit the report and indicate “NONE TO REPORT.” Thank you.

Questions may be directed to Systemwide Human Resources at (562) 951-4411. This technical letter is available on Human Resources Administration’s Web page at: http://www.calstate.edu/HRAdm/memos.shtml.

CR/dth
Attachment A

Sample Notice to Non-Exempt APC Employees
Assigned to “Alternate” Work Schedules With Deficit Hour Balances

You are receiving this notice because our records indicate that you have a DEFICIT balance of __________ hours as of December 2005 pay period.

Pursuant to an agreement with APC, the reconciliation process for deficit hours will be implemented. As a result, the December 2005 reconciliation requirement will consist of two timelines as noted below:

- **The first timeline.** This one-time-only arrangement permits campuses to work with employees to reconcile deficit balances incurred through December 2005 by December 31, 2006. This one-time-only arrangement is separate and apart from the general requirement that deficit hours be reconciled each December for the respective calendar year.

- **The standard timeline.** Campuses are required to reconcile any deficit hours incurred from January through December each December. In this specific instance, campuses are required to reconcile deficit hours incurred from January through December 2006 by December 2006.

As a reminder, if a non-exempt employee has deficit hours in a given pay period, those hours may be carried forward and will be offset by any excess number of hours (credits) worked in a subsequent pay period, as appropriate. The employee will not be paid for excess hours worked in a pay period when an equal or greater deficit balance exists. Going forward, post December 2005, campuses are required to reconcile employees’ deficit hours at least once each calendar year in December. If an employee has deficit hours, the employee may use leave balances (vacation, compensatory time off [CTO], holiday credit or personal holiday leave), be docked for deficits incurred in the current pay period, or the campus will establish an accounts receivable for prior pay period deficits if leave credits are not available to offset the deficit.

Please contact your campus Payroll Office to receive additional information on how your deficit hours will be reconciled and, if applicable, to discuss options available for offsetting deficit hours. Thank you.
**SAMPLE**

2005 Deficit Hours Reconciliation Report

**Return completed report to Theresa Hines via e-mail at: thines@calstate.edu by February 24, 2006.**

<table>
<thead>
<tr>
<th>Unit</th>
<th>Employee Name (Last, First Initial)</th>
<th>Class/Job Code</th>
<th>2004 Deficit Hours (if applicable)</th>
<th>2005 Deficit Hours</th>
<th>Total Deficit Hours</th>
<th>Hourly Rate[^2]</th>
<th>Leave Hours Used to Offset[^3]</th>
<th>Accounts Receivable Amount Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unit 4</td>
<td>Library, A</td>
<td>2895</td>
<td>10</td>
<td>10</td>
<td>20</td>
<td>17.31</td>
<td>defer to 2006</td>
<td>n/a</td>
</tr>
<tr>
<td>Unit 5</td>
<td>Custodian, L</td>
<td>2015</td>
<td>n/a</td>
<td>16</td>
<td>16</td>
<td>14.42</td>
<td>n/a</td>
<td>$230.72</td>
</tr>
<tr>
<td>Unit 7</td>
<td>Parking, O</td>
<td>8810</td>
<td>n/a</td>
<td>20</td>
<td>20</td>
<td>17.31</td>
<td>20</td>
<td>n/a</td>
</tr>
<tr>
<td>Unit 8</td>
<td>Officer, P</td>
<td>8350</td>
<td>n/a</td>
<td>24</td>
<td>24</td>
<td>23.94</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>Unit 8</td>
<td>Sergeant, M</td>
<td>8354</td>
<td>10</td>
<td>48</td>
<td>58</td>
<td>30.32</td>
<td>n/a</td>
<td>n/a</td>
</tr>
<tr>
<td>Unit 9</td>
<td>Special, O</td>
<td>0450</td>
<td>n/a</td>
<td>30</td>
<td>30</td>
<td>19.62</td>
<td>18</td>
<td>$235.44</td>
</tr>
</tbody>
</table>

[^2]: Hourly Rate Equivalent = (Full Time Equivalent) Base Salary /173.33 hours, rounded two decimals. For example, the monthly base salary for $14.42/hr. = $2,500, for $17.31/hr. = $3,000, for $19.62/hr. = $3,400, for $23.94/hr. = $4,150, and for $30.32/hr. = $5,255.

[^3]: Pursuant to HR 2003-28, leave balances used to offset deficit hours may include vacation and compensatory time off (CTO) hours. “Holiday Credit” leave balances acquired under prior collective bargaining contract provisions or CSU policy also may be used. Sick leave hours are not eligible for supplementation for regular work hours unless the employee is sick. As a reminder, the minimum increment for Personal Holiday hours is “one unit” which equates to one day of an employee’s regular work schedule.
# Deficit Hours Reconciliation Report

Return completed report to Theresa Hines via e-mail at: thines@calstate.edu by February 24, 2006.

<table>
<thead>
<tr>
<th>(A)</th>
<th>(B)</th>
<th>(C)</th>
<th>(D)</th>
<th>(E)</th>
<th>(F)</th>
<th>(G)</th>
<th>(H)</th>
<th>(I)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unit</td>
<td>Employee Name</td>
<td>Class/Job Code</td>
<td>2003 Deficit Hours Remaining</td>
<td>2004 Deficit Hours</td>
<td>Total Deficit Hours</td>
<td>Hourly Rate $^2$</td>
<td>Leave Hours Used to Offset $^3$</td>
<td>Accounts Receivable Amount Due</td>
</tr>
</tbody>
</table>

$^2$ Hourly Rate Equivalent = (Full Time Equivalent) Base Salary /173.33 hours, rounded two decimals. For example, the monthly base salary for $14.42/hr. = $2,500, for $17.31/hr. = $3,000, for $19.62/hr. = $3,400, for $23.94/hr. = $4,150, and for $30.32/hr. = $5,255.

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